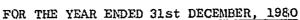
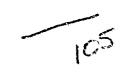
# REPORT OF THE D RECTORS





The Directors herewith submit their Report together with the audited Accounts of the Company for the year.

#### 1. RESULTS FOR THE YEAR

The Accounts show a profit of £1,272,243 before taxation and extraordinary 100 ms, and a profit attributable to members of £865,333. The Directors propose that a year's dividend be paid on the 50,000 4% preference shares and 15p per share be paid on the 650,000 ordinary shares.

#### 2. PRINCIPAL ACTIVITY

The principal activity of the Company is the manufacture and sale of chemicals.

#### 3. FIXED ASSETS

The movements in fixed assets are shown in Note 9 of the Notes to the Accounts. For Current Cost Accounting purposes a valuation has been carried out which has indicated a value of £10,320,000 for the freehold land and buildings. The Directors have incorporated this valuation in the accounts.

#### 4. EXPORTS

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The value of the goods exported by the Company was £8,808,307.

#### 5. DIRECTORS

The Directors holding office during the year and subsequently were as follows:-

- H. J. Langmann
- A. C. Hutchison (Resigned 28th February, 1981)
- H. H. Clarke (Resigned 30th January, 1981)

K-D. Dohmann

- B. Sturgeon
- R. H. M. Symons
- G. Williams
- B. R. Tizzard (Appointed 31st January, 1981)

The Directors and their families had no interest in the shares of the Company or of its holding or subsidiary companies at the end of the year. No Director had during the year or at the end of the year any material interest in any contract or arrangement entered into by the Company during the year.

#### 6. POLITICAL AND CHARITABLE DONATIONS

No contributions to political organisations were made during the year. Charitable donations totalled £1,311.

#### 7. AUDITORS

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Ernst & Whinney have expressed their willingness to continue in office as audators and in accordance with Section 14 of the Companies Act 1976 a resolution proposing their reappointment will be submitted at the Annual General Meeting.

By Order of the Board

Secretary

1st March, 1981

# REPORT OF THE AUDITORS TO THE MEMBERS

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۱ 4 ا We have examined the accounts of BDH Chemicals Limited set out on pages 4 - 12. These have been prepared under the historical cost convention including a revaluation of freehold land and buildings as explained in Note 1 (a). Our audit has been carried out in accordance with approved auditing standards.

In our opinion the accounts give a true and fair view of the state of affairs at 31st December, 1980 and of the profit, changes in retained profits and source and application of funds for the year then ended and comply with the Companies Acts 1948 to 1980.

Chartered Accountants

1st March, 1981.

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31st DECEMBER, 1980

	Note	1980	1979
TURNOVER		£20,883,460	£18,051,124
PROFIT FOR THE YEAR	2	3,733,898	2,626,001
FINANCE CHARGES	3	1,461,655	1,316,112
PROFIT BEFORE TAXATION		1,272,243	1,309,889
TAXATION	4	406,910	391,066
PROFIT BEFORE EXTRAORDINARY ITEMS		865,333	918,823
EXTRAORDINARY ITEMS		, _	
PROFIT ATTRIBUTABLE TO MEMBERS		865,333	918,823
PROPOSED DIVIDENDS:-		040,000	<i>0.</i> 10,020
Preference - 4p per share Ordinary - 15p per share		( 2,000) ( 97,500)	( 2,000) . ( 97,500)
PROFIT RETAINED		£ 765,833	£ 819,323
ACCUMULATED SURPLUS			
For Year At beginning of Year Surplus arising from revaluation freehold land and buildings	of 9	765,833 2,612,162 5,277,379	819,323 1,792,839
At end of Year		£8,655,374	£2,612,162
RETAINED IN			~
Company Associated Company		8,477,450 177,924	2,496,190 115,972
·		£8,655,374	£2,612,162

