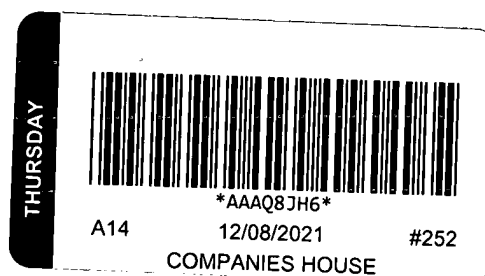


**ST GEORGE'S SCHOOL (HARPENDEN) LIMITED
(BY GUARANTEE)**

(Company Registered Number: 00397914)
(Charity Registered Number: 311050)

**CONSOLIDATED UNAUDITED
REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 MARCH 2021**



St. George's School (Harpenden) Limited
(By Guarantee)
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Year ended 31st March 2021

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St. George's School (Harpenden) Limited

(By Guarantee)

Legal and Administrative Details

St. George's School (Harpenden) Limited is a company limited by guarantee (00397914) and a registered charity (311050). It is governed by its Memorandum and Articles of Association dated 18th August 1945 and as amended by Special Resolutions passed on 15th December 1966 and 2nd November 2004. From 16th January 2013 St George's School (Harpenden) Limited was governed by a new set of Articles.

The consolidated statements include the figures of St Georges School (Harpenden) Lettings Limited and St George's School Residential Lettings Limited. The registered company numbers of these two companies are 04552567 and 06816157 respectively.

Directors/Trustees

The directors, who are also the trustees of the charitable company, who served during the year are:

Mr K.R. Parsons*	(Chairman)	Mr K. Andrews*
Mrs P. Carey*		Mr A. J Clarke*
Mr J. Hayward*		Mr J. Douglas (resigned 2/09/2020)
Mrs G.M. Ingram*		The Rev. G.C. Lewis*
Mr R.A. Usher*	(resigned (20/01/20)	

Those marked with a * also served on the Academy's Governing Body in the year ending 31st March 2021.

None of the directors who held office at the end of the financial year had any interest in the charitable company or its subsidiary.

Registered Office St. George's School
Sun Lane Harpenden
Hertfordshire AL5 4TD

Advisors

Independent examiners Moore Kingston Smith LLP
4 Victoria Square St. Albans
Hertfordshire AL1 3TF

Bankers Barclays Bank Plc
1 Churchill Place Canary Wharf
London
E14 5HP

Solicitors Browne Jacobson LLP
Mowbray House Castle
Meadow Road
Nottingham
NG2 1BJ

<i>Investment Managers</i>	M & G Investments Laurence Pountney Hill London EC4R 0HH	CCLA Investment Management Ltd Senator House 85 Queen Victoria Street London EC4V 4ET
	Schroder Unit Trusts Limited PO Box 1102 Chelmsford CM99 2XX	Mayfair Capital Investment Management Ltd 55 Wells Street London, W1T 3PT

St. George's School (Harpenden) Limited
(By Guarantee) Report of the Directors
For the year ended 31st March 2021

The Directors, who are the trustees of the charitable company, present their report together with the unaudited financial statements for the year ended 31st March 2021 which have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Statement of Recommended Practice – Accounting and Reporting by Charities (SORP applicable from 1 January 2019) and with the Charities Act 2011.

1. Definitions

Throughout this report "The Company" and "The Charity" mean St George's School (Harpenden) Limited; "The School" means St George's School, Harpenden; "The Lettings Company" means St George's School (Harpenden) Lettings Limited; "Residential Lettings" means St. George's Residential Lettings Limited and the Academy Trust means St. George's School, Harpenden Academy Trust.

2. Objects, Structure, Governance and Management

The Company was formed in 1945 to take over St. George's School from private ownership. When the School became an Academy the Company was a founding member and its Directors have been involved in running the School continuously from 1945 to the present day. Its Memorandum and Articles of Association provide the basis for its governance.

The Company's objects are specifically restricted to advance, for the public benefit, education in the United Kingdom, in particular by supporting the maintenance, carrying on, management and development of St George's School, Harpenden Academy Trust, a co- educational school with a non-denominational Christian character offering a broad and balanced curriculum.

The Company's aims are to help all the pupils at the School achieve a sense of fulfilment at school and as adults by providing a first class education; encouraging respect for moral and spiritual values within the context of its Christian foundation; helping them to grow into mature, self-disciplined citizens and caring members of society and facilitating an environment that provides for equality of opportunity and promotes good relations between individuals within the School and in their wider community.

