

FILE COPY



**CERTIFICATE OF INCORPORATION  
OF A PRIVATE LIMITED COMPANY**

Company No. 4155137

The Registrar of Companies for England and Wales hereby certifies that

AMEC OFFSHORE WIND POWER LIMITED

is this day incorporated under the Companies Act 1985 as a private company and that the company is limited.

Given at Manchester, the 7th February 2001



\*N04155137D\*

*J Humphreys*

J. HUMPHREYS

For The Registrar Of Companies



C O M P A N I E S H O U S E

## Declaration on application for registration

Please complete in typescript,  
or in bold black capitals

CHFP055

Company Name in full **AMEC Offshore Wind Power Limited**

I, **Colin Fellowes**  
of **9 Thistlewood Drive, Summerfields, Wilmslow, Cheshire, SK9 2RF**

† Please delete as appropriate

JN

do solemnly and sincerely declare that I am a † ~~Solicitor engaged in the formation of the company~~ [person named as director or secretary of the company in the statement delivered to the Registrar under section 10 of the Companies Act 1985] and that all the requirements of the Companies Act 1985 in respect of the registration of the above company and of matters precedent and incidental to it have been complied with.

And I make this solemn Declaration conscientiously believing the same to be true and by virtue of the Statutory Declarations Act 1835.

Declarant's signature

Declared at **Northwich, Cheshire**

On 

Day	Month	Year
06	02	2001

① Please print name.

before me ① **Jill Novotny**

Signed

*J Novotny*

Date **6-2-2001**

† A Commissioner for Oaths or Notary Public or Justice of the Peace or Solicitor

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query

Mr Colin Fellowes  
AMEC plc  
Sandiway House  
Hartford  
Northwich  
Cheshire  
CW8 2YA



ircode

When you have completed and signed the form please send it to the Registrar of Companies at:

**Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff**  
for companies registered in England and Wales or  
**Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB**  
for companies registered in Scotland **DX 235 Edinburgh**

# First directors and secretary and intended situation of registered office

Please complete in typescript,  
or in bold black capitals.

CHFP055

Notes on completion appear on final page

**Company Name in full**

AMEC Offshore Wind Power Limited

**Proposed registered office**

(PO Box numbers only, are not acceptable)

Sandiway House

Hartford

Post town

Northwich

County / Region

Cheshire

Postcode

CW8 2YA

If the memorandum is delivered by an agent for the subscriber(s) of the memorandum mark the box opposite and give the agent's name and address.

Agent's Name

Address

Post town

County / Region

Postcode

Number of continuation sheets attached

3

Please give the name, address, telephone number, and if available, a DX number and Exchange, for the person Companies House should contact if there is any query

Mr C Fellowes  
AMEC plc  
Sandiway House  
Hartford  
Northwich  
Cheshire CW8 2YA



JMA  
COMPANIES HOUSE

0195  
07/02/01

Form revised July 1998

ode

When you have completed and signed the form please send it to the Registrar of Companies at

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff for companies registered in England and Wales or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

DX 235 Edinburgh

**Company Secretary** (see notes 1-5)

Company name		AMEC Offshore Wind Power Limited	
Name	* Style / Title	Mr	* Honours etc
Forename(s)		Colin	
Surname		Fellowes	
Previous Forename(s)			
Previous Surname(s)			
Address		9 Thistlewood Drive	
Usual residential address		Summerfields	
For a corporation, given the registered or principle office address.			
Post town		Wilmslow	
County / Region	Cheshire	Postcode	SK9 2RF
Country	England		

I consent to act as secretary of the company named on page 1

Consent Signature

Date

31.1.01

**Directors**

(see notes 1-5)

Please list directors in alphabetical order

Name	* Style / Title	Mr	* Honours etc
Forename(s)		Neil Alexander	
Surname		Bruce	
Previous Forename(s)			
Previous Surname(s)			
Address		Wydrum End	
Usual residential address		Netherley	
For a corporation, given the registered or principle office address.			
Post town		Stonehaven	
County / Region	Kincardineshire	Postcode	AB39 3RX
Country	Scotland		

Day Month Year

Date of birth

0 2

0 8

1 9

6 0

Nationality

British

Business occupation

Managing Director

Other directorships

(See continuation sheet).

I consent to act as director of the company named on page 1

Consent Signature

Date

1.2.01

Company name			
Name	* Style / Title	* Honours etc	
Forename(s)			
Surname			
Previous Forename(s)			
Previous Surname(s)			
Address			
Usual residential address			
For a corporation, given the registered or principle office address.			
Post town			
County / Region		Postcode	
Country			

I consent to act as secretary of the company named on page 1

Consent Signature

Date

**Directors** (see notes 1-5)

Please list directors in alphabetical order

Name	* Style / Title	Mr	* Honours etc	
Forename(s)		Grant Richmond		
Surname		Ling		
Previous Forename(s)				
Previous Surname(s)				
Address		1C Ramsey Court		
Usual residential address		Eaglesham Road		
For a corporation, given the registered or principle office address.				
Post town		Newton Mearns		
County / Region	Glasgow	Postcode	G77 5DJ	
Country	Scotland			

Day Month Year

Date of birth

2 9 0 4 1 9 5 6

Nationality

British

Business occupation

Finance Director

Other directorships

(See continuation sheet).

I consent to act as director of the company named on page 1

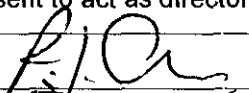
Consent Signature


Date

01.02.01

**Directors** (continued)

(see notes 1-5)

<b>Name</b>	<b>* Style / Title</b>	<b>Mr</b>	<b>* Honours etc</b>												
* Voluntary details.															
	<b>Forename(s)</b>	<b>Richard John</b>													
	<b>Surname</b>	<b>Corke</b>													
	<b>Previous Forename(s)</b>														
	<b>Previous Surname(s)</b>														
<b>Address</b>	<b>10 Redcourt</b>														
<b>Usual residential address</b>	<b>Pyrford</b>														
For a corporation, given the registered or principle office address.															
	<b>Post town</b>	<b>Woking</b>													
	<b>County / Region</b>	<b>Surrey</b>	<b>Postcode</b>	<b>GU22 8RA</b>											
	<b>Country</b>	<b>England</b>													
	<b>Date of birth</b>	<table border="1"><tr><td>Day</td><td>Month</td><td>Year</td></tr><tr><td>2</td><td>7</td><td>0</td><td>4</td><td>1</td><td>9</td><td>4</td><td>9</td></tr></table>	Day	Month	Year	2	7	0	4	1	9	4	9	<b>Nationality</b>	<b>British</b>
Day	Month	Year													
2	7	0	4	1	9	4	9								
	<b>Business occupation</b>	<b>Commercial Director</b>													
	<b>Other directorships</b>	<b>(See continuation sheet).</b>													
I consent to act as director of the company named on page 1															
<b>Consent Signature</b>			<b>Date</b>	<b>01.02.01</b>											

**This section must be signed by****Either  
an agent on behalf  
of all subscribers****Signed****Date****Or the subscribers****Signed****Date****03.02.01****(i.e those who  
signed as members  
on the memorandum  
of association).****Signed****Date****Signed****Date****Signed****Date****Signed****Date****Signed****Date**

**Other directorships****Company Name in full** AMEC Offshore Wind Power Limited**Current directorships for Mr Neil Alexander Bruce**

AMEC Offshore Services Limited  
BMS Offshore Limited  
Border Wind Farms Limited  
Border Wind Limited  
BW Ops Limited  
Metal and Pipeline Endurance Limited  
Northern Integrated Services Limited  
Offshore Contractors Association Limited

**Current directorships for Mr Richard John Corke**

AMEC Offshore Inc.  
AMEC Services Limited  
Border Wind Farms Limited  
Border Wind Limited  
BW Ops Limited

**Current directorships for Mr Grant Richmond Ling**

AMEC Facilities Limited  
AMEC Offshore Services Limited  
AMEC Rail Limited  
AMEC Services Limited  
AMEC Utilities Limited  
Border Wind Farms Limited  
Border Wind Limited  
BW Ops Limited  
Metal and Pipeline Endurance Limited

**THE COMPANIES ACT 1985**

**PRIVATE COMPANY LIMITED BY SHARES**

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**Memorandum**

**and**

**Articles of Association**

**of**

**AMEC Offshore Wind Power Limited**

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Incorporated in England 6<sup>th</sup> February 2001

