# Company Registration No. 02840222 (England and Wales)

# **Randa Accessories UK Limited**

Annual report and consolidated financial statements

for the year ended 31 December 2021

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# **Company information**

**Directors** 

J Spiegel

Mr Heath Golden Mr Ed Tumer

Secretary

B Walshe

Company number

02840222

Registered office

Capital House 25 Chapel Street

London NW1 5DH

**Auditor** 

Henderson Loggie LLP The Vision Building 20 Greenmarket

Dundee DD1 4QB

**Business address** 

Eastfield Industrial Estate

Glenrothes

Fife KY7 4NX

**Bankers** 

JP Morgan 25 Bank Street Canary Wharf London

E14 5JP

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### Strategic report

### for the year ended 31 December 2021

The Directors present the strategic report for the year ended 31 December 2021.

#### Fair review of the business

The group made a pre-tax profit of £250,883 (2020: loss of £313,332) on turnover of £3,892,702 (2020: £2,398,806) for the year ended 31 December 2021. The increase in turnover has been driven by the easing of restrictions following the COVID-19 crisis, with retail lockdowns and regulations on travel lifting improving both accessories sales. The increase in profit is consequently impacted by the increase in turnover, while category margin % are relatively consistent, the higher unit volumes in all categories have driven higher cash margin.

Despite the difficult trading conditions and uncertain outlook, Randa has strong cash reserves to ensure the group remains financially strong even on a lower volume base, and in a good position when retail and travel restrictions are fully lifted.

#### Principal risks and uncertainties

COVID-19 is a current and future risk, lockdowns of the retail environment and the uncertainty about people's ability to travel freely are having and will continue to have an impact on retail sales.

The UK retail sector also provides uncertainty, major retailers in 2021 have got into financial trouble and there will continue to be speculation on major retailers in 2022. The company mitigates this risk in terms of carrying credit insurance, which limits any financial loss but is limited in that it cannot replace any customers' turnover.

Disruption continues in the supply chain with significant delays and increased costs of shipping. Continued lockdowns in China create uncertain factory dates. The impact of Russia invading Ukraine creates further economic and political uncertainty and there is an unknown long-term impact in fuel costs.

#### **Development and performance**

The directors expect the market place in the year to 31 December 2022 to be stronger than 2021. Great design, strong licences and good working customer relations will continue to put us in a strong position.

### **Key performance indicators**

In the opinion of the directors, at a group level the main performance indicator is to ensure the business continues to be profitable overall. The directors consider the key performance indicators of customer and category turnover and net margin, whilst maintaining operating costs within a range of sales.

On behalf of the board
Jeffrey Spiegel Jeffrey Spiegel - 2022-03-28, 14:06:19 UTC
J Spiegel Director
Date:

### **Directors' report**

### for the year ended 31 December 2021

The Directors present their annual report and financial statements for the year ended 31 December 2021.

### **Principal activities**

The principal activity of the company and group continued to be the sale and distribution of neckwear.

#### Results and dividends

The results for the year are set out on page 8.

A dividend of £4,750,000 was paid on 2 December 2021.

#### **Directors**

The Directors who held office during the year and up to the date of signature of the financial statements were as follows:

J Spiegel Mr Heath Golden Mr Ed Turner

### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

### Strategic report

Included within the strategic report is an indication of the principal risks and uncertainties including the risks associated with the market conditions, competition and legislative and compliance risks.

On behalf of the board

Jeffrey Spiegel
Jeffrey Spiegel
Jeffrey Spiegel
Jeffrey Spiegel
Jorector

Date:

### **Directors' responsibilities statement**

#### for the year ended 31 December 2021

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the Directors are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Independent auditor's report

#### to the members of Randa Accessories UK Limited

#### **Opinion**

We have audited the financial statements of Randa Accessories UK Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2021 which comprise the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of cash flows, the company statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December 2021 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice: and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities* for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Independent auditor's report (continued)

#### to the members of Randa Accessories UK Limited

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the Directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of Directors**

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Directors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

### Independent auditor's report (continued)

#### to the members of Randa Accessories UK Limited

As part of our planning process:

- We enquired of management the systems and controls the company has in place, the areas of the financial statements that are mostly susceptible to the risk of irregularities and fraud, and whether there was any known, suspected or alleged fraud. Management informed us that there were no instances of known, suspected or alleged fraud:
- We obtained an understanding of the legal and regulatory frameworks applicable to the company. We
  determined that the following were most relevant: FRS 102, Health and Safety; employment law
  (including the Working Time Directive) and compliance with the UK Companies Act;
- We considered the incentives and opportunities that exist in the company, including the extent of management bias, which present a potential for irregularities and fraud to be perpetrated, and tailored our risk assessment accordingly; and
- Using our knowledge of the company, together with the discussions held with management at the planning stage, we formed a conclusion on the risk of misstatement due to irregularities including fraud and tailored our procedures according to this risk assessment.

The key procedures we undertook to detect irregularities including fraud during the course of the audit included:

- Enquiries with management about any known or suspected instances of non-compliance with laws and regulations and fraud;
- Reading correspondence with regulators including the Health and Safety Executive to determine the extent of compliance;
- Challenging assumptions and judgements made by management in their significant accounting estimates, in particular in relation to stock and debtors provisions;
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness;
- . Testing key revenue lines, in particular cut-off, for evidence of management bias; and
- Reviewing the financial statement disclosures and determining whether accounting policies have been appropriately applied.

Owing to the inherent limitations of an audit, there is an unavoidable risk that some material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK). For instance, the further removed non-compliance is from the events and transactions reflected in the financial statements, the less likely the auditor is to become aware of it or to recognise the non-compliance.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### Independent auditor's report (continued)

### to the members of Randa Accessories UK Limited

### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Gavin Black - 2022-03-29, 07:05:18 UTC

Gavin Black (Senior Statutory Auditor)

For and on behalf of Henderson Loggie LLP

Chartered Accountants
Statutory Auditor

The Vision Building 20 Greenmarket Dundee DD1 4QB

# Group statement of comprehensive income

# for the year ended 31 December 2021

,	Notes	2021 £	2020 £
Turnover	3	3,892,702	2,398,806
Cost of sales		(2,748,188)	(1,629,166)
Gross profit		1,144,514	769,640
Distribution costs		(709,105)	(738,030)
Administrative expenses		(580,545)	(721,449)
Other operating income		86,206	222,950
Operating loss	. 4	(58,930)	(466,889)
Interest receivable and similar income	8	309,813	153,557
Profit/(loss) before taxation		250,883	(313,332)
Tax on profit/(loss)	9	(74,113)	61,619
Profit/(loss) for the financial year	· 24	176,770	(251,713)
Other comprehensive income			
Currency translation differences		15,819	30,930
Total comprehensive income for the year	r	192,589	(220,783)

Profit/(loss) for the financial year is all attributable to the owners of the parent company.

Total comprehensive income for the year is all attributable to the owners of the parent company.

The profit and loss account has been prepared on the basis that all operations are continuing operations.

# Group balance sheet

# as at 31 December 2021

		20	2021		)20
	Notes	£	£	£	£
Fixed assets					
Tangible assets	11		46,418		92,221
Investments	12		205,705		
			252,123		92,221
Current assets					
Stocks	15	236,543		429,606	
Debtors	16	5,850,038		6,604,448	
Cash at bank and in hand		1,266,637		4,589,775	
		7,353,218		11,623,829	
Creditors: amounts falling due within					
one year	17	(1,306,175)		(857,123)	
Net current assets			6,047,043		10,766,706
Total assets less current liabilities			6,299,166		10,858,927
Creditors: amounts falling due after					(2.52.4)
more than one year	18		(1,174)	•	(3,524)
Net assets			6,297,992		10,855,403
Capital and reserves					
Called up share capital	22		200,000		200,000
Other reserves			297,832		282,013
Profit and loss reserves	24		5,800,160 ———	•	10,373,390
Total equity	٠		6,297,992		10,855,403