The Company is managed by a Board of Directors. Those Directors are recruited according to their areas of expertise and how these might benefit the objectives and activities of the Company. Mostly this is from their experience of and understanding of the way that the Academy works or some skill that is beneficial to the running of the Company and the Academy. The appointment of Directors is the responsibility of the members of the Company under its constitution. Under the Academy's Funding Agreement the Company has the right to appoint the majority of Governors of the Academy. Most of the Company's Directors are Governors of the Academy. The Company's Board of Directors adopted new technology to allow them to hold virtual board meetings and it is felt that going forward a mix of virtual and face to face meetings will be the norm.

The Company owns The Lettings Company and day to day management of lettings are undertaken by the Academy's Finance Office and Site Management team. The Academy's Finance Office team provide management support to the Company's Directors.

At the Balance Sheet date there were 7 Directors. No fee or other remuneration, apart from travelling expenses, is paid to the Directors for their services, but they can charge for professional services provided outside these roles. A Director who is absent without good cause from all meetings of the Directors for twelve consecutive months or notifies the Chairman in writing of his/her wish to resign ceases to be a Director.

It is envisaged that no new Directors will be appointed to the Company Board and that over the passage of time the number of directors of the Company will decrease.

St. George's School (Harpenden) Limited
(By Guarantee) Report of the Directors
For the year ended 31st March 2021

3. Public Benefit

The existence of the Company is fundamental to the character and philosophy of the Academy. It imbues the Academy's Foundation, underpinning its status as an Academy, and thereby enables the Academy to maintain its Christian ethos through its admissions criteria.

The Academy is the only Faith secondary school in the Harpenden area, and places for both day and boarding, are heavily in demand. It admits pupils irrespective of academic ability, and seeks to help them achieve the very best results of which they are capable. It has a first class Learning Support team, which helps increasing numbers of pupils with a wide variety of learning difficulties.

The existence of the boarding houses at St George's can provide a valuable safe haven for children who for whatever reason have difficulties at home and who qualify for a boarding need as in the School's boarding admission criteria. In the past, several children from the day School have been accommodated at short notice because of changes in their circumstances, such as changes in contracts which resulted in moves abroad, or family bereavement, and this has enabled them to complete their courses at St George's. Without the boarding facility they might not have been able to remain at the School and their futures would have been more precarious.

As in all state maintained boarding schools, there are no fees for day places. Boarding fees are charged to pay for the dedicated facilities, and no charge is made to the boarding pupils' families for their education. In principle, boarding places are open to any child who by virtue of his or her right of abode in the United Kingdom is entitled to education in a maintained school, though boarding need and suitability for boarding have to be considered according to the admissions criteria.

The Directors, as the Charity Trustees, confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the Charity Commission's published general and relevant sub-sector guidance concerning the operation of the public benefit requirement under that Act.

4. Objectives and Activities

2020/2021

The Company continued to actively manage its long-term investments and given the outbreak of the Covid 19 Pandemic at the beginning of the year under review were pleased that they had in the previous year acted to diversify their investment portfolio, which largely recovered in value by the end of the year under review.

The Company supported the School with pledges of funds towards the construction of Gender neutral toilets for students; Window replacement; the construction of a Modular build classroom block and the refurbishment of a staff toilet. None of these pledges were called on during the year under review due to the School being forced to concentrate on delivering its Education provision in the ever changing landscape of the Coronavirus pandemic, and therefore not having the resource to manage capital build projects.

Investigation work at the Company's property at 18 Sun Lane was completed and, in the Summer of 2020, a large programme of repairs and renovations were undertaken to the property. The Directors were pleased with the outcome of the work which will preserve the value of this property. The Directors were also pleased with the much-increased use of the property for the purposes of the School.

The Directors were forced by the Coronavirus pandemic to cease lettings of its sports facilities and other accommodation in the School. As a result, income was considerably reduced for the second summer in a row.

2021/2022

The Company will continue to support the School as it recovers its ability to progress capital build projects. The Company will roll over the financial pledges it gave in the previous year so that the school can continue to pursue its ambitions with regard to the improvement of the school's campus.

St. George's School (Harpenden) Limited

(By Guarantee) Report of the Directors

For the year ended 31st March 2021

In addition, a revision of the School's governance procedures has meant that the Directors will take on the role previously undertaken by the School's Facilities & Marketing Group ('FMG'). The activities of the FMG were largely concerned with matters under the control and management of the Directors and therefore this change in governance procedure will achieve greater efficiencies.

5. Achievements and performance

The Company's main object of supporting the Academy is measured by the School's achievements and performance, and through the level of Management support provided by the Company for the furtherance of the School's activities.

The Company's main activities are property rental and fundraising. In addition, lettings provide income in the trading company, St George's School (Harpenden) Lettings Ltd, which is wholly-owned by the Company and whose profits are gifted to the Company at the year end.

Majority of the rental income in 2020/2021 related only to Musicale's rental of Homecroft. This income increased as a result of the renewal of the lease for a further 20 years in August 2020 but due to the Coronavirus pandemic and its effect on Musicale's business the Directors agreed a rent reduction of 20%. Fundraising income for the year was predominately donations from appeals operated within the School's Development Office.