Company Number

JA

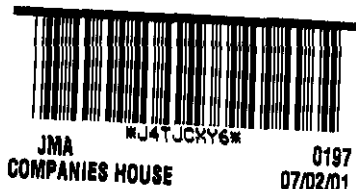


**THE COMPANIES ACT 1985**

RB S 009489

£100

**PRIVATE COMPANY LIMITED BY SHARES**



**MEMORANDUM OF ASSOCIATION**

**- OF -**

**AMEC OFFSHORE WIND POWER LIMITED**



1. The Company's name is  
  
**"AMEC Offshore Wind Power Limited"**
2. The Company's Registered Office is to be situated in England and Wales.
3. The objects for which the Company are established are:-
  - (A) To carry on business as a general commercial company and, in conjunction with each other or as separate and distinct undertakings all or any of the following businesses, to act as developers, financiers, designers, constructors, generators and distributors of wind energy and related equipment, manufacturers, importers, exporters, agents, dealers (both wholesale and retail) in all articles of commercial, manufacturing, personal and household use and consumption and in all kinds of raw material; printers; publishers; property investors; property investment services; property management; estate agents; financial brokers; financial advisors; conference organisers and business promoters and advisers; warehousemen; storage contractors; shipping and forwarding agents, manufacturers of and dealers in all types of equipment and machinery; dealers in property and estates; property developers and investors, property managers; to offer services to accountant, book-keeper or secretary; estate agents, insurance agents and brokers, financiers, financial agents and to act as nominee, trustee, agent, factor, executor, administrator, receiver for or otherwise on behalf of companies, corporations, firms or persons, builders, scaffolders, contractors, sign makers, heating and ventilation engineers and contractors, refrigeration engineers, specialist, contractors, decorators, painters, bricklayers, carpenters, shuttering manufacturers and erectors; joiners; public works and contractors; plasterers, plumbers, electricians, shop front fitter, carpet dealers and layers, builders and decorators, merchants civil, mechanical, constructional, agricultural, consulting, heating, electrical and general engineers, architects, welders, sheet metal workers, double glazing and window consultants, blacksmiths, motor engineers, garage proprietors, car dealers, hire services, taxi proprietors and operators, travel agents for and managers of theatres, cinemas and all kinds of entertainments and sporting events, turf and sporting accountants, proprietors of shops, cafes, clubs, hotels and restaurants, catering contractors, dealers in foods and provisions of all kinds,

wind and spirit merchants, butchers, grocers, greengrocers, fishmongers and poultry merchants, dealers in health foods, farmers, florists, horticulturists, bakers, confectioners, tobacconists, hardware merchants, dealers in plastics of all kinds, antique dealers, furniture manufacturers and dealers, leather and fancy goods dealers, jewellers, radio, television and electrical retailers, general dealers and repairers, toys, games and sports equipment dealers, photographers and dealers in all kinds of photographic material and equipment, film producers and distributors, footwear, textile merchants, tailors, fashion designers, ladies and gentlemen outfitters, clothing manufacturers, boot and shoe retailers, perfumery and cosmetic dealers, hairdressers, manufacturing and retail chemists, medical suppliers, printers, publishers stationers, advertising and publicity agents, public relations, business consultants, business transfer agents and employment agents, hire purchase and leasing operators, computer operators, programmers and dealers, video dealers, market research specialists, business advisers, mail order specialists, dyers and cleaners, dry cleaners, proprietors of launderettes, excavation and demolition contractors, locksmiths, security advisors, plant hirers, scrap iron and waste merchants, commodity traders and to carry on all or any of the said businesses and provide services in connection therewith, either together as one business or as separate and distinct businesses in any part of the world.

- (B) to carry on any other trade or business which can in the opinion of the Company be capable of being conveniently or profitably carried on in conjunction with or subsidiary to any other business of the company and is calculate to enhance the value of the Company's property or further its objects or any of them;
- (C) to purchase or by any other means acquire freehold or any other property for any estate or interest whatsoever, movable or immovable, or any interest in such property and to sell, lease, let or hire, develop such property, or otherwise turn the same to the advantage of the Company;
- (D) to apply for, register, purchase, or by other means acquire and protect, prolong and renew, whether in the united kingdom or elsewhere any patents, patent rights, brevets d'invention, licences, secret processes, trade marks, designs, protections and concessions and to disclaim, alter, modify, use and turn to account and to manufacture under or grant licences or privileges in respect of the same, and to expend money in experimenting upon, testing and improving any patents, inventions or rights which the Company may acquire or propose to acquire;
- (E) to acquire or undertake the whole or any part of the business, goodwill, and assets of any person, firm, or company carrying on or proposing to carry on any of the businesses which the Company is authorised to carry on and as part of the consideration for such acquisition to undertake all or any of the liabilities of such person, firm or company, or to acquire an interest in, amalgamate with, or enter into partnership or into any arrangement for sharing profits, or for co-operation, or for mutual assistance with any such person, firm or company, or for subsidising or otherwise assisting any such person, firm or company, and to give or accept, by way of consideration for any of the acts or things aforesaid or property acquired, any shares, debentures, debenture stock or securities that may agree upon, and to hold and retain, or sell, mortgage and deal with any shares, debentures, debenture stock or securities so received;

- (F) to improve, manage, construct, repair, develop, exchange, let on lease or otherwise, mortgage, charge, sell, dispose of, turn to account, grant, licences, options, rights and privileges in respect of, or otherwise deal with all or any part of the property and rights of the Company;
- (G) to invest and deal with the moneys of the Company not immediately required in such manner as may from time to time be determined and to hold or otherwise deal with any investments made;
- (H) to lend and advance money or give credit on any terms and with or without security to any person, firm or company (including without prejudice to the generality of the foregoing any holding company, subsidiary or fellow subsidiary of, or any other company associated in any way with, the Company), to enter into guarantees, contracts of indemnity and suretyships of all kinds, to receive money on deposit or loan upon any terms, and to secure or guarantee in any manner and upon any terms the payment of any sum of money or the performance of any obligation by any person, firm or company (including without prejudice to the generality of the foregoing any such holding company, subsidiary, fellow subsidiary or associated company as aforesaid);
- (I) to borrow and raise money in any manner and to secure the repayment of any money borrowed, raised or owing by mortgage, charge, standard security, lien or other security upon the whole or any part of the Company's property or assets (whether present or future), including its uncalled capital, and also by a similar mortgage, charge, standard security, lien or security to secure and guarantee the performance by the Company of any obligations or liability it may undertake or which may become binding on it;
- (J) to draw, make, accept, endorse, discount, negotiate, execute and issue cheques, bills of exchange, promissory notes, bills of lading, warrants, debentures and other negotiable or transferable instruments;
- (K) to apply for, promote, and obtain any Act of Parliament, order, or licence of the Department of Trade or other authority for enabling the Company to carry any of its objects into effect, or for effecting any modification of the Company's constitution, or for any other purpose which may seem calculated directly or indirectly to promote the Company's interests, and to oppose any proceedings or applications which may seem calculated directly or indirectly to prejudice the Company's interests;
- (L) to enter into any arrangements with any government or authority (supreme, municipal, local or otherwise) that may seem conducive to the attainment of the Company's objects or any of them, and to obtain from any such government or authority any charters, decrees, rights, privileges or concessions which the Company may think desirable and to carry out, exercise, and comply with any such charters, decrees, rights, privileges and concessions;
- (M) to subscribe for, take, purchase, or otherwise acquire, hold, sell, deal with and dispose of, place and underwrite shares, stocks, debentures, debenture stocks, bonds, obligations or securities issued or guaranteed by any other company constituted or carrying on business, in any part of the world, and debentures,

debenture stocks, bonds, obligations or securities issued or guaranteed by any government or authority, municipal, local or otherwise in any part of the world;

