

Please do not write in this binding margin

Please complete legibly, preforably in black type, or bold block lettering

*delete if inappropriate

†Please indicate whether you are a Solicitor of the Supreme Court (or in Scotland 'a Solicitor') engaged in the formation of the company, or a person named as director or secretary of the company in the statement delivered under section 21 of the Companies Act

tor Notary Public or Justice of the Peace or Solicitor having the powers conferred on a Commissioner for

Declaration of compliance with the requirements on application for registration of a company

Pursuant to section 3(5) of the Companies Act 1980



	\		
	For official use	Company number	
		156745	21
Name of company	, that the state of the state o		[/
			_,
		UNGA Y A	Limited
I, NIGEL LEONARD BLOOD,			
of 84 Temple Chambers,	COMPAN		
Temple Avenue,			
London, EC4Y 0HP	_		
do solemnly and sincerely decla		· ·	
in the statement delivered under	r section 21 of the Companies	Act 1976	
of			-
		UNGAVA	Limite
and that all the requirements of the respect of the registration of the precedent and incidental theretomake this solemn Declaration cobe true and by virtue of the province 1835	e said company and of matters o have been complied with. And nscientiously believing the sam	d I e to	
Declared at Temple Chambers,_		- 1	
Temple Avenue,		_	
in the City of Łondo	n		
thed	ay of May	-> Willow	>
One thousand ning hundred and	l eighty <u>SUL</u>	_ 7	
7M.,			
before me		_1	
Presentor's name, address and	week.		
reference (if any):	For official use		
The London Law Agency Ltd.,	General Section	Post room GOMP	14.
Temple Chambers,		- solar	18/



Temple Avenue, London, EC4Y 0HP.

The London Law Agency Limited Company Registration Agents, Printers and Publishers

TEMPLE CHAMBERS, TEMPLE AVENUE, LONDON, EC4Y OHP Tel: 01-353 9471 (10 lines)

Nopremious upple cation

THE COMPANIES ACTS 1948 TO 1986



5 1) OU REGISTRATION

COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION

OF

156745

UNGAVA LIMITED



- 1. The Name of the Company is " UNGAVA LIMITED".
- 2. The Registered Office of the Company will be situate in England.
- 3. The Objects for which the Company is established are:-
- To undertake and provide management administration and consultancy (A) services of all kinds and to enter into assist or participate in industrial financial commercial mercantile and other transactions undertakings and businesses; to collect and circulate statistics facts reports statements articles and other information in any way relating to or affecting industry or commerce and to undertake the office of and act as trustee executor administrator manager agent or attorney of or for any such persons firms or companies and generally to undertake perform and discharge any trusts or trust agency business and any office of confidence; to carry on all or any of the businesses of personnel and business consultants and to advise on problems relating to the administration and organisation of trade industry or business and the means and methods for extending developing and improving all types of businesses or industries and all systems or processes relating to the production storage distribution purchasing marketing and sale of goods to engage in research investigations evaluations and experimental work of every description in relation to the uses of materials and the application of industrial or manufacturing processes to materials; to carry on business as suppliers of staff for permanent or temporary employment and to establish and maintain an employment agency.

63/M/MANIAG.

TEMPLE OVERVIERS,
TEMPLE AVENUE,
LONDON, ECAY FOR

- (B) To carry on any other trade or business which may seem to the Company capable of being conveniently carried on in connection with the objects specified in Sub-Clause (A) hereof.
- (C) To purchase, take on lease or in exchange, hire or otherwise acquire and hold for any estate or interest any lands, buildings, easements, rights, privileges, concessions, patents, patent rights, licences, secret processes, machinery, plant, stock-in-trade, and any real or personal property of any kind necessary or convenient for the purposes of or in connection with the Company's business or any branch or department thereof.
- (D) To erect, construct, lay down, enlarge, alter and maintain any roads, railways, tramways, sidings, bridges, reservoirs, shops, stores, factories, buildings, works, plant and machinery necessary or convenient for the Company's business, and to contribute to or subsidise the erection, construction and maintenance of any of the above.
- (E) To borrow or raise or secure the payment of money for the purposes of or in connection with the Company's business, and for the purposes of or in connection with the borrowing or raising of money by the Company to become a member of any building society.
- (F) To mortgage and charge the undertaking and all or any of the real and personal property and assets, present or future, and all or any of the uncalled capital for the time being of the Company, and to issue at par or at a premium or discount, and for such consideration and with and subject to such rights, powers, privileges and conditions as may be thought fit, debentures or debenture stock, either permanent or redeemable or repayable, and collaterally or further to secure any securities of the Company by a trust deed or other assurances.
- (G) To issue and deposit any securities which the Company has power to issue by way of mortgage to secure any sum less than the nominal amount of such securities, and also by way of security for the performance of any contracts or obligations of the Company or of its customers or other persons or corporations having dealings with the Company, or in whose businesses or undertakings the Company is interested, whether directly or indirectly.
- (H) To receive money on deposit or loan upon such terms as the Company may approve, and to guarantee the obligations and contracts of any person.
- kinds of indemnities and either with or without the Company receiving any consideration or advantage, direct or indirect, for giving any such guarantee, to guarantee either by personal covenant or by mortgaging or charging all or any part of the undertaking, property and assets present and future and uncalled capital of the Company or by both such methods, the performance of the obligations and the payment of the capital or principal (together with any premium) of and dividends or interest on any debenture stocks, shares or other securities of any company, firm or person and in particular (but without limiting the generality of the foregoing) any company which is for the time being the Company's Holding or Subsidiary Company as defined by Section 154 of the Companies Act, 1948, or otherwise associated with the Company in business and whether or not this Company receives directly or indirectly any consideration or advantage therefrom.