Lettings income comes from a wide range of activities in which third parties use the Company's facilities at the School site. Regrettably in this year under review those activities were curtailed by the Coronavirus pandemic but the Directors expect that next year the long-standing enterprises such as the annual Musicale summer school, Justin Craig Education and the Flintoff Cricket Academy; regular evening classes in subjects such as dancing and singing; and an increasingly wide range of sports activities and children's parties based in the Sports Centre will return to the School.

Staff housing is provided by the Company to the Head teacher, two resident caretakers and the Director of Boarding for the better fulfilment of their contracts with the Academy.

6. Financial Review

There was a surplus of £246,253 for the year. This included surplus from operations totalling £27,209, and net investment gains of £219,044.

The Company's surplus for the year is in line with the Directors' expectations. The Directors are satisfied with the current and ongoing financial position of the Company.

The Directors are satisfied with the strength of the Company's balance sheet and that it is sufficiently robust for the ongoing objectives of the Company.

7. Risk Assessment

The Directors have developed a formal risk management process to assess the business risks and implement risk management strategies that runs alongside the Governors Risk management strategy for the Academy. The risks affecting the Company are broadly similar to those that affect the Academy. This involves anticipating the types of risks the Company faces, prioritising them in terms of potential impact and likelihood of occurrence, and identifying means of mitigating them. Many of these, but not all, can be met by appropriate insurance, such as insurance of the buildings, employee and public liability and legal expenses, Director Indemnity and business interruption. The Directors do not perceive any great risk in the operation of the Lettings Company whose risks are broadly the same and are mitigated by insurance and contractual conditions. In both entities the risks are reviewed every year and appropriate changes to systems and procedures are made in order to manage those risks.

8. Reserves Policy

As at 31 March 2024 total funds were £17,289,089. Of this amount 8,731,763 was unrestricted funds and £8,557,326 represented restricted funds.

The aim of the Directors is to maintain Company reserves at a level that would cover any unforeseen circumstances that would be the liability of the Company. For 2021/22 the minimum estimated amount is £50k. Reserves are currently at a much higher level than this. The reserves policy is reviewed by the Directors on an annual basis.

St. George's School (Harpenden) Limited
(By Guarantee) Report of the Directors
For the year ended 31st March 2021

9. Investment Policy

The Directors continue to monitor the Charity's investments in property and securities so that they are aligned with the operational and financial needs of the Academy and provide, so far as they can, the level of reserves needed for present and future funding. The Directors have initiated a policy of realising gains in the value of its investments when they are significant thereby securing additional monies to further the objects of the Company.

10. Covid 19 Impact

The Coronavirus Pandemic was an issue throughout the reporting period with some sort of lockdown of the general public taking place for most of the period under review. As a result, the Company's general trading activities in the Sports Centre were curtailed. Its rental income from Musicale continues albeit that the Directors did agree a reduction in rental payment with Musicale due to their having to shut down their activities at Homecroft. The Company's Investments having decreased at the start of the year have largely recovered in value along with the general market value of investments. Fortunately, the Directors did not need to liquidate any investments and so no losses were actually incurred.

11. Directors' Responsibilities

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

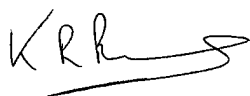
Company law requires Directors to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;

Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board



K. R. Parsons
Chairman

Date: 30 June 2021

Independent Examiner's Report to the Members of St. George's School (Harpenden) Limited

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2021

Respective Responsibilities of Trustees and Examiner

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent Examiner's Statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am member of the ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1) accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2) the accounts do not accord with those records; or
- 3) the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
- 4) the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Moore Kingston Smith LLP

Shivani Kothari

For and on behalf of Moore Kingston Smith LLP
Chartered Accountants

Devonshire House
60 Goswell Road
London EC1M 7AD

Date: 11 August 2021

St. George's School (Harpenden) Limited
Consolidated Statement of Financial Activities
(Incorporating the Summary Income and Expenditure Account)
For the year ended 31 March 2021

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £	Total Funds 2020 £
Income and endowments from:					
Donations and legacies	2	4,045	5,631	9,676	28,874
Charitable activities	3	33,941	-	33,941	44,515
Other trading activities	4	30,105	-	30,105	145,666
Investments	5	36,553	11	36,564	40,363
Other	6	14,921	-	14,921	15,953
Total		119,565	5,642	125,207	275,371
Expenditure on:					
Raising funds	7	39,577	-	39,577	141,113
Charitable activities	8	53,277	-	53,277	58,358
Other	9	5,144	-	5,144	9,459
Total		97,998	-	97,998	208,930
Net Income/(Expenditure) before gains/(losses)		21,567	5,642	27,209	66,441
Unrealised Gains/(losses) on investments	13	219,044	-	219,044	(88,632)
Net Income/(Expenditure)		240,611	5,642	246,253	(22,191)
Transfers between funds		-	-	-	
Net Movement in Funds		240,611	5,642	246,253	(22,191)
Reconciliation of funds:					
Total funds brought forward		8,491,152	8,551,684	17,042,836	17,065,027
Total funds carried forward	16	8,731,763	8,557,326	17,289,089	17,042,836

All gains and losses arising in the year have been included in the Statement of Financial Activities and arise from continuing operations.