- (N) to control, manage, finance, subsidise, co-ordinate or otherwise assist any company or companies in which the Company has a direct or indirect financial interest, to provide secretarial, administrative, technical, commercial and other services and facilities of all kinds for any such company or companies and to make payments by way of subvention or otherwise and any other arrangements which may seem desirable with respect of any business or operations of or generally with respect to any such company or companies;
- (O) to promote any other company for the purpose of acquiring the whole or any part of the business or property or undertaking or any of the liabilities of the Company, or of undertaking any business or operations which may appear likely to assist or benefit the Company or to enhance the value of any property or business of the Company, and to place or guarantee the placing of, underwrite, subscribe for, or otherwise acquire all or any part of the shares or securities of any such company as aforesaid;
- (P) to sell or otherwise dispose of the whole or any part of the business or property of the Company, either together or in portions, for such consideration as the Company may think fit, and in particular for shares, debentures or securities of any company purchasing the same;
- (Q) to act as agents or brokers and as trustees for any person, firm or company, and to undertake and perform sub-contracts;
- (R) to remunerate any person, firm or company rendering services to the Company either by cash payment or by the allotment to him or them of shares or other securities of the Company credited as paid up in full or in part or otherwise as may be thought expedient;
- (S) to pay all or any expenses incurred in connection with the promotion, formation and incorporation of the Company, or to contract with any person, firm or company to pay the same, and to pay commissions to brokers and others for underwriting, placing, selling, or guaranteeing the subscription of any shares or other securities of the Company;
- (T) if and only to the extent permitted by the Act, to give, whether directly or indirectly, any kind of financial assistance (as defined in Section 152(1)(a) of the Act) for any such purpose as is specified in Section 151 of the Act;
- (U) to distribute among the Members of the Company in kind any property of the Company whatever nature;
- (V) to procure the Company to be registered or recognised in any part of the world;
- (W) to do all or any of the things or matters aforesaid in any part of the world and either as principals, agents, contractors or otherwise, and by or through agents, brokers, sub-contractors or otherwise, and either alone or in conjunction with the others;

- (X) to do all such other things as may be deemed incidental or conducive to the attainments of the Company's objects or any of them.

AND so that:-

- (1) none of the objects set forth in any sub-clause of this Clause shall be restrictively construed but the widest interpretation shall be given to each such object, and none of such objects shall, except where the context expressly so requires, be in any way limited or restricted by reference to or inference from any other object or objects set forth in such sub-clause, or by reference to or inference from the terms of any other sub-clause of this Clause, or by inference from the name of the Company;
- (2) none of the sub-clauses of this Clause and none of the objects therein specified shall be deemed subsidiary or ancillary to any of the objects specified in any other such sub-clause, and the Company shall have as full a power to exercise each and every one of the objects specified in each sub-clause of this Clause as though each such sub-clause contained the objects of a separate Company.
- (3) the word "company" in this Clause, except where used in reference to the Company, shall be deemed to include any partnership or other body of persons, whether incorporated or unincorporated and whether domiciled in the United Kingdom or elsewhere;
- (4) in this Clause the expression "the Act" means the Companies Act 1985, but so that any reference in this Clause to any provision of the Act shall be deemed to include a reference to any statutory modification or re-enactment of that provision for the time being in force.

4. The liability of the Members is limited.

5. The Company's share capital is £1,000 divided into 1,000 Ordinary Shares of £1 each. The Company has power to divide the shares in its capital for the time being into several classes and to attach thereto respectively any preferential, deferred, qualified or other special rights, privileges or conditions and with power from time to time to alter, modify or abrogate any preferential, deferred, qualified or other special rights, privileges and conditions for the time being attached to any class or classes of shares.

We, the Subscribers to this Memorandum of Association, wish to be formed into a Company pursuant to this Memorandum; and we agree to take the number of Shares shown opposite our respective names.

---

**Names and Addresses of  
Subscribers**

**Number of Shares  
taken by each  
Subscriber**

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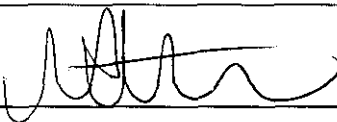
AMEC Services Limited  
Sandiway House  
Hartford  
Northwich  
Cheshire  
CW8 2YA

AMEC Services Ltd

ONE ORDINARY

---

Authorised Signature: \_\_\_\_\_



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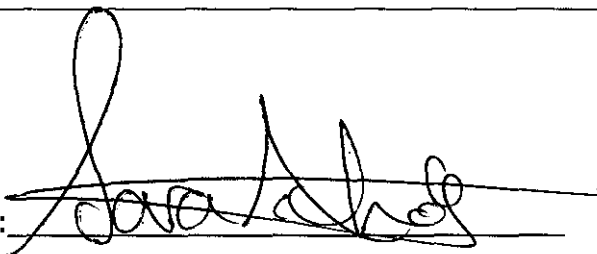
TOTAL SHARES TAKEN:

ONE ORDINARY

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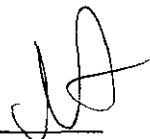
**Dated** 31 January 2001

**Witness** to the above Signature: \_\_\_\_\_



Miss S A Nicholls  
AMEC plc  
Sandiway House  
Hartford  
Northwich  
Cheshire  
CW8 2YA

Sara Nicholls



**COMPANIES ACT 1985**  
-----  
**COMPANY LIMITED BY SHARES**  
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**ARTICLES OF ASSOCIATION**

of

**AMEC Offshore Wind Power Limited**

Adopted by special resolution of the company dated 31<sup>st</sup> January 2001

PRELIMINARY

1. The regulations contained in Table A in the Schedule to the Companies (Tables A to F) Regulations 1985 (as amended) shall not apply to the company.

INTERPRETATION

2. In these regulations:-

"the Act" means the Companies Act 1985 including any statutory modification or re-enactment thereof for the time being in force.

"the articles" means the articles of the company.

"clear days" in relation to the period of a notice means that period excluding the day when the notice is given or deemed to be given and the day for which it is given or on which it is to take effect.

"executed" includes any mode of execution.

"office" means the registered office of the company.

"the holder" in relation to shares means the member whose name is entered in the register of members as the holder of the shares.

"the seal" means the common seal of the company.

"secretary" means the secretary of the company or any other person appointed to perform the duties of the secretary of the company, including a joint, assistant or deputy secretary.

"the United Kingdom" means Great Britain and Northern Ireland.

Unless the context otherwise requires, words or expressions contained in these regulations bear the same meaning as in the Act but excluding any statutory modification thereof not in force when these regulations become binding on the company.

SHARE CAPITAL

3. The directors shall issue new shares in the company in accordance with directions which may be given to them from time to time by the company in general meeting and no shares shall be issued by the directors save in accordance with such directions.
4. Subject to the provisions of the Act, shares may be issued which are to be redeemed or are to be liable to be redeemed at the option of the company or the holder on such terms and in such manner as may be provided by the articles.

5. The company may exercise the powers of paying commissions conferred by the Act. Subject to the provisions of the Act, any such commission may be satisfied by the payment of cash or by the allotment of fully or partly paid shares or partly in one way and partly in the other.

6. Except as required by law, no person shall be recognised by the company as holding any share upon any trust and (except as otherwise provided by the articles or by law) the company shall not be bound by or recognise any interest in any share except an absolute right to the entirety thereof in the holder.

### **SHARE CERTIFICATES**

7. Every member, upon becoming the holder of any shares, shall be entitled, without payment, to one certificate for all the shares of each class held by him (and, upon transferring a part of his holding of shares of any class, to a certificate for the balance of such holding) or several certificates each for one or more of his shares upon payment for every certificate after the first of such reasonable sum as the directors may determine. Every certificate shall be sealed with the seal and shall specify the number, class and distinguishing numbers (if any) of the shares to which it relates and the amount or respective amounts paid up thereon. The company shall not be bound to issue more than one certificate for shares held jointly by several persons and delivery of a certificate to one joint holder shall be a sufficient delivery to all of them.

8. If a share certificate is defaced, worn-out, lost or destroyed, it may be renewed on such terms (if any) as to evidence and indemnity and payment of the expenses reasonably incurred by the company in investigating evidence as the directors may determine but otherwise free of charge, and (in the case of defacement or wearing-out) on delivery up of the old certificate.

### **LIEN**

9. The company shall have a first and paramount lien on every share (not being a fully paid share) for all moneys (whether presently payable or not) payable at a fixed time or called in respect of that share. The directors may at any time declare any share to be wholly or in part exempt from the provisions of this regulation. The company's lien on a share shall extend to any amount payable in respect of it.

10. The company may sell in such manner as the directors determine any shares on which the company has a lien if a sum in respect of which the lien exists is presently payable and is not paid within fourteen clear days after notice has been given to the holder of the share or to the person entitled to it in consequence of the death or bankruptcy of the holder, demanding payment and stating that if the notice is not complied with the shares may be sold.

11. To give effect to a sale the directors may authorise some person to execute an instrument of transfer of the shares sold to, or in accordance with the directions of, the purchaser. The title of the transferee to the shares shall not be affected by any irregularity in or invalidity of the proceedings in reference to the sale.

12. The net proceeds of the sale, after payment of the costs, shall be applied in payment of so much of the sum for which the lien exists as is presently payable, and any residue shall (upon surrender to the company for cancellation of the certificate for the shares sold and subject to a like lien for any moneys not presently payable as existed upon the shares before the sale) be paid to the person entitled to the shares at the date of the sale.