# BALANCE SHEET AT 31st DECEMBER, 1980

SHARE CAPITAL AND RESERVES  Share Capital 6 700,000 700,000 8,665,374 2,612,162 9,355,374 3,312,162  BORROWED MONIES  Holding Company 545,826 199,281 5,000,000 5,545,826 5,100,000 5,000,000 5,545,826 5,000,000 5,000,000 5,545,826 5,100,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000 6,000		Note	1980	1979
Share Capital 6 700,000 3,655,374 2,612,162 3,355,374 3,312,162  BORROWED MONIES  Holding Company 545,826 199,281 5,000,000 5,545,826 5,100,000 5,000,000 5,545,826 5,100,000 5,000,000 5,545,826 5,199,281 5,000,000 5,545,826 5,199,281 5,000,000 5,545,826 5,199,281 5,000,000 5,545,826 5,199,281 5,000,000 5,545,826 5,199,281 5,000,000 5,545,826 5,199,281 5,000,000 5,545,826 5,199,281 5,000,000 5,545,826 5,199,281 5,000,000 5,545,826 5,199,281 5,000,000 5,000,000 5,545,826 5,199,281 5,000,000 5,545,826 5,199,281 5,000,000 5,000,000 5,545,826 5,199,281 5,000,000 5,000,000 5,545,826 5,199,281 5,000,000 5,000,000 5,000,000 5,000,000	CAPITAL EMPLOYED			
### Accumulated Surplus   8,665,374   2,612,162	SHARE CAPITAL AND RESERVES			x
Holding Company		6		
Holding Company			9,355,374	3,312,162
Long Term Loan   7   5,000,000   5,000,000	BORROWED MONIES			
Long Term Loan   7   5,000,000   5,000,000				
### DEFERRED TAXATION   5,545,826   5,199,281    #### DEFERRED TAXATION   8   1,020,000   1,020,000    #################################	Holding Company		545,826	1 1
DEFERRED TAXATION 8 1,020,000 1,020,000  £15,921,200 £9,531,443  EMPLOYMENT OF CAPITAL  FIXED ASSETS 9 13,023,725 7,795,497  SUBSIDIARY COMPANIES 11 96 96  INVESTMENT IN ASSOCIATED COMPANY 13 189,174 127,222  CURRENT ASSETS  Stocks 10 6,402,411 4,077,716 939,208 139,373 1,100 139,373 1,100 1,100  CURRENT LIABILITIES  CURRENT LIABILITIES	Long Term Loan	7	5,000,000	5,000,000
### EMPLOYMENT OF CAPITAL  FIXED ASSETS 9 13,023,725 7,795,497  SUBSIDIARY COMPANIES 11 96 96  INVESTMENT IN ASSOCIATED COMPANY 13 189,174 127,222  CURRENT ASSETS  Stocks 10 6,402,411 4,077,716 939,208 139,373 1,100  Current Liabilities 12 939,208 1,100  CURRENT LIABILITIES			5,545,826	5,199,281
### EMPLCYMENT OF CAPITAL  FIXED ASSETS 9 13,023,725 7,795,497  SUBSIDIARY COMPANIES 11 96 96  INVESTMENT IN ASSOCIATED COMPANY 13 189,174 127,222  CURRENT ASSETS  Stocks 10 6,402,411 4,077,716 4,601,410 139,373 1,100 11,420,435 1,100  CURRENT LIABILITIES  CURRENT LIABILITIES	DEFERRED TAXATION	8	1,020,000	1,020,000
### EMPLCYMENT OF CAPITAL  FIXED ASSETS 9 13,023,725 7,795,497  SUBSIDIARY COMPANIES 11 96 96  INVESTMENT IN ASSOCIATED COMPANY 13 189,174 127,222  CURRENT ASSETS  Stocks 10 6,402,411 4,077,716 4,601,410 139,373 1,100 11,420,435 1,100  CURRENT LIABILITIES  CURRENT LIABILITIES			£15.921.200	£9.531.443
FIXED ASSETS 9 13,023,725 7,795,497  SUBSIDIARY COMPANIES 11 96 96  INVESTMENT IN ASSOCIATED COMPANY 13 189,174 127,222  CURRENT ASSETS  Stocks Debtors Fellow Subsidiaries 12 939,208 139,373 1,100 Cash  CURRENT LIABILITIES  CURRENT LIABILITIES			<del></del>	
SUBSIDIARY COMPANIES  INVESTMENT IN ASSOCIATED COMPANY  Stocks  Debtors Fellow Subsidiaries Cash  CURRENT LIABILITIES  11 96 96  189,174 127,222  10 6,402,411 4,077,716 4,601,410 939,208 1,100 1,100 1,100	EMPLOYMENT OF CAPITAL			
INVESTMENT IN ASSOCIATED COMPANY 13 189,174 127,222  CURRENT ASSETS  Stocks Debtors Fellow Subsidiaries Cash  CURRENT LIABILITIES  10 6,402,411 4,077,716 939,208 1,100 11,420,435 10,660,103	FIXED ASSETS	9	13,023,725	7,795,497
CURRENT ASSETS  Stocks Debtors Fellow Subsidiaries Cash  CURRENT LIABILITIES  10 6,402,411 4,077,716 939,208 1,100 11,420,435 1,100 10,660,103	SUBSIDIARY COMPANIES	11	96	96
Stocks Debtors Fellow Subsidiaries Cash  CURRENT LIABILITIES  10 6,402,411 4,601,410 939,208 1,100 11,420,435 1,000 10,660,103	INVESTMENT IN ASSOCIATED COMPANY	13	189,174	127,222
Debtors Fellow Subsidiaries Cash  12  139,373 1,100  11,420,435  CURRENT LIABILITIES  14,601,410 139,373 1,100 10,660,103	CURRENT ASSETS			
Fellow Subsidiaries 12 939,208 139,373 1,100 1,100 1,100 10,660,103 CURRENT LIABILITIES	Stocks	10		
Cash 1,100 1,100 1,100 10,660,103 CURRENT LIABILITIES		10		
CURRENT LIABILITIES		12		1
			11,420,435	10,660,103
	CURRENT LIABILITIES			
Taxation   00,544 [   020,540	Taxation		63,944	828,340
Amount overdrawn from group bank.account 351,313			351,313	-
Bank overdrafts, short term loans and acceptance credits 4,981,971 5,101,551		Loans	4.981.971	5,101,551
Creditors 3,215,502 3,022,084			3,215,502	3,022,084
Dividends proposed 99,500 99,500	Dividends proposed		99,500	99,500
8,712,230 9,051,475			8,712,230	9,051,475
	$\sim$			
NET CURRENT ASSETS 2,708,205 1,608,628	/ NET CURRENT ASSETS		2,708,205	1,608,628
Directors	illmymu. DiPectors			
£15,921,200 £9,531,443	On Die		£15,921,200	£9,531,443