The notes on pages 10 to 20 form a part of these financial statements.

St. George's School (Harpenden) Limited
(By Guarantee)
Consolidated Balance Sheet at 31 March 2021

	Notes	2021 £	2021 £	2020 £	2020 £
Fixed Assets:					
Tangible assets	12		14,071,963		14,071,963
Investments	13		<u>2,469,483</u>		<u>2,250,439</u>
<i>Total fixed assets</i>			16,541,446		16,322,402
Current Assets:					
Debtors	14	27,568		13,785	
Short term deposits		83,117		77,392	
Cash at bank and in hand		<u>688,197</u>		<u>653,850</u>	
<i>Total current assets</i>		798,882		745,027	
Liabilities:					
Creditors: Amounts falling due within one year	15	<u>(51,239)</u>		<u>(24,593)</u>	
<i>Net current assets</i>			<u>747,643</u>		<u>720,434</u>
Total net assets			<u><u>17,289,089</u></u>		<u><u>17,042,836</u></u>
The funds of the charity:					
Unrestricted funds					
General	16		2,123,547		1,983,372
Revaluation Reserve	16		1,450,000		1,350,000
Designated funds	16		5,158,216		5,157,780
Restricted funds	16		<u>8,557,326</u>		<u>8,551,684</u>
<i>Total funds</i>			<u><u>17,289,089</u></u>		<u><u>17,042,836</u></u>

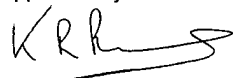
For the financial year in question the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the board on 30th June 2021



K.R. Parsons

Chairman

The notes on pages 10 to 20 form a part of these financial statements.

Company Registration Number: 00397914

St. George's School (Harpenden) Limited
(by Guarantee)
Charity Balance Sheet at 31 March 2021

	Notes	2021 £	2021 £	2020 £	2020 £
Fixed Assets:					
Tangible assets	12		14,071,963		14,071,963
Investments	13		2,469,483		2,250,439
Investments in Subsidiaries	13		<u>2</u>		<u>2</u>
<i>Total fixed assets</i>			16,541,448		16,322,404
Current Assets:					
Debtors	14	21,286		47,412	
Short term deposits		83,117		77,392	
Cash at bank and in hand		<u>671,312</u>		<u>595,002</u>	
<i>Total current assets</i>		775,715		719,806	
Liabilities:					
Creditors: Amounts falling due within one year	15	<u>(32,444)</u>		<u>(7,020)</u>	
<i>Net Current Assets</i>			<u>743,271</u>		<u>712,786</u>
Total net assets			<u><u>17,284,719</u></u>		<u><u>17,035,190</u></u>
The funds of the charity:					
Unrestricted funds					
General	16		2,119,177		1,975,726
Revaluation Fund	16		1,450,000		1,350,000
Designated funds	16		5,158,216		5,157,780
Restricted funds	16		<u>8,557,326</u>		<u>8,551,684</u>
<i>Total charity funds</i>			<u><u>17,284,719</u></u>		<u><u>17,035,190</u></u>


For the financial year in question the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the board on 30th June 2021

K.R. Parsons  Chairman

The notes on pages 10 to 20 form a part of these financial statements.

Company Registration Number: 00397914

St. George's School (Harpenden) Limited
(By Guarantee)
Notes to the Accounts
For the year ended 31 March 2021

1 Accounting Policies

(a) Accounting Convention

The financial statements have been prepared under the historical cost convention, except for investments which are stated at market valuation, and in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Statement of Recommended Practice – Accounting and Reporting by Charities (SORP applicable from 1 January 2019) and with the Charities Act 2011.

These financial statements consolidate the results of the Charity and its wholly-owned subsidiaries, St. George's School (Harpenden) Lettings Limited and St George's Residential Lettings Limited (dormant company), on a line by line basis.

(b) Going concern

The trustees have assessed whether the use of the going concern basis is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charitable group to continue as a going concern. The trustees have made this assessment for a period of at least one year from the date of approval of the financial statements. In particular the trustees have considered the charitable group's forecasts and projections and have taken account of pressures on donation and investment income, particularly in the light of the impact of the COVID-19 pandemic. After making enquiries the trustees have concluded that there is a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

(c) Incoming resources

All income is accounted for when receivable with the exception of donations and gifts which are accounted for when received.