## **CALLS ON SHARES AND FORFEITURE**

13. Subject to the terms of allotment, the directors may make calls upon the members in respect of any moneys unpaid on their shares (whether in respect of nominal value or premium) and each member shall (subject to receiving at least fourteen clear days' notice specifying when and where payment is to be made) pay to the company as required by the notice the amount called on his shares. A call may be required to be paid by instalments. A call may, before receipt by the company of any sum due thereunder, be revoked in whole or part and payment of a call may be postponed in whole or part. A person upon whom a call is made shall remain liable for calls made upon him notwithstanding the subsequent transfer of the shares in respect whereof the call was made.

14. A call shall be deemed to have been made at the time when the resolution of the directors authorising the call was passed.

15. The joint holders of a share shall be jointly and severally liable to pay all calls in respect thereof.

16. If a call remains unpaid after it has become due and payable the person from whom it is due and payable shall pay interest on the amount unpaid from the day it became due and payable until it is paid at the rate fixed by the terms of allotment of the share or in the notice of the call or, if no rate is fixed, at the appropriate rate (as defined by the Act) but the directors may waive payment of the interest wholly or in part.

17. An amount payable in respect of a share on allotment or at any fixed date, whether in respect of nominal value or premium or as an instalment of a call, shall be deemed to be a call and if it is not paid the provisions of the articles shall apply as if that amount had become due and payable by virtue of a call.

18. Subject to the terms of the allotment, the directors may make arrangements on the issue of shares for a difference between the holders in the amounts and times of payments of calls on their shares.

19. If a call remains unpaid after it has become due and payable the directors may give to the person from whom it is due not less than fourteen clear days' notice requiring payment of the amount unpaid together with any interest which may have accrued. The notice shall name the place where payment is to be made and shall state that if the notice is not complied with the shares in respect of which the call was made will be liable to be forfeited.

20. If the notice is not complied with, any share in respect of which it was given may, before the payment required by the notice has been made, be forfeited by a resolution of the directors and the forfeiture shall include all dividends or other moneys payable in respect of the forfeited shares and not paid before the forfeiture.

21. Subject to the provisions of the Act, a forfeited share may be sold, re-allotted or otherwise disposed of on such terms and in such manner as the directors determine either to the person who was before the forfeiture the holder or to any other person and at any time before sale, re-allotment or other disposition, the forfeiture may be cancelled on such terms as the directors think fit. Where for the purposes of its disposal a forfeited share is to be transferred to any person the directors may authorise some person to execute an instrument of transfer of the share to that person.

22. A person any of whose shares have been forfeited shall cease to be a member in respect of them and shall surrender to the company for cancellation the certificate for the shares forfeited but shall remain liable to the company for all moneys which at the date of forfeiture were presently payable by him to the company in respect of those shares with interest at the rate at which interest was payable on those moneys before the forfeiture or, if no interest was so payable, at the appropriate rate (as defined in the Act) from the date of forfeiture until payment but the directors may waive payment wholly or in part or enforce payment without any allowance for the value of the shares at the time of forfeiture or for any consideration received on their disposal.

23. A statutory declaration by a director or the secretary that a share has been forfeited on a specified date shall be conclusive evidence of the facts stated in it as against all persons claiming to be entitled to the share and the declaration shall (subject to the execution of an instrument of transfer if necessary) constitute a good title to the share and the person to whom the share is disposed of shall not be bound to see to the application of the consideration, if any, nor shall his title to the share be affected by any irregularity in or invalidity of the proceedings in reference to the forfeiture or disposal of the share.

### **TRANSFER OF SHARES**

24. The instrument of transfer of a share may be in any usual form or in any other form which the directors may approve and shall be executed by or on behalf of the transferor and, unless the share is fully paid, by or on behalf of the transferee.

25. The directors will not be empowered to register the transfer of any shares without the prior approval of the company in general meeting. The directors may refuse to register the transfer of a share which is not fully paid to a person of whom they do not approve and they may refuse to register the transfer of a share on which the company has a lien. They may also refuse to register a transfer unless -

- (a) it is lodged at the office or at such other place as the directors may appoint and is accompanied by the certificate for the shares to which it relates and such other evidence as the directors may reasonably require to show the right of the transferor to make the transfer,
- (b) it is in respect of only one class of shares: and
- (c) it is in favour of not more than four transferees.

26. If the directors refuse to register a transfer of a share, they shall within two months after the date on which the transfer was lodged with the company send to the transferee notice of the refusal.

27. The registration of transfers of shares or of transfers of any class of shares may be suspended at such times and for such periods (not exceeding thirty days in any year) as the directors may determine.

28. No fee shall be charged for the registration of any instrument of transfer or other document relating to or affecting the title to any share.

29. The company shall be entitled to retain any instrument of transfer which is registered, but any instrument of transfer which the directors refuse to register shall be returned to the person lodging it when notice of the refusal is given.

## **TRANSMISSION OF SHARES**

30. If a member dies the survivor or survivors where he was a joint holder, and his personal representatives where he was a sole holder or the only survivor of joint holders, shall be the only persons recognised by the company as having any title to his interest; but nothing herein contained shall release the estate of a deceased member from any liability in respect of any share which had been jointly held by him.

31. A person becoming entitled to a share in consequence of the death or bankruptcy of a member may, upon such evidence being produced as the directors may properly require, elect either to become the holder of the share or to have some person nominated by him registered as the transferee. If he elects to become the holder he shall give notice to the company to that effect. If he elects to have another person registered he shall execute an instrument of transfer of the share to that person. All the regulations relating to the transfer of shares shall apply to the notice or instrument of transfer as if it were an instrument of transfer executed by the member and the death or bankruptcy of the member had not occurred.

32. A person becoming entitled to a share in consequence of the death or bankruptcy of a member shall have the rights to which he would be entitled if he were the holder of the share, except that he shall not, before being registered as the holder of the share, be entitled in respect of it to attend or vote at any meeting of the company or at any separate meeting of the holders of any class of shares in the company.

## **ALTERATION OF SHARE CAPITAL**

33. The company may by ordinary resolution -

- (a) increase its share capital by new shares of such amount as the resolution prescribes;
- (b) consolidate and divide all or any of its share capital into shares of larger amount than its existing shares;
- (c) subject to the provisions of the Act, sub-divide its shares, or any of them, into shares of smaller amount and the resolution may determine that, as between the shares resulting from the sub-division, any of them may have any preference or advantage as compared with the others; and
- (d) cancel shares which, at the date of the passing of the resolution, have not been taken or agreed to be taken by any person and diminish the amount of its share capital by the amount of the shares so cancelled.

34. Whenever as a result of a consolidation of shares any members would become entitled to fractions of a share, the directors may, on behalf of those members, sell the shares representing the fractions for the best price reasonably obtainable to any person (including, subject to the provisions of the Act, the company) and distribute the net proceeds of sale in due proportion among those members, and the directors may authorise some person to execute an instrument of transfer of the shares to, or in accordance with the directions of, the purchaser. The transferee shall not be bound to see to the application of the purchase money nor shall his title to the shares be affected by any irregularity in or invalidity of the proceedings in reference to the sale.

35. Subject to the provisions of the Act, the company may by special resolution reduce its share capital, any capital redemption reserve and any share premium account in any way.

### **PURCHASE OF OWN SHARES**

36. Subject to the provisions of the Act, the company may purchase its own shares (including any redeemable shares) and, if it is a private company, make a payment in respect of the redemption or purchase of its own shares otherwise than out of distributable profits of the company or the proceeds of a fresh issue of shares.

### **GENERAL MEETINGS**

37. All general meetings other than annual general meetings shall be called extraordinary general meetings.

38. The directors may call general meetings and, on the requisition of members pursuant to the provisions of the Act, shall forthwith proceed to convene an extraordinary general meeting for a date not later than eight weeks after receipt of the requisition. If there are not within the United Kingdom sufficient directors to call a general meeting, any director or any member of the company may call a general meeting.

### **NOTICE OF GENERAL MEETINGS**

39. An annual general meeting and an extraordinary general meeting called for the passing of a special resolution or a resolution appointing a person as a director shall be called by at least twenty-one clear days' notice. All other extraordinary general meetings shall be called by at least fourteen clear days' notice but a general meeting may be called by shorter notice if it is so agreed:-

- (a) in the case of an annual general meeting, by all the members entitled to attend and vote thereat; and
- (b) in the case of any other meeting by a majority in number of the members having a right to attend and vote being a majority together holding not less than ninety-five per cent. in nominal value of the shares giving that right.