# STATEMENT OF SOURCE AND APPLICATION OF FUNDS

# FOR THE YEAR ENDED 31st DECEMBER, 1980

	<u>1980</u> £'000	1979 £'000
SOURCE OF FUNDS	<del></del>	•
Profit before taxation and extraordinary items Extraordinary items Adjustments for items not involving the movement of funds:-	1,272	1,310
Depreciation	603	561
Profit retained in associated company	(57)	(38)
TOTAL GENERATED FROM OPERATIONS	1,818	1,833
FUNDS FROM OTHER SOURCES		
Fixed asset disposals Increase in Loans from holding company	90 347	12 -
	2,255	1,845
APPLICATION OF FUNDS		
Taxation paid Fixed assets purchased Bank loans repaid Decrease in loans from holding company Dividends paid Deferred taxation Group relief Group relief prior year	720 644 - - 100 - 440 17	8.4 1,700 1,055 100 14 239
	1,921	3,930
INCREASE/(DECREASE) IN WORKING CAPITAL	334	(2,087)
Increase in stocks	484	940
(Decrease) in debtors Increase in amounts due	(524)	(101)
from fellow and subsidiary companies (Increase) in creditors and amounts	961	317
due to fellow subsidiaries Movement in net liquid funds:-	(355)	(240)
(Increase) in bank overdrafts, short term loans and acceptance credits	(232)	(3,003)
	334	(2,087)

# NOTES TO THE ACCOUNTS

# 1. ACCOUNTING FOLICIES

# (a) Accounting Convention

Except as stated in Note 9, as in previous years the accounts have been prepared under the historical cost convention.

#### (b) Turnover

Turnover represents the invoice value of goods and services supplied by the Company.

### (c) Associated Company

The Company's share of profits, less losses, of the associated company is included in the Profit and Loss Account, and its share of reserves since acquisition is included in the Balance Sheet. The current year's profit is based on unaudited accounts for the accounting year ended 31st December, 1980. Details of the associated company are given in Note 13.