(d) Tangible Fixed Assets

- (i) Freehold land and buildings are functional assets and are shown at cost. Their value is maintained by a full programme of repair and renovation and the book value is substantially less than the present value for insurance purposes of approximately £68m. On this basis, no provision for depreciation on the freehold land and buildings is made. The freehold buildings are reviewed annually for any potential impairment.
- (ii) Fixtures and fittings are depreciated at 10% & 20% per annum on a straight line basis.
- (iii) Computer equipment is depreciated at 33 1/3% per annum on a reduced balance basis.
- (iv) Motor vehicles are depreciated at 25% per annum on a straight line basis.
- (v) Grants received for buildings are credited to restricted funds through the Statement of Financial Activities.
- (vi) Gifts-in-kind in the form of tangible fixed assets are included in the financial statements at their value to the Charity, as estimated by the directors. Non-monetary gifts of services are not valued.
- (vii) Assets over £5,000 are capitalised in the financial statements.

St. George's School (Harpenden) Limited
(By Guarantee)
Notes to the Accounts
For the year ended 31 March 2021 (Continued)

1 Accounting Policies (Continued)

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

(f) Financial assets

The Company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial assets are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets are classified into specified categories. The classification depends on the nature and purpose of the financial assets and is determined at the time of recognition.

Basic financial assets are initially measured at fair value plus transaction costs, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Other financial assets classified as fair value through profit or loss are measured at fair value.

Loans and receivables

Loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment.

Interest is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial. The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating the interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument to the net carrying amount on initial recognition.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

St. George's School (Harpenden) Limited
(By Guarantee)
Notes to the Accounts
For the year ended 31 March 2021 (Continued)

1 Accounting Policies (Continued)

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. The impairment loss is recognised in the statement of financial activities.

(g) Financial Liabilities

Basic financial liabilities are initially measured at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Other financial liabilities classified as fair value through profit or loss are measured at fair value.

Other financial liabilities

Other financial liabilities, are initially measured at fair value, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability to the net carrying amount on initial recognition.

(h) Investments

- (i) Investments are stated in the financial statements at market value in accordance with the Statement of Recommended Practice issued by the Charity Commission. Gains or losses on investments are disclosed in the Statement of Financial Activities.
- (ii) Investment income is accounted for on a receivable basis.

(i) Resources Expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Wherever possible costs are directly attributed to these headings. Costs common to more than one area are apportioned on a reasonable basis or on a direct cost basis. The irrecoverable element of VAT is included with the expense item to which it relates.

Support costs are those costs incurred in support of the charitable objectives. These have been allocated to the charitable activities on a basis that fairly reflects the true use of those resource within the organisation.

The costs of raising funds are those costs of seeking potential funders and applying for funding.

(j) Cash and cash equivalents

Cash and cash equivalents include cash at banks and in hand and short term deposits with a maturity date of three months or less.

(k) Debtors and creditors

Debtors and creditors receivable or payable within one year of the reporting date are carried at their transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to a market rate of interest are measured at the present value of the expected future receipts or payment discounted at a market rate of interest.

St. George's School (Harpenden) Limited
(By Guarantee)
Notes to the Accounts
For the year ended 31 March 2021 (Continued)

1 Accounting Policies (Continued)

(l) Funds

Unrestricted - these represent funds which the trustees are free to use in accordance with the charitable objects.

Designated - these are funds set aside by the trustees for specific purposes.

Restricted - these are funds that can only be used for a particular purpose within the objects of the Charity as specified by the donor.

(m) Leasing and hire purchase commitments

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

(n) Charity SOFA

	2021	2020
	£	£
Turnover	95,102	166,028
Cost of raising funds	(4,196)	(5,095)
Costs of charitable activities	(53,277)	(58,358)
Other costs	(5,145)	(9,459)
Gains/(losses) on investments	219,044	-
Net Income/(Expenditure)	<u>251,528</u>	<u>93,116</u>
Net Movement in Funds	<u><u>251,528</u></u>	<u><u>93,116</u></u>

St. George's School (Harpenden) Limited
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For the year ended 31 March 2021 (Continued)

2 Income from donations and legacies

	2021 Unrestricted Funds £	2021 Restricted Funds £	2021 Total Funds £
Donations	4,045	5,631	9,676
	<u>4,045</u>	<u>5,631</u>	<u>9,676</u>
	2020 Unrestricted Funds £	2020 Restricted Funds £	2020 Total Funds £
Donations	7,301	21,573	28,874
	<u>7,301</u>	<u>21,573</u>	<u>28,874</u>