Jeffrey Spiegel
Jeffrey Spiegel - 2022-03-28, 14:05:19 UTC

J Spiegel Director

# Company balance sheet

#### as at 31 December 2021

		20	2021		20
	Notes	£	£	£	£
Fixed assets					
Tangible assets	11		46,418		92,221
Investments	12		137,625		132,626
			184,043		224,847
Current assets	•				
Stocks	15	236,543		429,606	
Debtors	16	5,847,495		5,914,551	
Cash at bank and in hand	<b>?</b>	977,498		3,799,670	
		7,061,536		10,143,827	
Creditors: amounts falling due within					
one year	17	(1,298,038)		(837,553)	
Net current assets			5,763,498		9,306,274
Total assets less current liabilities			5,947,541		9,531,121
Creditors: amounts falling due after					
more than one year	18		(1,174)		(3,524)
Net assets			5,946,367		9,527,597
Capital and reserves					
Called up share capital	22		200,000		200,000
Profit and loss reserves	24		5,746,367		9,327,597
FIGUR AND 1033 TESELVES	Z <del>*</del>		J, 1 40, JUI		
Total equity			5,946,367		9,527,597

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £1,168,770 (2020 - £1,224,736 profit).

Jeffrey Spiegel
Jeffrey Spiegel - 2022-03-28, 14:06:19 UTC

J Spiegel Director

Company Registration No. 02840222

# Group statement of changes in equity

		Share capital	Other reserves	Profit and loss reserves	Total
	Notes	£	£	£	£
Balance at 1 January 2020		200,000	251,083	10,625,103	11,076,186
Year ended 31 December 2020:					
Loss for the year		-	-	(251,713)	(251,713)
Other comprehensive income:				20.020	20.020
Currency translation differences	~			30,930	30,930
Total comprehensive income for the year		-	-	(220,783)	(220,783)
Other movements		-	30,930	(30,930)	-
Balance at 31 December 2020		200,000	282,013	10,373,390	10,855,403
Year ended 31 December 2021:					
Profit for the year		-	-	176,770	176,770
Other comprehensive income:					
Currency translation differences			-	15,819	15,819
Total comprehensive income for the year		-	-	192,589	192,589
Dividends	10	-	-	(4,750,000)	(4,750,000)
Other movements		-	15,819	(15,819)	-
Balance at 31 December 2021		200,000	297,832	5,800,160	6,297,992

# Company statement of changes in equity

	Notes	Share capital £	Profit and loss reserves	Total £
Balance at 1 January 2020		200,000	8,102,861	8,302,861
Year ended 31 December 2020: Profit and total comprehensive income for the year		_	1,224,736	1,224,736
Balance at 31 December 2020		200,000	9,327,597	9,527,597
Year ended 31 December 2021: Profit and total comprehensive income for the year Dividends	10	:	1,168,770 (4,750,000)	1,168,770 (4,750,000)
Balance at 31 December 2021		200,000	5,746,367 ————	5,946,367 ======

# Group statement of cash flows

		20	21	20	)20
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from/(absorbed by)	28				
operations			1,383,813		(5,897,346)
Income taxes paid			(59,381)		(5,835)
Net cash inflow/(outflow) from operatin activities	g		1,324,432	,	(5,903,181)
Investing activities		* * * * * * * * * * * * * * * * * * *	÷		
Purchase of tangible fixed assets		(17,497)		(20,376)	
Proceeds on disposal of tangible fixed					
assets		-		267	
Investment in joint ventures		(4,999)		- 450 557	
Interest received		109,107		153,557 ———	
Net cash generated from investing					
activities			86,611		133,448
Financing activities					
Dividends paid to equity shareholders		(4,750,000)		-	
Net cash used in financing activities			(4,750,000)		_
not out a doc in manoning activities					
Net decrease in cash and cash equivale	ents		(3,338,957)		(5,769,733)
Cash and cash equivalents at beginning of	of year		4,589,775		10,328,578
Effect of foreign exchange rates	•		15,819		30,930
			4.000.007		4.500.775
Cash and cash equivalents at end of ye	ear		1,266,637		4,589,775