- To establish and maintain or procure the establishment and maintenance of any non-contributory or contributory pension or superannuation funds for the benefit of, and give or procure the giving of donations, gratuities, pensions, allowances, or emoluments to any persons who are or were at any time in the employment or service of the Company, or of any company which is for the time being the Company's Holding or Subsidiary Company as defined by Section 154 of the Companies Act, 1948, or otherwise associated with the Company in business or who are or were at any time Directors or officers of the Company or of any such other company as aforesaid, and the wives, widows, families and dependents of any such persons, and also to establish and subsidise or subscribe to any institutions, associations, clubs or funds calculated to be for the benefit of or to advance the interests and well-being of the Company or of any such other company as aforesaid, or of any such persons as aforesaid, and to make payments for or towards the insurance of any such persons as aforesaid, and to subscribe or guarantee money for charitable or benevolent objects or for any exhibition or for any public, general or useful object, and to do any of the matters aforesaid either alone or in conjunction with any such other company as aforesaid.
- (K) To draw, make, accept, endorse, negotiate, discount and execute promissory notes, bills of exchange and other negotiable instruments.
- (L) To invest and deal with the moneys of the Company not immediately required for the purposes of its business in or upon such investments or securities and in such manner as may from time to time be determined.
- (M) To pay for any property or rights acquired by the Company, either in cash or fully or partly paid-up shares, with or without preferred or deferred or special rights or restrictions in respect of dividend, repayment of capital voting or otherwise, or by any securities which the Company has power to issue, or partly in one mode and partly in another, and generally on such terms as the Company may determine.
- (N) To accept payment for any property or rights sold or otherwise disposed of or dealt with by the Company, either in cash, by instalments or otherwise, or in fully or partly paid-up shares of any company or corporation, with or without deferred or preferred or special rights or restrictions in respect of dividend, repayment of capital, voting or otherwise, or in debentures or mortgage debentures or debenture stock, in one mode and partly in another, and generally on such terms as the Company may determine, and to hold, dispose of or otherwise deal with any shares, stock or securities so acquired.
- (0) To enter into any partnership or joint-purse arrangement or arrangement for sharing profits, union of interests or co-operation with any company, firm or person carrying on or proposing to carry on any business within the objects of this Company, and to acquire and hold, sell, deal with or dispose of shares, stock or securities of any such company, and to guarantee the contracts or liabilities of, or the payment of the dividends, interest or capital of any shares, stock or securities of and to subsidise or otherwise assist any such company.

- (P) To establish or promote or concur in establishing or promoting any other company whose objects shall include the acquisition and taking over of all or any of the assets and liabilities of this Company or the promotion of which shall be in any manner calculated to advance directly or indirectly the objects or interests of this Company, and to acquire and hold or dispose of shares, stock or securities and guarantee the payment of dividends, interest or capital of any shares, stock or securities issued by or any other obligations of any such company.
- (Q) To purchase or otherwise acquire and undertake all or any part of the business, property, assets, liabilities and transactions of any person, firm or company carrying on any business which this Company is authorised to carry on.
- (R) To sell, improve, manage, develop, turn to account, exchange, let on rent, grant royalty, share of profits or otherwise, grant licences, easements and other rights in or over, and in any other manner deal with or dispose of the undertaking and all or any of the property and assets for the time being of the Company for such consideration as the Company may think fit.
- (S) To amalgamate with any other company whose objects are or include objects similar to those of this Company, whether by sale or purchase (for fully or partly paid-up shares or otherwise) of the undertaking, subject to the liabilities of this or any such other company as aforesaid, with or without winding up, or by sale or purchase (for fully or partly paid-up shares or otherwise) of all or a controlling interest in the shares or stock of this or any such other company as aforesaid, or by partnership, or any arrangement of the nature of partnership, or in any other manner.
- (T) To subscribe or guarantee money for or organise or assist any national, local, charitable, benevolent, public, general or useful object, or for any exhibition or for any purpose which may be considered likely directly or indirectly to further the objects of the Company or the interests of its members.
- (U) To distribute among the members in specie any property of the Company, or any proceeds of sale or disposal of any property of the Company, but so that no distribution amounting to a reduction of capital be made except with the sanction (if any) for the time being required by law.
- (V) To do all or any of the above things in any part of the world, and either as principals, agents, trustees, contractors or otherwise, and either alone or in conjunction with others, and either by or through agents, trustees, sub-contractors or otherwise.
- $\{\cdot^{\cdot}\}$ To do all such things as are incidental or conducive to the above objects or any of them.