The notice shall specify the time and place of the meeting and the general nature of the business to be transacted and, in the case of an annual general meeting, shall specify the meeting as such.

Subject to the provisions of the articles and to any restrictions imposed on any shares, the notice shall be given to all the members, to all persons entitled to a share in consequence of the death or bankruptcy of a member and to the directors and auditors.

40. The accidental omission to give notice of a meeting to, or the non-receipt of notice of a meeting by, any person entitled to receive notice shall not invalidate the proceedings at that meeting.

### **PROCEEDINGS AT GENERAL MEETINGS**

41. No business shall be transacted at any meeting unless a quorum is present. One person entitled to vote upon the business to be transacted, being a member or a proxy for a member or a duly authorised representative of a corporation, shall be a quorum.

42. If such a quorum is not present within half an hour from the time appointed for the meeting, or if during a meeting such a quorum ceases to be present, the meeting shall stand adjourned to the same day in the next week at the same time and place or to such time and place as the directors may determine.

43. The chairman, if any, of the board of directors or in his absence some other director nominated by the directors shall preside as chairman of the meeting, but if neither the chairman nor such other director (if any) be present within fifteen minutes after the time appointed for holding the meeting and willing to act, the directors present shall elect one of their number to be chairman and, if there is only one director present and willing to act, he shall be chairman.

44. If no director is willing to act as chairman, or if no director is present within fifteen minutes after the time appointed for holding the meeting, the members present and entitled to vote shall choose one of their number to be chairman.

45. A director shall, notwithstanding that he is not a member, be entitled to attend and speak at any general meeting and at any separate meeting of the holders of any class of shares in the company.

46. The chairman may, with the consent of a meeting at which a quorum is present (and shall if so directed by the meeting), adjourn the meeting from time to time and from place to place, but no business shall be transacted at an adjourned meeting other than business which might properly have been transacted at the meeting had the adjournment not taken place. When a meeting is adjourned for fourteen days or more, at least seven clear days' notice shall be given specifying the time and place of the adjourned meeting and the general nature of the business to be transacted. Otherwise it shall not be necessary to give any such notice.

47. A resolution put to the vote of a meeting shall be decided on a show of hands unless before, or on the declaration of the result of, the show of hands a poll is duly demanded. Subject to the provisions of the Act, a poll may be demanded -

- (a) by the chairman; or
- (b) by at least two members having the right to vote at the meeting; or
- (c) by a member or members representing not less than one-tenth of the total voting rights of all the members having the right to vote at the meeting; or
- (d) by a member or members holding shares conferring a right to vote at the meeting being shares on which an aggregate sum has been paid up equal to not less than one-tenth of the total sum paid up on all the shares conferring that right;

and a demand by a person as proxy for a member shall be the same as a demand by the member.

48. Unless a poll is duly demanded a declaration by the chairman that a resolution has been carried or carried unanimously, or by a particular majority, or lost, or not carried by a particular majority and an entry to that effect in the minutes of the meeting shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against the resolution.

49. The demand for a poll may, before the poll is taken, be withdrawn but only with the consent of the chairman and a demand so withdrawn shall not be taken to have invalidated the result of a show of hands declared before the demand was made.

50. A poll shall be taken as the chairman directs and he may appoint scrutineers (who need not be members) and fix a time and place for declaring the result of the poll. The result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded.

51. In the case of an equality of votes, whether on a show of hands or on a poll, the chairman shall be entitled to a casting vote in addition to any other vote he may have.

52. A poll demanded on the election of a chairman or on a question of adjournment shall be taken forthwith. A poll demanded on any other question shall be taken either forthwith or at such time and place as the chairman directs not being more than thirty days after the poll is demanded. The demand for a poll shall not prevent the continuance of a meeting for the transaction of any business other than the question on which the poll was demanded. If a poll is demanded before the declaration of the result of a show of hands and the demand is duly withdrawn, the meeting shall continue as if the demand had not been made.

53. No notice need be given of a poll not taken forthwith if the time and place at which it is to be taken are announced at the meeting at which it is demanded. In any other case at least seven clear days' notice shall be given specifying the time and place at which the poll is to be taken.

54. A resolution in writing executed by or on behalf of each member who would have been entitled to vote upon it if it had been proposed at a general meeting at which he was present shall be as effectual as if it had been passed at a general meeting duly convened and held any may consist of several instruments in the like form each executed by or on behalf of one or more members.

### **VOTES OF MEMBERS**

55. Subject to any rights or restrictions attached to any shares, on a show of hands every member who (being an individual) is present in person or (being a corporation) is present by a duly authorised representative, not being himself a member entitled to vote, shall have one vote and on a poll every member shall have one vote for every share of which he is the holder.

56. In the case of joint holders the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders; and seniority shall be determined by the order in which the names of the holders stand in the register of members.

57. A member in respect of whom an order has been made by any court having jurisdiction (whether in the United Kingdom or elsewhere) in matters concerning mental disorder may vote, whether on a show of hands or on a poll, by his receiver, curator bonis or other person authorised in that behalf appointed by that court, and any such receiver, curator bonis or other person may, on a poll, vote by proxy. Evidence to the satisfaction of the directors of the authority of the person claiming to exercise the right to vote shall be deposited at the office, or at such other place as is specified in accordance with the articles for the deposit of instruments of proxy, not less than 48 hours before the time appointed for holding the meeting or adjourned meeting at which the right to vote is to be exercised and in default the right to vote shall not be exercisable.

58. No member shall vote at any general meeting or at any separate meeting of the holders of any class of shares in the company, either in person or by proxy, in respect of any shares held by him unless all moneys presently payable by him in respect of that share have been paid.

59. No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is tendered and every vote not disallowed at the meeting shall be valid. Any objection made in due time shall be referred to the chairman whose decision shall be final and conclusive.

60. On a poll, votes may be given either personally or by proxy. A member may appoint more than one proxy to attend on the same occasion.

61. An instrument appointing a proxy shall be in writing, executed by or on behalf of the appointor and shall be in the following form (or in a form as near thereto as circumstances allow or in any other form which is usual or which the directors may approve):-

" \_\_\_\_\_ Limited  
I/We, \_\_\_\_\_ of \_\_\_\_\_, being a member/members of the above-named  
company, hereby appoint \_\_\_\_\_ of \_\_\_\_\_, or failing him, \_\_\_\_\_ of \_\_\_\_\_,  
as my/our proxy to vote in my/our name(s) and on my/our behalf at  
the annual/extraordinary general meeting of the company to be held on \_\_\_\_\_  
19 \_\_\_\_\_, and at any adjournment thereof.

Signed on 19 ."

62. Where it is desired to afford members an opportunity of instructing the proxy how he shall act the instrument appointing a proxy shall be in the following form (or in a form as near thereto as circumstances allow or in any other form which is usual or which the directors may approve) -

" \_\_\_\_\_ Limited  
I/We, \_\_\_\_\_, of \_\_\_\_\_, being a member/members of the above-named  
company, hereby appoint \_\_\_\_\_ of \_\_\_\_\_, or failing him, \_\_\_\_\_ of \_\_\_\_\_,  
as my/our proxy to vote in my/our name(s) and on my/our behalf at  
the annual/extraordinary general meeting of the company to be held on  
19 \_\_\_\_\_, and at any adjournment thereof.

This form is to be used in respect of the resolutions mentioned below as follows:

Resolution No. 1 \*for \*against

Resolution No. 2 \*for \*against

\*Strike out whichever is not desired.

Unless otherwise instructed, the proxy may vote as he thinks fit or abstain from voting.

Signed this                      day of                      19 ."

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63. The instrument appointing a proxy and any authority under which it is executed or a copy of such authority certified notarially or in some other way approved by the directors may:-

- (a) be deposited at the office or at such other place within the United Kingdom as is specified in the notice convening the meeting or in any instrument of proxy sent out by the company in relation to the meeting not less than 48 hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposes to vote; or
- (b) in the case of a poll taken more than 48 hours after it is demanded, be deposited as aforesaid after the poll has been demanded and not less than 24 hours before the time appointed for the taking of the poll; or
- (c) where the poll is not taken forthwith but is taken not more than 48 hours after it was demanded, be delivered at the meeting at which the poll was demanded to the chairman or to the secretary or to any director;

and an instrument of proxy which is not deposited or delivered in a manner so permitted shall be invalid.