3 Income from charitable activities

	2021 Unrestricted Funds £	2020 Unrestricted Funds £
Property rental income	33,941	44,515
	<u>33,941</u>	<u>44,515</u>

4 Income from other trading activities

	2021 Unrestricted Funds £	2020 Unrestricted Funds £
Subsidiary lettings income	30,105	145,666
	<u>30,105</u>	<u>145,666</u>

5 Income from investments

	2021 Restricted Funds £	2021 Unrestricted Funds £	2021 Total Funds £	2020 Total Funds £
Interest received	11	81	92	57
Dividends received	-	36,472	36,472	40,306
	<u>11</u>	<u>36,553</u>	<u>36,564</u>	<u>40,363</u>

6 Other income

	2021 Unrestricted Funds £	2020 Unrestricted Funds £
Management fees	14,907	14,500
Other Income	14	1,453
	<u>14,921</u>	<u>15,953</u>

7 Expenditure on raising funds

	2021 Unrestricted Funds £	2020 Unrestricted Funds £
Development Office	4,196	5,095
Lettings and rentals	35,381	136,018
	<u>39,577</u>	<u>141,113</u>

St. George's School (Harpenden) Limited
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Notes to the Accounts
For the year ended 31 March 2021 (Continued)

8 Expenditure on charitable activities

	2021 Unrestricted Funds £	2021 Restricted Funds £	2021 Total Funds £	2020 Total Funds £
Premises repairs	490	-	490	5,906
Donation to St George's Academy	52,787	-	52,787	52,452
	<u>53,277</u>	<u>-</u>	<u>53,277</u>	<u>58,358</u>

In 2021 restricted expenditure totalled £nil and unrestricted £58,358.

9 Other expenditure

	2021 Unrestricted Funds £	2021 Restricted Funds £	2021 Total Funds £	2020 Total Funds £
Support costs:				
Audit and accountancy	4,900	-	4,900	4,900
Office costs	- 128	- -	128	2,121
Other costs	72	-	72	1,277
Legal and professional	300	-	300	1,161
	<u>5,144</u>	<u>-</u>	<u>5,144</u>	<u>9,459</u>

10 Staff Costs

	2021 £	2020 £
Wages and salary costs recharged from the school:		
Sports Centre staff	2,017	87,822
Other	10,607	9,990
	<u>12,624</u>	<u>97,812</u>

The staff costs recognised in the accounts are from the subsidiary companies only.
There were no employees in the year paid more than £60,000 (2020: none).

The average number of persons employed by the group during the year was:

	2021	2020
Full time Equivalent (estimated from hours worked)	<u>4</u>	<u>4</u>

Directors received neither remuneration nor reimbursed expenses in the current or preceding year.
Key management personnel (Trustees) did not receive remuneration during the current or prior year.

11 Trading Subsidiary

Income from subsidiary's trading activities

The Charity owns the whole of the ordinary share capital, consisting of 1 ordinary share of £1 of St. George's School (Harpenden) Lettings Limited, which provides letting facilities. The Charity also owns the whole of the ordinary share capital, consisting of 1 ordinary share of £1 of St George's School Residential lettings Limited, which is dormant. The subsidiaries donate their taxable profit to the Charity each year. Their trading results for the year, as extracted from the audited financial statements, are summarised below:

St. George's School (Harpenden) Limited
(By Guarantee)
Notes to the Accounts
For the year ended 31 March 2020 (Continued)

11 Trading Subsidiary (Continued)

St George's School (Harpenden) Lettings Limited

	2021 £	2020 £
Turnover	30,106	145,666
Cost of sales	<u>(29,918)</u>	<u>(42,261)</u>
Gross profit	188	103,405
Administration expenses	(5,463)	(93,757)
Operating profit	(5,275)	9,648
Profit on ordinary activities before taxation	<u>(5,275)</u>	<u>9,648</u>
Retained profit brought forward	9,648	36,323
Profit on ordinary activities before taxation	(5,275)	9,648
Distribution	-	(36,323)
Retained profit carried forward	<u>4,373</u>	<u>9,648</u>

12 Tangible Fixed Assets

Group Fixed Assets	Freehold Land and Buildings £	Fixtures and Fittings £	Computer Equipment £	Vehicles £	Total £
Cost					
At 1 April 2020 and at 31 March 2021	<u>14,071,963</u>	<u>95,011</u>	<u>30,541</u>	<u>16,700</u>	<u>14,214,215</u>
Depreciation					
At 1 April 2020	-	95,011	30,541	16,700	142,252
Charge for year	-	-	-	-	-
At 31 March 2021	<u>-</u>	<u>95,011</u>	<u>30,541</u>	<u>16,700</u>	<u>142,252</u>
Net Book Value					
At 31 March 2021	<u>14,071,963</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,071,963</u>
At 31 March 2020	<u>14,071,963</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,071,963</u>

The buildings have been insured on a declared value of £68m.