# (d) Translation of overseas currencies into sterling

Foreign currency balances are translated into sterling at the exchange rates ruling at 31st December, 1980. The total of translation differences is taken to Profit and Loss Account.

#### (e) Depreciation

Land is not depreciated. Other fixed assets held at the beginning of the year are written off over their expected useful lives on a straight line basis, the principal rates used being:

_		Per A	nnum
Freehold Buildings Plant and Machinery, Commercial Vehicles Other Vehicles	between	5% and	2½% 20% 25% 33¾%

#### (f) Stocks

Stocks are valued at the lower of cost (including production overheads) and net realisable value. Provision is made for obsolete and slow-moving items.

# (g) Research and Development

All revenue expenditure on research and development is written off against profits in the year in which it is incurred.

### (h) Deferred Taxation

Provision is made for corporation tax at the current rate on the excess of the book values of fixed assets qualifying for tax allowances over their written down values for tax purposes, and for other timing differences arising during the year. No provision is made for stock relief arising from increases in the value of stocks carried as it is not considered that the company could be involved in any tax liability. No provision is made for taxation which would arise in the event of disposal of freehold properties at valuation stated as there is no intention to realise these assets in the foreseeable future.

# NOTES TO THE ACCOUNTS (CONTINUED)

#### 2. TRADING PROFIT

The trading profit has been arrived at after charging the following:-

	The trading profit, has been with		
		1980	1979
	Depreciation of fixed assets Hire of plant and machinery Auditors' remuneration	£602,515 £115,856 £ 27,765	£561,404 £111,515 £ 17,600
	Directors' remuneration for executive services, including pension contributions (Note 5)	€ 97,624	£ 79,996
	and after crediting		
	Interest receivable Share of profits of associated company	£ 2,105 £ 56,528	£ 21,508 £ 37,756
3.	FINANCE CHARGES	1980	1979
	Bank loans, overdrafts and acceptance charges Other loans repayable within 5 years Loans not repayable within 5 years	826,665 133,620 501,370	790,167 25,945 500,000
		£1,461,655	£1,316,112
4.	TAXATION	1980	<u>1979</u>
	Taxation comprises:- United Kingdom Corporation Tax @ 52% Deferred Taxation Over provision in previous years	440,000 (27,666)	239,000
		421,334	371,433
	Associated Company		10.699
	Current year Under provision in previous year Prior years adjustment	19,135 392 (24,951)	19,633 - -
		£406,910	£391,066

The Corporation tax charge on the profit of the year is affected by (a) depreciation of freehold buildings £66,000 not allowable as a deduction for tax purposes and (b) stock relief £585,000.

The tax is not payable because of losses surrendered by a fellow subsidiary.

# NOTES TO THE ACCOUNTS (CONTINUED)

# 5. <u>EMOLUMENTS OF DIRECTORS</u>

The emoluments, excluding pension contributions, of the Directors were in the following scales:-

			1980	1979
Up to £	5,00	0	2	2
£5,001	to	£10,000	-	1
£10,001	to	£15,000	1	1
£15,001	to	£20,000	4	3

The Chairman received no emoluments from the Company. The emoluments of the highest paid Director were £19,899 (1979 - £17,693).

### 6. SHARE CAPITAL

4% non-cumulative Preference	Authorised	Issued and Fully Paid
Shares of fl each	50,000	50,000
Ordinary Shares of £1 each	650,000	650,000
	£700,000	£700,000

# 7. BORROWED MONIES

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Long term loans are repayable in 1987 and carry interest at the rate of 10% per annum.

#### 8. DEFFRRED TAXATION

	1980	1979
Arising from excess of book values of fixed assets over their written down values		
for tax purposes	1,556,000	1,487,000
Other short term timing		
differences	( 536,000)	(467,000)
•	£1,020,000	£1,020,000

Had deferred tax been provided on stock relief the additional amount required would be £1,592,000 (1979 - £1,288,411).

The potential taxation which would arise in the event of disposal of freehold land and buildings amounting to £1,400,000 has not been provided in these accounts as there is no intention to realise these assets.