64. A vote given or poll demanded by proxy or by the duly authorised representative of a corporation shall be valid notwithstanding the previous determination of the authority of the person voting or demanding a poll unless notice of the determination was received by the company at the office or at such other place at which the instrument of proxy was duly deposited before the commencement of the meeting or adjourned meeting at which the vote is given or the poll demanded or (in the case of a poll taken otherwise than on the same day as the meeting or adjourned meeting) the time appointed for taking the poll.

### **NUMBER OF DIRECTORS**

65. Unless otherwise determined by ordinary resolution, the number of directors (other than alternate directors) shall not be subject to any maximum but shall be not less than two.

### **ALTERNATE DIRECTORS**

66. Any director (other than an alternate director) may appoint any other director, or any other person approved by resolution of the directors and willing to act, to be an alternate director and may remove from office an alternate director so appointed by him.

67. An alternate director shall be entitled to receive notice of all meetings of directors and of all meetings of committees of directors of which his appointor is a member, to attend and vote at any such meeting at which the director appointing him is not personally present, and generally to perform all the functions of his appointor as a director in his absence but shall not be entitled to receive any remuneration from the company for his services as an alternate director. But it shall not be necessary to give notice of such a meeting to an alternate director who is absent from the United Kingdom.

68. An alternate director shall cease to be an alternate director if his appointor ceases to be a director; but, if a director retires by rotation or otherwise but is reappointed or deemed to have been reappointed at the meeting at which he retires, any appointment of an alternate director made by him which was in force immediately prior to his retirement shall continue after his reappointment.



69. Any appointment or removal of an alternate director shall be by notice to the company signed by the director making or revoking the appointment or in any other manner approved by the directors.

70. Save as otherwise provided in the articles, an alternate director shall be deemed for all purposes to be a director and shall alone be responsible for his own acts and defaults and he shall not be deemed to be the agent of the director appointing him.

### **BORROWING POWERS**

71. (a) The directors may exercise all the powers of the company to borrow money and, with the prior sanction of the company in general meeting, but not otherwise, to mortgage or charge its undertaking, property and uncalled capital and to issue debentures and other securities whether outright or as collateral security for any debt, liability, or obligation of the company or of any third party.

(b) The directors shall not without the prior sanction of the company in general meeting exercise the powers of the company to give guarantees or to provide security or stand surety for any other person, firm or company or cause the company to be committed in any way for the obligation of any other person, firm or company.

### **GENERAL POWERS OF DIRECTORS**

72. The business of the company shall be managed by the directors who may pay all expenses incurred in promoting and registering the company and may exercise all such powers of the company as are not by the Act or by the articles required to be exercised by the company in general meeting, subject nevertheless to any regulations of the articles, to the provisions of the Act, and to such regulations, being not inconsistent with the aforesaid regulations or provisions, as may be prescribed by ordinary resolution of the company, but no regulation so made by the company shall invalidate any prior act of the directors which would have been valid if such regulation had not been made. The general powers given by this regulation shall not be limited or restricted by any special authority or power given to the directors by any other regulation.

73. Notwithstanding the provisions of the last preceding regulation, the directors shall have no power to issue shares in the company, save in accordance with regulation 3.

74. The directors may from time to time and at any time by power of attorney under the seal appoint any company, firm or person or any fluctuating body of persons, whether nominated directly or indirectly by the directors, to be the attorney or attorneys of the company for such purposes and with such powers, authorities and discretions (not exceeding those vested in or exercisable by the directors under the articles) and for such period and subject to such conditions as they may think fit, and any such power of attorney may contain such provisions for the protection and convenience of persons dealing with any such attorney as the directors may think fit, and may also authorise any such attorney to sub-delegate all or any of the powers, authorities and discretions vested in him.

75. The company may exercise the powers conferred by the Act with regard to having an official seal for use abroad, and such powers shall be vested in the directors.

76. All cheques, promissory notes, drafts, bills of exchange, and other negotiable or transferable instruments, and all receipts for moneys paid to the company, shall be signed, drawn, accepted, endorsed or otherwise executed, as the case may be, in such

manner as the directors shall from time to time by resolution determine.

### **DELEGATION OF DIRECTORS' POWERS**

77. The directors may delegate any of their powers to any committee consisting of one or more directors. They may also delegate to any managing director or any director holding any other executive office such of their powers as they consider desirable to be exercised by him. Any such delegation may be made subject to any conditions the directors may impose, and either collaterally with or to the exclusion of their own powers and may be revoked or altered. Subject to any such conditions, the proceedings of a committee with two or more members shall be governed by the articles regulating the proceedings of directors so far as they are capable of applying.

### **APPOINTMENT AND REMOVAL OF DIRECTORS**

78. (a) The company in general meeting may at any time appoint any person to be a director.

(b) The holder or holders of a majority in nominal value of the issued shares of the company may, by notice in writing, deposited at the office of the company, appoint any person as a director and determine the period such person is to hold office and may by like notice, deposited as aforesaid, remove any person as a director. Any such appointment or removal shall be effective from the date specified in the aforesaid notice.

(c) The directors may, with the sanction of the company in general meeting, at any time and from time to time appoint any person to be a director, either to fill a casual vacancy or as an additional director.

(d) The company in general meeting, and the holder or holders of a majority in nominal value of the issued shares of the company may, by notice in writing deposited at the office of the company, establish any divisional or regional board for managing and carrying on the business affairs of any division or region of the company and appoint any persons to be members of such divisional or regional boards. Any person so appointed shall be known as a divisional or regional director (as appropriate). Any appointment may be made on such terms and subject to such conditions as may be specified in the resolution of the company or notice of the holder or holders of the majority in nominal value of the issued shares of the company and may be terminated or varied at any time by the company in general meeting or by the holder or holders of the majority in nominal value of the issued shares of the company by similar notice. A divisional or regional director of the company need not be a member of the board of directors of the company and if not a member thereof, shall not be entitled to be present at any meeting of the said board save at the request of the board, nor shall he be entitled to receive notice of any such meeting and if present at such request he shall not be entitled to vote thereat.

(e) The company in general meeting and the holder or holders of the majority in nominal value of the issued shares of the company may, by notice in writing deposited at the office of the company, appoint any person to advise and assist any divisional or regional board. Any person so appointed shall be known as a local divisional or local regional director (as appropriate). The period of appointment and the duties to be exercisable or undertaken by a local divisional or local regional director may be determined by the resolution or notice by which he is appointed and may be varied in similar manner.

(f) The company in general meeting and the holder or holders of the majority in nominal value of the issued shares of the company may, by notice in writing deposited at the office of the company, permit senior executives of the company to use other titles which include the word "director" and may remove such permission by like notice deposited as aforesaid. Such persons permitted to use such titles shall not be members of the board of directors of the company.

79. A director shall not be required to hold any shares of the company as qualification for holding office and a director who is not a member of the company shall nevertheless be entitled to attend and speak at general meetings.

80. Any provisions of the Act which, subject to the provisions of the articles, would have the effect of rendering any person ineligible for appointment as a director or liable to vacate office as director on account of his having reached any specified age shall not apply to the company.

81. The office of a director shall be vacated in any of the following events, namely:-

(a) If he became prohibited by law from acting as a director.

(b) If he becomes bankrupt or makes any arrangement or composition with his creditors generally.

(c) If he becomes of unsound mind.

(d) If (not being an executive director holding office as such for a fixed term) he resigns by writing under his hand left at the office or if he, in writing, offers to resign and the directors resolve to accept such offer.

(e) If he shall, for more than six months, have been absent without permission of the directors from meetings held by the directors during that period.

(f) If he is requested to vacate office by a notice in writing given by the holder or holders of a majority of the issued shares of the company, left for him at the office.

(g) If he be removed from office in accordance with the Act or the articles.

82. The company may by ordinary resolution, of which special notice has been given, remove any director before the expiration of the period of his office, notwithstanding any provision of the articles or of any agreement between the company and such director, but without prejudice to any claim he may have for damages for breach of any such agreement.

83. The company may by ordinary resolution appoint another person in place of a director removed from the office pursuant to the last preceding regulation and in default of such appointment the vacancy so arising shall be treated as a casual vacancy.

### **REMUNERATION OF DIRECTORS**

84. The directors shall be entitled to such remuneration as the company may by ordinary resolution determine and, unless the resolution provides otherwise, the remuneration shall be deemed to accrue from day to day.

## **DIRECTORS' EXPENSES**

85. The directors may be paid all travelling, hotel, and other expenses properly incurred by them in connection with their attendance at meetings of directors or committees of directors or general meetings or separate meetings of the holders of any class of shares or of debentures of the company or otherwise in connection with the discharge of their duties.