# Company statement of cash flows

		20	)21	20	)20
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	29		726,157		(5,190,274)
Income taxes paid			(59,381)		(3,190,274)
				•	
Net cash inflow/(outflow) from operatin activities	ıg		666,776		(5,195,028)
Investing activities					
Purchase of tangible fixed assets		(17,497)		(20,376)	
Proceeds on disposal of tangible fixed assets		•		267	
Investment in joint ventures		(4,999)		-	
Interest received		95,914		94,826	
Dividends received		1,187,634		1,496,979	
Net cash generated from investing					
activities			1,261,052		1,571,696
Financing activities					
Dividends paid to equity shareholders	•	(4,750,000)		-	
Net cash used in financing activities			(4,750,000)		-
Net decrease in cash and cash equivale	ents		(2,822,172)		(3,623,332)
Cash and cash equivalents at beginning o	f year		3,799,670		7,423,002
Cash and cash equivalents at end of ye	ear		977,498		3,799,670

### Notes to the Group financial statements

#### for the year ended 31 December 2021

### 1 Accounting policies

#### **Company information**

Randa Accessories UK Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is Capital House, 25 Chapel Street, London, NW1 5DH.

The group consists of Randa Accessories UK Limited and its subsidiary, Randa Shanghai Limited.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include certain financial instruments at fair value. The principal accounting policies adopted are set out below.

#### 1.2 Business combinations

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

#### 1.3 Basis of consolidation

The consolidated financial statements incorporate those of Randa Accessories UK Limited and all of its subsidiaries (ie entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits). Subsidiaries acquired during the year are consolidated using the purchase method. Their results are incorporated from the date that control passes.

All financial statements are made up to 31 December 2021. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

### Notes to the Group financial statements (continued)

for the year ended 31 December 2021

### 1 Accounting policies (continued)

### 1.4 Going concern

The financial statements have been prepared on a going concern basis. In making their assessment, the directors have considered relevant information, including trading and cash flow forecasts and the impact of subsequent events. The COVID-19 pandemic and the ensuing economic conditions have had a significant impact on trading levels due to the restrictions that UK lockdown and social distancing measures have put on the ability of the company's customers to operate. In response to the COVID-19 pandemic, the directors have performed a robust analysis of forecast future cash flows taking into account the potential impact on the business of possible future scenarios arising from the impact of COVID-19 and measures available to mitigate the impact.

Based on this assessment and having regard to the level of cash reserves, the directors have concluded that there is no material uncertainty and that they can continue to adopt the going concern basis in preparing the financial statements.

#### 1.5 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for the sale of goods in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings 4% straight line
Plant and equipment 25% straight line
Fixtures and fittings 25% straight line
Computers 33% straight line
Motor vehicles 20% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

### 1.7 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

### Notes to the Group financial statements (continued)

#### for the year ended 31 December 2021

### 1 Accounting policies (continued)

#### 1.8 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

### 1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

#### 1.10 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

### Notes to the Group financial statements (continued)

### for the year ended 31 December 2021

### 1 Accounting policies (continued)

#### 1.11 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

### Notes to the Group financial statements (continued)

#### for the year ended 31 December 2021

### 1 Accounting policies (continued)

#### Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method

#### Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

#### 1.12 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

### 1.13 Derivatives

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to fair value at each reporting end date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset, whereas a derivative with a negative fair value is recognised as a financial liability.

#### 1.14 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

### Notes to the Group financial statements (continued)

for the year ended 31 December 2021

### 1 Accounting policies (continued)

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

### 1.15 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.16 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### 1.17 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

# 1.18 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Government grants relating to turnover are recognised as income over the periods when the related costs are incurred. Grants relating to an asset are recognised in income systematically over the asset's expected useful life. If part of such a grant is deferred it is recognised as deferred income rather than being deducted from the asset's carrying amount.

# Notes to the Group financial statements (continued)

### for the year ended 31 December 2021

### 1 Accounting policies (continued)

#### 1.19 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

The results of overseas operations are translated at the average rates of exchange during the period and their balance sheets at the rates ruling at the balance sheet date. Exchange differences arising on translation of the opening net assets and results of overseas operations are reported in other comprehensive income and accumulated in equity.

### 2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Critical judgements

### Valuation of investments

In arriving at the valuation of investments it may be necessary for management to make an assessment over the carrying value of investments and where applicable apply an impairment to amend this carrying value to a more accurate level.

### Stock provision

In arriving at the valuation of stock it may be necessary for management to make an assessment over the carrying value of stock items and where applicable apply a provision to amend this carrying value to a more accurate level. These provisions are arrived at using management's knowledge and understanding of the business and the industry in which it operates and focuses on potentially obsolete or old items for which the full value may no longer be recoverable.