And it is hereby declared that the objects of the Company as specified in each of the foregoing paragraphs of this clause (except only if and so far as otherwise expressly provided in any paragraphs) shall be separate and distinct objects of the Company and shall not be in anywise limited by reference to any other paragraph or the name of the Company.

- 4. The liability of the Members is limited.
- 5. The share capital of the Company is £100 divided into 100 shares of £1 each.

WE, the several persons whose Names, Addresses and Descriptions are subscribed, are desirous of being formed into a Company, in pursuance of this Memorandum of Association, and we respectively agree to take the number of Shares in the Capital of the Company set opposite our respective names.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS	Number of Shares taken by each Subscriber	
ROY C. KEEN, Temple Chambers, Temple Avenue, London EC4Y OHP.	One	
Company Director.		
Ligitor		
NIGEL L. BLOOD, Temple Chambers, Temple Avenue, London EC4Y OHP.	One	
Company Director.		

Dated the 1st day of May, 1981.

Witness to the above Signatures:-

J. JEREMY A. COWDRY, Temple Chambers, Temple Avenue, London EC4Y OHP.

Company Director.

THE COMPANIES ACTS 1948 TO 1980

COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

1567452

OF

UNGAVA LIMITED

PRELIMINARY

- 1. The Regulations contained in Part I of Table A in the First Schedule to the Companies Act, 1948 (such Table being hereinafter referred to as "Table A", as modified by the Companies Acts 1948 to 1980 (as defined by Section 90 (2) of the Companies Act 1980) shall apply to the Company save in so far as they are excluded or varied hereby: that is to say, Clauses 11, 24, 75, 77 and 79 in Part I of Table A shall not apply to the Company; and in addition to the remaining Clauses in Part I of Table A, as varied hereby, the following shall be the Regulations of the Company.
- 2. The Company is a private company and accordingly no offer shall be made to the public (whether for cash or otherwise) of any shares in or debentures of the Company and no allotment or agreement to allot (whether for cash or otherwise) shall be made of any shares in or debentures of the Company with a view to all or any of those shares or debentures being offered for sale to the public.

SHARES

- 3. The Shares shall be under the control of the Directors and the Directors may allot, grant options over, or otherwise deal with or dispose of any relevant securities (as defined by Section 14 (10) of the Companies Act 1980) of the Company to such persons and generally on such terms and in such manner as they think fit.
- 4. The general authority conferred by Article 3 hereof shall extend to all relevant securities of the Company from time to time unissued during the currency of such authority. The said general authority shall expire on the fifth anniversary of the incorporation of the Company unless varied or revoked or renewed by the Company in General Meeting.
- 5. The Directors shall be entitled under the general authority conferred by Article 3 hereof to make at any time before the expiry of such authority any offer or agreement which will or may require securities to be allotted after the expiry of such authority.
- 6. Section 17 (1) of the Companies Act 1980 shall not apply to any allotment of shares in the Company.

(whether or not it is a fully paid share) for all moneys (whether presently payable or not) called or payable at a fixed time in respect of that share and the Company shall also have a first and paramount lien on all shares (whether fully paid or not) standing registered in the name of any member whether solely or one of two or more joint holders for all moneys presently time declare any share to be wholly or in part exempt from the provisions of this Article. The Company's lien on a share shall extend to all dividends payable thereon.

GENERAL MEETINGS

8. Clause 54 in Part I of Table A shall be read and construed as if the last sentence ended with the words ", and if at the adjourned Meeting a quorum is not present within half an hour from the time appointed for the Meeting, the Meeting shall be dissolved".