Charity Fixed Assets	Freehold Land and Buildings £	Fixtures and Fittings £	Computer Equipment £	Vehicles £	Total £
Cost					
At 1 April 2020 and at 31 March 2021	<u>14,071,963</u>	<u>81,376</u>	<u>30,541</u>	<u>16,700</u>	<u>14,200,580</u>
Depreciation					
At 1 April 2020	-	81,376	30,541	16,700	128,617
Charge for year	-	-	-	-	-
At 31 March 2021	<u>-</u>	<u>81,376</u>	<u>30,541</u>	<u>16,700</u>	<u>128,617</u>
Net Book Value					
At 31 March 2021	<u>14,071,963</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,071,963</u>
At 31 March 2020	<u>14,071,963</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,071,963</u>

St. George's School (Harpenden) Limited
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Notes to the Accounts
For the year ended 31 March 2021 (Continued)

13 Investments	At 31st March 2020 £	Additions £	Total gain/(loss) £	Disposal £	At 31st March 2021 £
Group					
Investment Properties	1,350,000	-	100,000	-	1,450,000
Listed Investments at Market Value					
Designated Fund - Special Fund Investments					
M & G 'A' Income Fund	1,424	-	436	-	1,860
	1,424	-	436	-	1,860
Unrestricted Funds - Jarvis Legacy					
COIF - Charities					
Investment Fund Income	329,972	-	68,308	-	398,280
Units					
Schroders - Charity Multi	274,179	-	60,674	-	334,853
Asset Fund					
Mayfair - PITCH Fund	294,864	-	(10,374)	-	284,490
	899,015	-	118,608	-	1,017,623
Market Value of Listed Investments					
	900,439	-	119,044	-	1,019,483
Cost of Listed Investments					
	869,943	-	-	-	869,943
Total market value					
	2,250,439	-	219,044	-	2,469,483

The investment property, comprising the house used by the Headteacher of the School situated on Sun Lane, Harpenden, was valued at the year end by a local estate agent with good knowledge of the area.

The investments of the charity are as above, plus £1 investment in its subsidiary, St George's School (Harpenden) Lettings Limited and St Georges School Residential Lettings Limited, which has remained dormant in the year.

14 Debtors	Consolidated		Charity	
	2021	2020	2021	2020
Amounts falling due within one year:	£	£	£	£
Trade debtors	20,317	3,257	14,035	1,900
Other debtors	-	3,339	-	2,000
Intercompany debtor	-	-	-	36,323
Prepayments and accrued income	7,251	7,189	7,251	7,189
	27,568	13,785	21,286	47,412

St. George's School (Harpenden) Limited
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For the year ended 31 March 2021 (Continued)

15 Creditors	Consolidated		Charity	
	2021	2020	2021	2020
	£	£	£	£
Amounts falling due within one year:				
Trade creditors	5,168	1,376	-	-
Accruals and deferred income	42,600	14,455	32,455	5,677
Other taxes and social security	371	1,343	- 11	1,343
Other creditors	3,100	7,419	-	-
	<u>51,239</u>	<u>24,593</u>	<u>32,444</u>	<u>7,020</u>
15.1 Deferred Income	2021	2020	2021	2020
	£	£	£	£
Amount brought forward	8,555	900	777	900
Transferred to income in year	(8,555)	(900)	(777)	(900)
Amounts deferred during the year	<u>32,395</u>	<u>8,555</u>	<u>22,250</u>	<u>777</u>
Balance carried forward	<u>32,395</u>	<u>8,555</u>	<u>22,250</u>	<u>777</u>

The deferred income relates to deposits held for rent paid in advance and residential and party bookings income which was billed and received in advance for the following year.

16 Funds	Net				At 31st March 2021 £
	At 31st March 2020 £	Incoming/ (Outgoing) Resources for the Year £	Gains/ (Losses) on Investments £	Transfers £	
Group					
Unrestricted Funds					
General Fund	1,983,372	21,567	118,608	-	2,123,547
Designated Funds	1,424	-	436	-	1,860
Property Fund	5,156,356	-	-	-	5,156,356
Revaluation Reserve	<u>1,350,000</u>	<u>-</u>	<u>100,000</u>	<u>-</u>	<u>1,450,000</u>
	<u>8,491,152</u>	<u>21,567</u>	<u>219,044</u>	<u>-</u>	<u>8,731,763</u>
Restricted Funds					
Grants/donations for capital assets	8,497,552	-	-	-	8,497,552
Other donations	44,868	5,631	-	-	50,499
Maier Bequest and Prize Fund	7,481	9	-	-	7,490
Library Fund	<u>1,783</u>	<u>2</u>	<u>-</u>	<u>-</u>	<u>1,785</u>
	<u>8,551,684</u>	<u>5,642</u>	<u>-</u>	<u>-</u>	<u>8,557,326</u>
Total Charity Funds	<u>17,042,836</u>	<u>27,209</u>	<u>219,044</u>	<u>-</u>	<u>17,289,089</u>