# Trade debtors recovery

Credit control is an important function which requires assessment, on an ongoing basis, of the recoverability of amounts due from trade debtors. Where recovery is in doubt, the management will adequately provide against this specific debt and will arrive at such conclusions based on the knowledge of the debtor and their "ability to pay". The management adopt a prudent approach to credit control.

#### Accruals

Management estimate requirements for accruals using post year end information and information available from detailed budgets. This identifies costs and income that are expected to be incurred or received for goods/services provided by and to other parties. Accruals are only released when there is a reasonable expectation that these costs will not be invoiced in the future.

# Notes to the Group financial statements (continued)

3	Turnover and other revenue		
	An analysis of the group's turnover is as follows:		
		2021	2020
		£	£
	Turnover analysed by class of business		
	Neckwear	3,892,702	2,398,806
		2021	2020
		£	£
	Other significant revenue	_	~
	Interest income	109,107	153,557
	Grants received	76,763	222,950
	-		
		2021	2020
		£	£
	Turnover analysed by geographical market		
	United Kingdom & Ireland	3,892,702 ———	2,398,806
4	Operating loss		
•		2021	2020
		£	£
	Operating loss for the year is stated after charging/(crediting):		
	Exchange differences apart from those arising on financial instruments	24.272	
	measured at fair value through profit or loss	24,073	25,396
	Government grants	(76,763)	(222,950)
	Depreciation of owned tangible fixed assets	63,276	155,496
	Loss on disposal of tangible fixed assets	24 158,778	61
	Operating lease charges	======	145,799
5	Auditor's remuneration		
		2021	2020
	Fees payable to the company's auditor and associates:	£	£
	For audit services		
	Audit of the financial statements of the group and company	13,260	10,950

# Notes to the Group financial statements (continued)

# for the year ended 31 December 2021

# 6 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

	Group 2021 Number	2020 Number
Distribution	9	18
Sales	11	16
Admin	12	17
Total	32	51
Their aggregate remuneration comprised:		
	Group	
	2021	2020
	£	£
Wages and salaries	1,575,999	1,702,668
Social security costs	148,569	144,634
Pension costs	156,746	126,701
	1,881,314	1,974,003
Redundancy payments made or committed	-	99,375

Included in the above remuneration is £911,700 (2020 - £767,441) recharged to Randa UK Limited, a related company, for employees utilised in its business.

### 7 Directors' remuneration

	2021	2020
	£	£
Remuneration for qualifying services	200,000	193,411

The number of directors for whom retirement benefits are accruing under defined benefit schemes amounted to 0 (2020 - 0).

The directors are deemed to be the Key Management Personnel.

# Notes to the Group financial statements (continued)

8	Interest receivable and similar income	2021 £	2020 £
	Interest income	L	£
	Interest on bank deposits	13,240	48,373
	Interest receivable from group companies	95,867	105,184
	Total interest revenue	109,107	153,557
	Income from fixed asset investments		
	Income from participating interests - joint ventures	200,706	
	Total income	309,813	153,557
	Investment income includes the following:		
	Interest on financial assets not measured at fair value through profit or loss	109,107	153,557
9	Taxation	2021 £	2020 £
	Current tax		
	UK corporation tax on profits for the current period	9,622	-
	Adjustments in respect of prior periods	(38,795)	(4,754)
	Total UK current tax	(29,173)	(4,754)
	Foreign current tax on profits for the current period	59,382	1,081
	Total current tax	30,209	(3,673)
	Deferred tax		
	Origination and reversal of timing differences	10,407	(57,946)
	Adjustment in respect of prior periods	33,497	
	Total deferred tax	43,904	(57,946)
	Total tax charge/(credit)	74,113	(61,619)

# Notes to the Group financial statements (continued)

# for the year ended 31 December 2021

# 9 Taxation (continued)

The actual charge/(credit) for the year can be reconciled to the expected charge/(credit) for the year based on the profit or loss and the standard rate of tax as follows:

		2021 £	2020 £
	Profit/(loss) before taxation	250,883	(313,332)
	Expected tax charge/(credit) based on the standard rate of corporation tax in the UK of 19% (2020: 19%)	47,668	(59,533)
	Tax effect of expenses that are not deductible in determining taxable profit	119	342
	Adjustments in respect of prior years	(38,795)	-
	Effect of change in corporation tax rate	-	362
	Effect of overseas tax rates	59,382	(3,025)
	Deferred tax adjustments in respect of prior years	33,497	-
	Other short term timing differences	(27,758)	235
	Taxation charge/(credit)	74,113	(61,619)
10	Dividends	·	
		2021	2020
	Recognised as distributions to equity holders:	£	£
	Final paid	4,750,000	-

# Notes to the Group financial statements (continued)

# for the year ended 31 December 2021

# 11 Tangible fixed assets

Group	Freehold land and buildings	Plant and equipment a	Fixtures and fittings	Computers	Motor vehicles	Total
	£	£	£	£	£	£
Cost						
At 1 January 2021	586,319	21,476	144,898	381,383	8,900	1,142,976
Additions	-	-	15,340	2,157	-	17,497
Disposals	(62,475)	•	(58,455)	(9,514)	-	(130,444)
At 31 December 2021	523,844	21,476	101,783	374,026	8,900	1,030,029
Depreciation and impairment			· · ·			
At 1 January 2021 Depreciation charged in	553,867	15,633	134,594	342,396	4,265	1,050,755
the year	15,579	2,729	5,942	36,801	2,225	63,276
Eliminated in respect of disposals	(62,475)	-	(58,431)	(9,514)	-	(130,420)
At 31 December 2021	506,971	18,362	82,105	369,683	6,490	983,611
Carrying amount		<del></del>				
At 31 December 2021	16,873	3,114	19,678	4,343	2,410	46,418
At 31 December 2020	32,452	5,843	10,304	38,987	4,635	92,221

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# Notes to the Group financial statements (continued)

# for the year ended 31 December 2021

# 11 Tangible fixed assets (continued)

Company	Freehold land and buildings	Plant and equipment		Computers	Motor vehicles	Total
	£	£	£	£	£	£
Cost			•			
At 1 January 2021	586,319	21,476	144,898	381,383	8,900	1,142,976
Additions	-	-	15,340	2,157	-	17,497
Disposals	(62,475)	•	(58,455)	(9,514)	-	(130,444)
At 31 December 2021	523,844	21,476	101,783	374,026	8,900	1,030,029
Depreciation and impairment	<del></del>					
At 1 January 2021 Depreciation charged in	553,867	15,633	134,594	342,396	4,265	1,050,755
the year	15,579	2,729	5,942	36,801	2,225	63,276
Eliminated in respect of		ŕ		•	-	·
disposals	(62,475)	-	(58,431)	(9,514)		(130,420)
At 31 December 2021	506,971	18,362	82,105	369,683	6,490	983,611
Carrying amount						
At 31 December 2021	16,873	3,114	19,678	4,343	2,410	46,418
At 31 December 2020	32,452	5,843	10,304	38,987	4,635	92,221
Fixed asset investments				`		
		•	Group		Company	
			2021	2020	2021	2020
	No	otes	£	£	£	£
Investments in subsidiaries		13	•	-	132,626	132,626
Investments in joint venture	s f	14 20	)5,705 	<u>-</u>	4,999	-
		20	)5,705		137,625	132,626

# Notes to the Group financial statements (continued)

for the year ended 31 December 2021

12	Fixed asset investments (continued)	
	Movements in fixed asset investments	
	Group	Shares in
		joint
		ventures
		£
	Cost or valuation	
	At 1 January 2021	-
	Additions	4,999
	Valuation changes	200,706
	At 31 December 2021	205,705
	Carrying amount	
	At 31 December 2021	205,705
		•
	At 31 December 2020	
	Movements in fixed asset investments	
	Company	Shares in
		subsidiaries
		and joint
	•	ventures
		£
	Cost or valuation	
	At 1 January 2021	132,626
	Additions	4,999
	At 31 December 2021	137,625
	Carrying amount	
	At 31 December 2021	137,625
	At 31 December 2020	132,626
13	Subsidiaries	