DIRECTORS

- 9. Unless and until the Company in General Meeting shall otherwise determine, the number of Directors shall not be more than seven but need not exceed one. If and so long as there is a sole Director, he may exercise all the powers and authorities vested in the Directors by these Articles or Table A.
- 10. The first Director or Directors of the Company shall be the person or persons named in the Statement delivered under Section 21 of the Companies Act 1976.
- 11. A Director shall not be required to hold any Share qualification but he shall be entitled to receive notice of and to attend and speak at any General Meeting of the Company; and Clause 134 in Part I of Table A shall be modified accordingly.
- 12. The Directors may exercise all the powers of the Company to borrow money, and to mortgage or charge its undertaking, property, and uncalled capital, or any part thereof, and to issue Debentures, Debenture Stock, and other Securities whether outright or as security for any debt, liability or obligation of the Company or of any third party.
- 13. A Director may vote as a Director in regard to any contract or arrangement in which he is interested or upon any matter arising thereout, and if he shall so vote his vote shall be counted and he shall be reckoned in estimating a quorum when any such contract or arrangement is under consideration; and Clause 84 in Part 1 of Table A shall be modified accordingly.

ALTERNATE DIRECTORS

14. Any Director may appoint any person approved by the Board to be an Alternate Director and may at any time revoke any such appointment. An Alternate Director shall be entitled to receive notice of and to attend and vote at Meetings of Directors, but shall not be entitled to any remuneration from the Company. Any appointment or revocation made under this Article shall be in writing under the hand of the Director making the same.

TRANSFER OF SHARES

15. The Directors may, in their absolute discretion, and without assigning any reason therefor, decline to register any transfer of any Share, whether or not it is a fully paid Share.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS

ROY C. KEEN, Temple Chambers, Temple Avenue,

London EC4Y OHP.

Company Director.

NIGEL L. BLOOD, Temple Chambers, Temple Avenue, London EC4Y OHP.

Company Director.

Dated the 1st day of May, 1981.

Witness to the above Signatures:-

till in the second

J. JEREMY A. COWDRY, Temple Chambers, Temple Avenue, London EC4Y OHP.

Company Director.



Statement of first directors and secretary and intended situation of registerer office

Pursuant to sections 21 and 23(2) of the Companies Act 1976



Please do not write in this binding margin

Company number Please complete legibly, preferably in black type, or bold block lettering Name of Company *delete if UNGA**V**A Limited' inappropriate

> The intended situation of the registered office of the company on incorporation is as stated below

> > 84 Temple Chambers, Temple Avenue, London, EC4Y OHP

If the memorandum is delivered by an agent for the subscribers of the memorandum, please mark 'X' in the box opposite and insert the agent's name and address below

> The London Law Agency Limited 84 Temple Chambers, Temple Avenue, London, EC4Y 0HP

If the spaces provided on page 2 are insufficient and use has been made of continuation sheets (see note 1), please enter in the box opposite the number of continuation sheets which form part of this statemen.

Presentor's reference (if any)

The London Law Agency Limited 84 Temple Chambers, Temple Avenue, London, EC4Y OHP Telephone: 01-353 9471

Telex: 23553

for official use General section



The London Law Agency Limited Company Registration Agents, Printers and Publishers

TEMPLE CHAMBERS, TEMPLE AVENUE, LONDON, EC4Y OHP Tel: 01-353 9471 (10 lines)

The name(s) and particulars of the person who is, or the person who are, to be the first director or directors of the company are as follows:

the contract of the company are as follow	
Roy Charles Keen	Business occupation
	Company Director
(note 3)	Nationality
84 Temple Chambers,	English
Temple Avenue,	Date of birth (where applicable)
London, EC4Y OHP	(note 6)
er directorships (note 5)	
The London Law Agency Limited	
Wests Printing Works himited	
LLA Financial Services Limited	
to act as director of the company named on	pagé 1
(Allelles_	Date 1 - MAY 1981
	Roy Charles Keen (note 3) 84 Temple Chambers, Temple Avenue, London, EC4Y OHP er directorships (note 5) The London Law Agency Limited Wests Printing Works Limited

The name(s) and particulars of the person who is, or the persons who are, to be the first secretary, or joint secretaries, of the company are as follows:

Name (notes 2 & 7)	Nigel Leonard Blood
Former name(s) (note	3)
Address (notes 4 & 7)	84 Temple Chambers,
	Temple Avenue,
	London, EC4Y OHP
I hereby consent to ac	t as secretary of the company named on page 1
3ignature (Date 1 - MAY 1981

Please do r write in this binding mar



Important

The particula to be given those referre in section 21(2)(a) of Companies 4 1976 and se 200(2) of th Companies 4 1948.

*as required b section 21(3) the Companie Act 1976

Important
The particular

to be given ar to be given ar those referred in section 21(2)(b) of t Companies Ac 1976 and sect 200(3) of the Companies Ac 1948.

Signature

FILE COPY



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

No.

1567452

I hereby certify that

UNGAVA LIMITED

is this day incorporated under the Companies Acts 1948 to 1980 as a private company and that the Company is limited.

Given under my hand at Cardiff ine 11TH JUNE 1981

E A. WILSON

Assistant Registrar of Companies