## **DIRECTORS' APPOINTMENTS AND INTERESTS**

86. (a) The directors may from time to time with the sanction of the company in general meeting, and shall upon receiving a notice in writing deposited at the office and signed by the holder or holders of a majority in nominal value of the issued shares of the company, appoint one or more of the directors to be holder of any executive office including the office of chairman, deputy chairman, chief executive, managing director, deputy managing director and joint or assistant managing director on such terms and for such a period as may either be sanctioned in such general meeting or contained in the said notice and may with the like sanction and upon the like notice, without prejudice to any contract for such appointment, at any time revoke such appointment.

(b) The appointment of any director to the office of chairman, deputy chairman, chief executive, managing director, deputy managing director or joint or assistant managing director shall terminate automatically if he ceases from any cause to be a director, but without prejudice to any claim he may have for damages for breach of any contract of service between him and the company.

(c) The appointment of any director to any other executive office may be determined by the directors if he ceases from any cause to be a director and shall be deemed to be subject to such determination, unless the contract or resolution under which he holds office shall expressly state otherwise, in which case any such determination shall be without prejudice to any claim he may have for damages for breach of any contract of service between him and the company.

87. (a) The directors may, with the sanction of the company in general meeting and shall, upon being directed so to do by a written notice signed by the holder or holders of a majority in nominal value of the issued shares of the company left at the office, entrust to and confer upon a director holding an executive office any of the powers exercisable by them as directors upon such terms and conditions and with such restrictions as may be so sanctioned or directed in such notice and either collaterally with, or to the exclusion of, their own powers and may from time to time with the like sanction and shall, upon receiving the like notice, from time to time revoke, withdraw, alter or vary all or any of such powers.

(b) The directors may, from time to time and at any time, delegate to any divisional or regional director appointed in accordance with regulation 78, any of the powers, authorities and discretions for the time being vested in the directors so far as the same relate to the business and the affairs of a division or region and any such delegation may be made on such terms and subject to such conditions as the directors may think fit and may, at any time, be varied or revoked.

88. Subject to the provisions of the Act, and provided that he has disclosed to the directors the nature and extent of any material interest of his, a director notwithstanding his office:-

(a) may be a party to, or otherwise interested in, any transaction or arrangement with the company or in which the company is otherwise interested;

(b) may be a director or other officer of, or employed by, or a party to any transaction or arrangement with, or otherwise interested in, any body corporate promoted by the company or in which the company is otherwise interested; and

(c) shall not, by reason of his office, be accountable to the company for any benefit which he derives from any such office or employment or from any such transaction or arrangement or from any interest in any such body corporate and no such transaction or arrangement shall be liable to be avoided on the ground of any such interest or benefit.

89. For purposes of regulation 88:-

(a) a general notice given to the directors that a director is to be regarded as having an interest of the nature and extent specified in the notice in any transaction or arrangement in which a specified person or class of persons is interested shall be deemed to be a disclosure that the director has an interest in any such transaction of the nature and extent so specified; and

(b) an interest of which a director has no knowledge and of which it is unreasonable to expect him to have knowledge shall not be treated as an interest of his.

### **DIRECTORS' GRATUITIES AND PENSIONS**

90. The directors may provide benefits, whether by the payment of gratuities or pensions or by insurance or otherwise, for any director who has held but no longer holds any executive office or employment with the company or with any body corporate which is or has been a subsidiary of the company or a predecessor in business of the company or of any such subsidiary, and for any member of his family (including a spouse and a former spouse) or any person who is or was dependent on him, and may (as well before as after he ceases to hold such office or employment) contribute to any fund and pay premiums for the purchase or provision of any such benefit.

### **PROCEEDINGS OF DIRECTORS**

91. Subject to the provisions of the articles, the directors may regulate their proceedings as they think fit. A director may, and the secretary at the request of a director shall, call a meeting of the directors. It shall not be necessary to give notice of a meeting to a director who is absent from the United Kingdom. Any director or alternate director may retrospectively or otherwise waive his entitlement to receive notice of any such meeting. Questions arising at a meeting shall be decided by a majority of votes. In case of an equality of votes, the chairman shall have a second or casting vote. A director who is also an alternate director shall be entitled in the absence of his appointor to a separate vote on behalf of his appointor in addition to his own vote.

92. The quorum for the transaction of the business of the directors may be fixed by the directors and unless so fixed at any other number shall be two. A person who holds office only as an alternate director shall, if his appointor is not present, be counted in the quorum.

93. The continuing directors or a sole continuing director may act notwithstanding any vacancies in their number, but, if the number of directors is less than the number fixed as

a quorum, the continuing director may act only for the purpose of filling vacancies or of calling a general meeting.

94. The chairman of the board of directors appointed pursuant to regulation 86 (a) shall preside at every meeting of directors at which he is present and if he is not present within five minutes after the time appointed for the meeting, the directors present may appoint one of their number to be chairman of the meeting.

95. All acts done by a meeting of directors, or of a committee of directors, or by a person acting as a director shall, notwithstanding that it be afterwards discovered that there was a defect in the appointment of any director or that any of them were disqualified from holding office, or had vacated office, or were not entitled to vote, be as valid as if every such person had been duly appointed and was qualified and had continued to be a director and had been entitled to vote.

96. A resolution in writing signed by all the directors entitled to receive notice of a meeting of directors or of a committee of directors shall be as valid and effectual as if it had been passed at a meeting of directors or (as the case may be) a committee of directors duly convened and held and may consist of several documents in the like form each signed by one or more directors; but a resolution signed by an alternate director need not also be signed by his appointor and, if it is signed by a director who has appointed an alternate director, it need not be signed by the alternate director in that capacity.

97. Save as otherwise provided by the articles, a director shall not vote at a meeting of directors or of a committee of directors on any resolution concerning a matter in which he has, directly or indirectly, an interest or duty which is material and which conflicts or may conflict with the interests of the company unless his interest or duty arises only because the case falls within one or more of the following paragraphs:-

(a) the resolution relates to the giving to him of a guarantee, security, or indemnity in respect of money lent to, or an obligation incurred by him for the benefit of, the company or any of its subsidiaries;

(b) the resolution relates to the giving to a third party of a guarantee, security, or indemnity in respect of an obligation of the company or any of its subsidiaries for which the director has assumed responsibility in whole or part and whether alone or jointly with others under a guarantee or indemnity or by the giving of security;

(c) his interest arises by virtue of his subscribing or agreeing to subscribe for any shares, debentures or other securities of the company or any of its subsidiaries, or by virtue of his being, or intending to become, a participant in the underwriting or sub-underwriting of an offer of any such shares, debentures, or other securities by the company or any of its subsidiaries for subscription, purchase or exchange;

(d) the resolution relates in any way to a retirement benefits scheme which has been approved, or is conditional upon approval, by the Board of Inland Revenue for taxation purposes.

For the purposes of this regulation, an interest of a person who is, for any purpose of the Act (excluding any statutory modification thereof not in force when this regulation becomes binding on the company), connected with a director shall be treated as an interest of the director and, in relation to an alternate director, an interest of his appointor shall be treated as an interest of the alternate director without prejudice to any interest which the alternate director has otherwise.

98. A director shall not be counted in the quorum present at a meeting in relation to a resolution on which he is not entitled to vote.

99. The company may by ordinary resolution suspend or relax to any extent, either generally or in respect of any particular matter, any provision of the articles prohibiting a director from voting at a meeting of directors or of a committee of directors.

100. Where proposals are under consideration concerning the appointment of two or more directors to offices or employments with the company or any body corporate in which the company is interested the proposals may be divided and considered in relation to each director separately and (provided he is not for another reason precluded from voting) each of the directors concerned shall be entitled to vote and be counted in the quorum in respect of each resolution except that concerning his own appointment.

101. If a question arises at a meeting of directors or of a committee of directors as to the right of a director to vote, the question may, before the conclusion of the meeting, be referred to the chairman of the meeting and his ruling in relation to any director other than himself shall be final and conclusive.

### **SECRETARY**

102. The secretary shall be appointed by the directors for such term at such remuneration and upon such conditions as they may think fit; and any secretary so appointed may be removed by them, but without prejudice to any claim he may have for damages for breach of any contract of service between him and the company. The directors may appoint two or more joint secretaries and may also from time to time appoint on such terms as they may think fit one or more assistant secretaries.