Details of the company's subsidiaries at 31 December 2021 are as follows:

Name of undertaking	Registered office	Nature of busines	Nature of business Class of shares held	
Randa Shanghai Limited	d China	International trade consultants	Ordinary	100.00

# Notes to the Group financial statements (continued)

# for the year ended 31 December 2021

14	Joint ventures
	Come fortunes

Details of joint ventures at 31 December 2021 are as follows:

	Name of undertaking	Registered office		Nature of business	Interest held	% Held Direct
	Moss Bros Finance Limited	UK		Holding company		49.99
15	Stocks	ž į		÷		
		•	Group		Company	
			2021	2020	2021	2020
			£	£	£	£
	Finished goods and good	ds for resale	236,543	429,606	236,543	429,606
46	Debtere					
16	Debtors		Group		Company	
			2021	2020	2021	2020
	Amounts falling due wi	thin one year:	£	£	£	£
	Trade debtors		1,430,396	498,611	1,430,396	498,611
	Corporation tax recovera	ble	33,926	4,754	33,926	4,754
	Other debtors		4,266,811	5,934,632	4,266,082	5,246,458
	Prepayments and accrue	ed income	107,937	111,579	106,123	109,856
			5,839,070	6,549,576	5,836,527	5,859,679
	Deferred tax asset (note	19)	10,968	54,872	10,968	54,872
			5,850,038	6,604,448	5,847,495	5,914,551
17	Creditors: amounts fall	ing due within one ve	a ar			•
• •	Orcanors, amounts fan	ing due within one ye	Group		Company	
			2021	2020	2021	2020
			£	£	£	£
	Trade creditors		287,960	170,581	287,960	170,581
	Amounts owed to group	undertakings	39,591	26,775	39,591	26,775
	Other taxation and socia	I security	99,055	48,761	99,055	48,648
	Other creditors		188	32,887	188	32,887
	Accruals and deferred in	come	879,381	578,119 ————	871,244	558,662 ————
			1,306,175	857,123	1,298,038	837,553
			_			

# Notes to the Group financial statements (continued)

for the year ended 31 December 2021

18	Creditors: amounts falling	due after more tha	n one year					
	_		Group		Company			
			2021	2020	2021	2020		
		Notes	£	£	£	£		
	Government grants	20	1,174	3,524	1,174	3,524		
			<del></del>					

The company and group received a grant from the government for the purchase of a land lease.

# 19 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the group and company, and movements thereon:

	Assets	Assets
	2021	2020
Group	£	£
Accelerated capital allowances	18,655	4,687
Other timing differences	(7,687)	50,185 
	10,968	54,872
	<del></del>	-
	Assets	Assets
	2021	2020
Company	£	£
Accelerated capital allowances	18,655	4,687
Other timing differences	(7,687)	50,185 ———
	10,968	54,872
		===
	Group	Company
	2021	2021
Movements in the year:	£	£
Asset at 1 January 2021	(54,872)	(54,872)
Charge to profit or loss	43,904	43,904
Asset at 31 December 2021	(10,968)	(10,968)

# Notes to the Group financial statements (continued)

### for the year ended 31 December 2021

20	Deferred grants	Group 2021 £	2020 £	Company 2021 £	2020 £
	Arising from government grants	1,174	3,524	<u>1,174</u>	3,524
21	Retirement benefit schemes  Defined contribution schemes	·		2021 £	2020 £
	Charge to profit or loss in respect of defined cont	ribution scheme	es	156,746 ———	126,701

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

Included in the above is £106,289 (2020 - £49,779) recharged to Randa UK Limited, a related company, for employees utilised in its business.

### 22 Share capital

	2021	2020	2021	2020
Ordinary share capital	Number	Number	£	£
Issued and fully paid				
Ordinary shares of £1 each	200,000	200,000	200,000	200,000

Each ordinary share carries one vote and is entitled to participate pari passu with other ordinary shares in any dividend or capital distribution.

### 23 Other reserves

Other reserves include all current and prior period gains and losses on translation of the foreign subsidiary for consolidation purposes.

#### 24 Profit and loss reserves

Profit and loss reserves include all current and prior period retained profits and losses.