St. George's School (Harpenden) Limited
(By Guarantee)
Notes to the Accounts
For the year ended 31 March 2021 (Continued)

16 Funds (Continued)

<i>Charity</i>	At 31st March 2020 £	Net Incoming/ (Outgoing) Resources for the Year £	Gains/ (Losses) on Investments £	Transfers £	At 31st March 2021 £
Unrestricted Funds					
General Fund	1,975,726	26,843	118,608	-	2,121,177
General Fund opening balance correction	(2,000)	-	-	-	(2,000)
Designated Funds	1,424	-	436	-	1,860
Property Fund	5,156,356	-	-	-	5,156,356
Revaluation Reserve	1,350,000	-	100,000	-	1,450,000
	<u>8,481,506</u>	<u>26,843</u>	<u>219,044</u>	<u>-</u>	<u>8,727,393</u>
Restricted Funds					
Grants/donations for capital assets	8,497,552	-	-	-	8,497,552
Other donations	44,868	5,631	-	-	50,499
Maier Bequest and Prize Fund	7,481	9	-	-	7,490
Library Fund	1,783	2	-	-	1,785
	<u>8,551,684</u>	<u>5,642</u>	<u>-</u>	<u>-</u>	<u>8,557,326</u>
Total Charity Funds	<u>17,033,190</u>	<u>32,485</u>	<u>219,044</u>	<u>-</u>	<u>17,284,719</u>

The revaluation reserve represents the revaluation in relation to the investment property during the year.

Nature and Purpose of Restricted Funds

Grants/donations for capital assets represent the brought forward figure of the income received towards tangible fixed assets. All of the money has been spent to date. The donations received during the year relate to the science block appeal.

The Hockett fund represents donations and accumulated income which can be used to assist Old Georgians who become students of Wadham or Lady Margaret Hall Colleges. It can also be used to provide a "Leavers Prize" based on merit.

The Maier Bequest and Prize fund can be used to financially assist any Boarder at the School who is in need of financial support. Part of the fund can be used to provide an award to students.

The Library fund represents donations received towards the School Library.

Other donations represent funds collected for specific purposes, such as Buy a Brick Scheme, Science Lab Appeal, Chapel Appeal and other parental donations.

St. George's School (Harpenden) Limited
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Notes to the Accounts
For the year ended 31 March 2021 (Continued)

17 Analysis of Net Assets between Funds

	Fixed Assets & Investments £	Current Assets £	Liabilities £	Total £
Unrestricted Funds				
General Fund	1,385,179	789,607	(51,239)	2,123,547
Designated Funds	1,860	-	-	1,860
Property Fund	5,156,356	-	-	5,156,356
Revaluation Reserve	1,450,000	-	-	1,450,000
	<u>7,993,395</u>	<u>789,607</u>	<u>(51,239)</u>	<u>8,731,763</u>
Restricted Funds				
Grants/donations for capital assets	8,497,552	-	-	8,497,552
Other donations	50,499	-	-	50,499
Maier Bequest and Prize Fund	-	7,490	-	7,490
Library Fund	-	1,785	-	1,785
	<u>8,548,051</u>	<u>9,275</u>	<u>-</u>	<u>8,557,326</u>
Total	<u>16,541,446</u>	<u>798,882</u>	<u>(51,239)</u>	<u>17,289,089</u>

The majority of the charitable company's assets are tied up in the value of the properties.

18 Related Party Transactions

During the year the charitable company made donations of £52,076 (2020: £52,542) to St George's Academy, the school which occupies the site owned by the charitable company. At the year end the company was owed by St George's Academy £nil (2020: 1,450).

There were amounts paid on the behalf of the academy by the Foundation which amount to £52,787 (2020: £52,076) for capital project and miscellaneous expenditure.

The charitable company received a monthly management charge from the Academy totalling £14,907 (2020: £14,500) of which £nil (2020: £nil) was outstanding in trade debtors at the year end.

19 Financial Commitments

As at 31st March 2021 the group was committed to making the following future minimum lease payments

	2020 £	2020 £
Within one year	17,580	17,580
Between two and five years	42,486	52,741
In over five years	-	7,325
	<u>60,066</u>	<u>77,646</u>

20 Subsidiary Undertakings

The subsidiary undertakings of St George's School (Harpenden) Limited are St George's School (Harpenden) Lettings Limited and St George's School Residential Lettings Limited, a dormant subsidiary. The registered office of these two entities is Sun Lane, Harpenden, Herts, AL5 4TD. Both of these entities are exempt from audit by article s479A of the Companies Act 2006.