103. A provision of the Act or the articles requiring or authorising a thing to be done by or to a director and the secretary shall not be satisfied by its being done by or to the same person acting both as director and as, or in place of, the secretary.

### **MINUTES**

104. The directors shall cause minutes to be made in books kept for the purpose:-

(a) of all appointments of officers made by the directors; and

(b) of all proceedings at meetings of the company, of the holders of any class of shares in the company, and of the directors, and of committees of directors, including the names of the directors present at each such meeting.

### **THE SEAL**

105. The directors shall provide for the safe custody of the seal or any official seal which shall only be used by the authority of the directors or of a committee of the directors authorised by the directors in that behalf and, subject as otherwise provided by these presents, every instrument to which any seal shall be affixed shall be signed by any director or any person authorised by the directors for that purpose and shall be countersigned by any director, the secretary or any other person so authorised by the directors for that purpose.

### **DIVIDENDS**

106. Subject to the provisions of the Act, the company may by ordinary resolution declare dividends in accordance with the respective rights of the members, but no dividend shall exceed the amount recommended by the directors.

107. Subject to the provisions of the Act, the directors may pay interim dividends if it appears to them that they are justified by the profits of the company available for distribution. If the share capital is divided into different classes, the directors may pay interim dividends on shares which confer deferred or non-preferred rights with regard to dividend as well as on shares which confer preferential rights with regard to dividend, but no interim dividend shall be paid on shares carrying deferred or non-preferred rights if, at the time of payment, any preferential dividend is in arrear. The directors may also pay at intervals settled by them any dividend payable at a fixed rate if it appears to them that the profits available for distribution justify the payment. Provided the directors act in good faith they shall not incur any liability to the holders of shares conferring preferred rights for any loss they may suffer by the lawful payment of an interim dividend on any shares having deferred or non-preferred rights.

108. Except as otherwise provided by the rights attached to shares, all dividends shall be declared and paid according to the amounts paid up on the shares on which the dividend is paid. All dividends shall be apportioned and paid proportionately to the amounts paid up on the shares during any portion or portions of the period in respect of which the dividend is paid; but if any share is issued on terms providing that it shall rank for dividend as from a particular date, that share shall rank for dividend accordingly.

109. A general meeting declaring a dividend may, upon the recommendation of the directors, direct that it shall be satisfied wholly or partly by the distribution of assets and, where any difficulty arises in regard to the distribution, the directors may settle the same and in particular may issue fractional certificates and fix the value for distribution of any assets and may determine that cash shall be paid to any member upon the footing of the value so fixed in order to adjust the rights of members and may vest any assets in trustees.

110. Any dividend or other moneys payable in respect of a share may be paid by cheque sent by post to the registered address of the person entitled or, if two or more persons are holders of the share or are jointly entitled to it by reason of the death or bankruptcy of the holder, to the registered address of that one of those persons who is first named in the register of members or to such person and to such address as the person or persons entitled may in writing direct. Every cheque shall be made payable to the order of the person or persons entitled or to such other person as the person or persons entitled may in writing direct and payment of the cheque shall be a good discharge to the company. Any joint holder or other person jointly entitled to a share as aforesaid may give receipts for any dividend or other moneys payable in respect of the share.

111. No dividend or other moneys payable in respect of a share shall bear interest against the company unless otherwise provided by the rights attached to the share.

112. Any dividend which has remained unclaimed for twelve years from the date when it became due for payment shall, if the directors so resolve, be forfeited and cease to remain owing by the company.

### **ACCOUNTS**

113. No member shall (as such) have any right of inspecting any accounting records or other book or document of the company except as conferred by statute or authorised by the directors or by ordinary resolution of the company.



## **CAPITALISATION OF PROFITS**

114. The directors may with the authority of an ordinary resolution of the company:-

(a) Subject as hereinafter provided, resolve to capitalise any undivided profits of the company not required for paying any preferential dividend (whether or not they are available for distribution) or any sum standing to the credit of the company's share premium account or capital redemption reserve;

(b) appropriate the sum resolved to be capitalised to the members who would have been entitled to it if it were distributed by way of dividend and in the same proportions and apply such sum on their behalf either in or towards paying up the amounts, if any, for the time being unpaid on any shares held by them respectively, or in paying up in full unissued shares or debentures of the company of a nominal amount equal to that sum, and allot the shares or debentures credited as fully paid to those members, or as they may direct, in those proportions, or partly in one way and partly in the other, but the share premium account, the capital redemption reserve, and any profits which are not available for distribution may, for the purposes of this regulation, only be applied in paying up unissued shares to be allotted to members credited as fully paid;

(c) make such provision by the issue of fractional certificates or by payment in cash or otherwise as they determine in the case of shares or debentures becoming distributable under this regulation in fractions; and

(d) authorise any person to enter on behalf of all the members concerned into an agreement with the company providing for the allotment to them respectively, credited as fully paid, of any shares or debentures to which they are entitled upon such capitalisation, any agreement made under such authority being binding on all such members.

## **NOTICES**

115. Any notice to be given to or by any person pursuant to the articles shall be in writing except that a notice calling a meeting of the directors need not be in writing.

116. The company may give any notice to a member either personally or by sending it by post in a prepaid envelope addressed to the member at his registered address or by leaving it at that address. In the case of joint holders of a share, all notices shall be given to the joint holder whose name stands first in the register of members in respect of the joint holding and notice so given shall be sufficient notice to all the joint holders. A member whose registered address is not within the United Kingdom and who gives to the company an address within the United Kingdom at which notices may be given to him shall be entitled to have notices given to him at that address, but otherwise no such member shall be entitled to receive any notice from the company.

117. A member present, either in person or by proxy, at any meeting of the company or of the holders of any class of shares in the company shall be deemed to have received notice of the meeting and, where requisite, of the purposes for which it was called.

118. Every person who becomes entitled to a share shall be bound by any notice in respect of that share which, before his name is entered in the register of members, has been duly given to a person from whom he derives his title.

119. Proof that an envelope containing a notice was properly addressed, prepaid and posted shall be conclusive evidence that the notice was given. A notice shall be deemed to be given at the expiration of 48 hours after the envelope containing it was posted.

120. A notice may be given by the company to the persons entitled to a share in consequence of the death or bankruptcy of a member by sending or delivering it, in any manner authorised by the articles for the giving of notice to a member, addressed to them by name, or by the title of representatives of the deceased, or trustee of the bankrupt or by any like description at the address, if any, within the United Kingdom supplied for that purpose by the persons claiming to be so entitled. Until such an address has been supplied, a notice may be given in any manner in which it might have been given if the death or bankruptcy had not occurred.

#### **WINDING UP**

121. If the company is wound up, the liquidator may, with the sanction of an extraordinary resolution of the company and any other sanction required by the Act, divide among the members in specie the whole or any part of the assets of the company and may, for that purpose, value any assets and determine how the division shall be carried out as between the members or different classes of members. The liquidator may, with the like sanction, vest the whole or any part of the assets in trustees upon such trusts for the benefit of the members as he with the like sanction determines, but no member shall be compelled to accept any assets upon which there is a liability.

#### **INDEMNITY**

122. Subject to the provisions of and so far as may be consistent with the Act, every director, auditor, secretary or other officer of the company shall be entitled to be indemnified by the company out of its own funds against all costs, charges, losses, expenses and liabilities incurred by him in the actual or purported execution and/or discharge of his duties and/or the exercise or purported exercise of his powers and/or otherwise in relation to or in connection, with his duties, powers or office including (without prejudice to the generality of the foregoing) any liability incurred by him in defending any proceedings, civil or criminal, which relate to anything done or omitted or alleged to have been done or omitted by him as an officer or employee of the company and in which judgment is given in his favour (or the proceedings are otherwise disposed of without any finding or admission of any material breach of duty on his part) or in which he is acquitted or in connection with any application under any statute for relief from liability in respect of any such act or omission in which relief is granted to him by the Court.

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**Name and Address of Subscriber**

**Name**

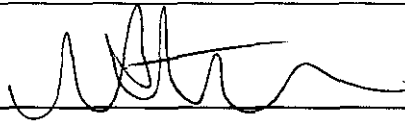
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AMEC Services Limited  
Sandiway House  
Hartford  
Northwich  
Cheshire  
CW8 2YA

AMEC Services Ltd

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Authorised Signature: \_\_\_\_\_



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**Dated** 31 January 2001

**Witness** to the above Signature: \_\_\_\_\_



Miss S A Nicholls  
AMEC plc  
Sandiway House  
Hartford  
Northwich  
Cheshire  
CW8 2YA

Sara Nicholls