# Notes to the Group financial statements (continued)

for the year ended 31 December 2021

### 25 Operating lease commitments

#### Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Within one year	133,393	162,406	133,393	162,406
Between two and five years	347,208	44,333	347,208	44,333
In over five years	392,250	401,250	392,250	401,250
	872,851	607,989	872,851	607,989

# 26 Related party transactions

# Transactions with related parties

During the year the group entered into the following transactions with related parties:

	Interest received		Purchases	
	2021	2020	2021	2020
•	£	£	£	£
Group				
Other related parties	3,857	11,094	1,710,649 ———	1,288,235
Company				
Other related parties	3,857 ———	11,094 ———	1,710,649 ———	1,288,235
	Management charges paid / (receivable)		Interest	
	2021	2020	2021	2020
	£	£	£	£
Group				
Entities with control, joint control or significant				
influence over the company	201,833	200,000	-	-
Other related parties	(1,152,632)	(1,231,528)	100,103	105,184
Company Entities with control, joint control or significant influence over the company	201,833	200,000	-	-
Entities over which the entity has control,			0.442	
joint control or significant influence	- (4 452 522)	- /1 221 520\	8,113 97.754	on nes -
Other related parties	(1,152,632)	(1,231,528)	87,754	90,063
			-	

# Notes to the Group financial statements (continued)

# for the year ended 31 December 2021

26 Re	lated part	y transactions	(continued)
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The following amounts were outstanding at the reporting end date:

Amounts due to related parties	2021	2020
Croup	£	£
Group Other related parties	39,779	59,662
		====
Company		
Other related parties	39,779	59,662
The following amounts were outstanding at the reporting end date:		
Amounts due from related parties	2021	2020
	Balance	Balance
	£	£
Group		
Other related parties	4,265,589	5,933,902
		====
Company		
Other related parties	4,265,589	5,245,728

# 27 Controlling party

The ultimate controlling company is Randa Corp, which is incorporated in the United States of America, H Spiegel owns 88% of the share capital of Randa Corp. The group is both the largest and smallest group of undertakings including Randa Accessories UK Limited for which consolidated accounts are drawn up.

# Notes to the Group financial statements (continued)

28	Cash generated from/(absorbed by) group o	perations			
				2021	2020
	·			£	£
	Profit/(loss) for the year after tax			176,770	251,713
	Adjustments for:				
	Taxation charged/(credited)		•	74,113	(61,619)
	Investment income			(309,813)	(153,557)
	Loss on disposal of tangible fixed assets			24	61
	Depreciation and impairment of tangible fixed a	ssets		63,276	155,496
	Movements in working capital:				
	Decrease in stocks			193,063	68,426
	Decrease/(increase) in debtors			739,678	(5,291,338)
	Increase/(decrease) in creditors			449,052	(360,753)
	Decrease in deferred income			(2,350)	(2,349)
	Cash generated from/(absorbed by) operation	ons		1,383,813	(5,897,346)
29	Cash generated from/(absorbed by) operation	ns - compan	y		
				2021	2020
				£	£
	Profit for the year after tax			1,168,770	(1,224,736)
	Adjustments for:				
	Taxation charged/(credited)			74,113	(62,700)
	Investment income			(1,283,548)	(1,591,805)
	Loss on disposal of tangible fixed assets			24	61
	Depreciation and impairment of tangible fixed a	ssets		63,276	155,496
;	Movements in working capital:				
	Decrease in stocks			193,063	68,426
	Decrease/(increase) in debtors		•	52,324	(4,604,773)
	Increase/(decrease) in creditors			460,485	(377,366)
	Decrease in deferred income			(2,350)	(2,349)
	Cash generated from/(absorbed by) operation	ons		726,157	(5,190,274)
30	Analysis of changes in net funds - group	1 January	Cash flows	Evchange 3	1 December
		2021	Casii ilows	rate	2021
				movements	
		£	£	£	£
	Cash at bank and in hand	4,589,775	(3,338,957)	15,819	1,266,637

# Notes to the Group financial statements (continued)

31	Analysis of changes in net funds - company			
		1 January	Cash flows 31 December	
		2021		2021
		£	£	£
	Cash at bank and in hand	3,799,670	(2,822,172)	977,498