

**Registration number 2660208**

**Fletcher Greenwood & Co Limited**  
**Directors' report and financial statements**  
**for the year ended 31 July 2003**



## **Fletcher Greenwood & Co Limited**

### **Company information**

Directors	Ian Jack Fletcher Anthony David Simpson
Secretary	Anthony David Simpson
Company number	2660208
Registered office	11 Broad Street Manor Row Bradford BD1 4QT
Accountants	Fletcher Greenwood & Co 11 Broad Street Manor Row Bradford BD1 4QT
Business address	11 Broad Street Manor Row Bradford BD1 4QT
Bankers	Royal Bank of Scotland 45-47 Bank Street Bradford BD1 1TS

## **Fletcher Greenwood & Co Limited**

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**Fletcher Greenwood & Co Limited**

**Directors' report  
for the year ended 31 July 2003**

The directors present their report and the financial statements for the year ended 31 July 2003.

**Principal activity**

The principal activity of the company is management consultancy

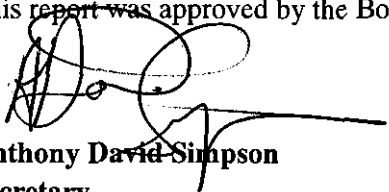
**Directors and their interests**

The directors who served during the year and their interests in the company are as stated below:

	<b>Ordinary shares</b>	
	<b>31/07/03</b>	<b>01/08/02</b>
Ian Jack Fletcher	2	2
Anthony David Simpson	1	1

This report is prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

This report was approved by the Board on 12 December 2003 and signed on its behalf by

  
**Anthony David Simpson**  
**Secretary**

**Fletcher Greenwood & Co Limited**

**Accountants' report on the unaudited financial statements to the directors of  
Fletcher Greenwood & Co Limited**

As described on the balance sheet you are responsible for the preparation of the financial statements for the year ended 31 July 2003 set out on pages 3 to 6 and you consider that the company is exempt from an audit. In accordance with your instructions we have compiled these unaudited financial statements, in order to assist you to fulfil your statutory responsibilities, from the accounting records and information supplied to us.

*Fletcher Greenwood & Co*

**Fletcher Greenwood & Co  
Chartered Accountants  
11 Broad Street  
Manor Row  
Bradford**

**BD1 4QT**

**Date: 12 December 2003**

**Fletcher Greenwood & Co Limited**

**Profit and loss account  
for the year ended 31 July 2003**

	<b>Notes</b>	<b>Continuing operations</b>	
		<b>2003</b>	<b>2002</b>
		<b>£</b>	<b>£</b>
Administrative expenses		<u>(15)</u>	<u>(15)</u>
<b>Loss on ordinary activities before taxation</b>		(15)	(15)
Tax on loss on ordinary activities		<u>-</u>	<u>-</u>
<b>Loss on ordinary activities after taxation</b>		<u>(15)</u>	<u>(15)</u>
<b>Loss for the year</b>		(15)	(15)
Retained profit brought forward		<u>302</u>	<u>317</u>
<b>Retained profit carried forward</b>		<u>287</u>	<u>302</u>

There are no recognised gains or losses other than the profit or loss for the above two financial years.

**The notes on page 6 form an integral part of these financial statements.**

**Fletcher Greenwood & Co Limited**

**Balance sheet  
as at 31 July 2003**

		<b>2003</b>		<b>2002</b>	
	<b>Notes</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Current assets</b>					
Cash at bank and in hand		290		305	
		<u>290</u>		<u>305</u>	
<b>Net current assets</b>			290		305
<b>Net assets</b>			<u>290</u>		<u>305</u>
<b>Capital and reserves</b>					
Called up share capital	2		3		3
Profit and loss account			287		302
<b>Equity shareholders' funds</b>	3		<u>290</u>		<u>305</u>

The directors' statements required by Section 249B(4) are shown on the following page which forms part of this Balance Sheet.

**The notes on page 6 form an integral part of these financial statements.**

**Fletcher Greenwood & Co Limited**

**Balance sheet (continued)**

**Directors' statements required by Section 249B(4)  
for the year ended 31 July 2003**

In approving these financial statements as directors of the company we hereby confirm:

(a) that for the year stated above the company was entitled to the exemption conferred by Section 249A(1) of the Companies Act 1985 ;

(b) that no notice has been deposited at the registered office of the company pursuant to Section 249B(2) requesting that an audit be conducted for the year ended 31 July 2003 and

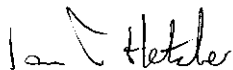
(c) that we acknowledge our responsibilities for:

(1) ensuring that the company keeps accounting records which comply with Section 221, and

(2) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the year then ended in accordance with the requirements of Section 226 and which otherwise comply with the provisions of the Companies Act relating to financial statements, so far as applicable to the company.

These financial statements are prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies .

The financial statements were approved by the Board on 12 December 2003 and signed on its behalf by



**Ian Jack Fletcher**  
**Director**

**The notes on page 6 form an integral part of these financial statements.**



# Fletcher Greenwood & Co Limited

## Notes to the financial statements for the year ended 31 July 2003

### 1. Accounting policies

#### 1.1. Accounting convention

The financial statements are prepared under the historical cost convention .

The company has taken advantage of the exemption in FRS1 from the requirement to produce a cashflow statement because it is a small company.

2.	Share capital	2003 £	2002 £
	<b>Authorised</b>		
	100 Ordinary shares of 1 each	<u>100</u>	<u>100</u>
	<b>Allotted, called up and fully paid</b>		
	3 Ordinary shares of 1 each	<u>3</u>	<u>3</u>
3.	<b>Reconciliation of movements in shareholders' funds</b>	<b>2003 £</b>	<b>2002 £</b>
	Loss for the year	(15)	(15)
	Opening shareholders' funds	<u>305</u>	<u>320</u>
	Closing shareholders' funds	<u>290</u>	<u>305</u>

### 4. Controlling interest

In the directors' opinion the company is controlled by Ian J. Fletcher and A. David Simpson as a result of them owning all the share capital.