# NOTES TO THE ACCOUNTS (CONTINUED)

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S.	FIXED ASSETS	Freehold Properties	Short Leaseholds	Plant and Equipment	Total	
	Cost or Valuation  At 31st December, 1979 Additions during year Disposals Transfers (Net)	5,583,870 75,938 (15,000)	58,055 - - -	5,024,599 568,225 (144,455) (28,402)	10,666,524 644,163 (159,455) (28,402)	
	Depreciation written back on revaluation Revaluation adjustment	(527,572) 5,277,379	-	-	(527,572) 5,277,379	
	At 31st December, 1980	10,394,615	58,055	5,419,967	15,872,637	
	Cost Valuation 1980	74,615 10,320,000	58,055 -	5,419,967	5,552,637 10,320,000	
		10,394,615	58,055	5,419,967	15,872,637	
	Accumulated Depreciation					
	At 31st December, 1979 Provided in year On disposals during year On transfers Written back on revaluation	434,610 92,962 - - on (527,572)	39,202 673 - - -	2,397,210 508,880 (95,007) ( 2,051)	2,871,027 602,515 (95,007) (2,051) (527,572)	
•	At 31st December, 1980	C 804	39,875	2,809,037	2,848,912	
	Net Book Values					
	At 31st December, 1979	£5,149,260	£18,853	£2,627,384	£7,795,497	
	At 31st December, 1980	£10,394,615	£18,180	£2,610,930	£13,023,725	

For the purpose of current cost accounting the Directors adopted, with the aid of professional advice, depreciated replacement cost values for the freehold properties reflecting their value to the business. They have decided to incorporate such values in these accounts.

No provision has been made in these accounts for the following proposed capital expenditure by the Company:-

	1980	1979
Contracted for Authorised but not contracted for	182,065 83,624	81,093 73,576
	£265,689	£154,669

#### NOTES TO THE ACCOUNTS (CONTINUED)

10.	STOCKS	1980	1979
	Finished goods Work in progress Raw materials Sundry	2,730,757 462,295 3,039,360 169,999 £6,402,411	2,228,796 402,402 3,127,028 159,994 £5,918,220
11.	SUBSIDIARY COMPANIES	<u>1980</u>	<u> 1979</u>
	Shares at cost Amounts owing by subsidiaries Amounts owing to subsidiaries	200 - (104)	200 - (104)
		£ 96	£ 96

The undermentioned subsidiaries have been wholly-owned throughout the year:-

#### Country of Incorporation

The British Drug Houses Limited
(non-trading)

BDH Pension Trustees Limited
(non-trading)

England

Group Accounts have not been prepared because the company is a wholly-owned subsidiary of Emitra Limited, a company incorporated in England. In the opinion of the directors the value of the investments in subsidiaries is not less than the amount at which they are included in the Balance Sheet.

#### 12. FELLOW SUBSIDIARIES

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						<u>1980</u>	1979
Amounts Amounts	owing owing	by to	fellow fellow	subsidiaries subsidiaries		,570,456 (631,248)	608,812 (469,439)
					_		
					£	939,208	£139,373
					_		

# NOTES TO THE ACCOUNTS (CONTINUED)

#### ASSOCIATED COMPANY 13.

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١,	ASSOC	IATED COMPANY			
			Equity Holding		
	(a)	Investment is in the undermentioned company:-			
		Macfarlane Robson Limited	33%		
			1980	1979	
	(b)	The value of the investment shown in the Balance Sheet consists of:			
		Shares (unlisted at cost)	11,250	11,250	
		Share of reserves since acquisition	177,924	115,972	
			£189,174	£127,222	
	Dividends received from the associated company during the samounted to £1,575 (1979 - £1,508)  In the opinion of the Directors the value of the Company's investment is not materially different from that shown in Balance Sheet.				
14.	The	CONTINGENT LIABILITIES  The Company is party to a joint and several guarantee in respect of a Group bank overdraft which at 31st December, 1980 amounted			

of a Group bank overdraft which at 31st December, 1980 amounted to £268,821.

The Company is jointly and severally liable together with certain of its fellow subsidiaries under Group Registration for V.A.T.

#### HOLDING COMPANY 15.

The Company's ultimate holding company is Merck AG (incorporated in Switzerland)