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REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31st DECEMBER, 1978

The Directors herewith submit their Report together with the audited Accounts of the Company for the year.

1. RESULTS FOR THE YEAR

The Accounts show a profit of £2,179,461 before taxation and extraordinary items, and a profit attributable to members of £1,134,589. The Directors propose that a year's dividend be paid on the 50,000 4% preference shares and that a dividend of 15p is paid on the 650,000 ordinary shares.

2. PRINCIPAL ACTIVITY

The principal activity of the Company is the manufacture and sale of chemicals.

3. FIXED ASSETS

The movements in fixed assets are shown in Note 10 of the Notes to the Accounts. In the opinion of the Directors the existing use value of the Company's properties does not differ materially from that at which they are shown in the Balance Sheet. Therefore they consider it would be of no benefit to the shareholders to incur the costs of a professional valuation of the Company's freehold properties.

4. EXPORTS

The value of the goods exported by the Company was £7,132,282.

5. DIRECTORS

The Directors holding office during the year were as follows:-

H. J. Langmann

A. C. Hutchison

H. H. Clarke

K-D. Dohmann

B. Sturgeon

R. H. M. Symons

G. Williams

The Directors and their families had no interest in the shares of the Company or of its holding or subsidiary companies at the end of the year. No Director had during the year or at the end of the year any material interest in any contract or arrangement entered into by the Company during the year.

6. POLITICAL AND CHARITABLE DONATIONS

No contributions to political organisations were made during the year. Charitable donations totalled £1,470.

7. AUDITORS

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Turquands Barton Mayhew & Co. have merged their practice with Whinney Murray & Co. and from 1st July, 1979 will practise under the name of Ernst & Whinney. Until that date the firm continues to practise in its present name and therefore in accordance with Section 14 of the Companies Act 1976 a resolution proposing the reappointment of Turquands Barton Mayhew & Co. as auditors of the company will be put to the members at the Annual General Meeting.

By Order of the Board

Jan Jan

19th February, 1979

Secretary

REPORT OF THE AUDITORS TO THE MEMBERS

We have examined the accounts set out on pages 4 - 12. These have been prepared under the historical cost convention as explained in Note 1 (a).

In our opinion the accounts give a true and fair view of the state of affairs at 31st December, 1978 and of the profit and source and application of funds for the year then ended and comply with the Companies Acts 1948 and 1967.

Chartered Accountants

19th February, 1979

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PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31st DECEMBER, 1978

| | Note | 1978 | 1977 |
|---|-------------|----------------------|------------------------|
| TURNOVER | | £17,183,657 | £14,531,451 |
| PROFIT FOR THE YEAR | 2 | 3,374,718 | 3,330,013 |
| FINANCE CHARGES | 3 | 1,195,257 | 1,205,592 |
| PROFIT BEFORE TAXATION | | 2,179,461 | 2,124,421 |
| TAXATION | 4 | 1,149,902 | 697,627 |
| PROFIT BEFORE EXTRAORDINARY ITEMS | | 1,029,559 | 1,426,794 |
| EXTRAORDINARY ITEMS | 5 | 105,030 | (90,940) |
| PROFIT ATTRIBUTABLE TO MEMBERS | | 1,134,589 | 1,335,854 |
| PROPOSED DIVIDENDS: | | | |
| Preference - 4p per share Ordinary - 15p per share | | (2,000) (97,500) | (2,000) (65,000) |
| PROFIT RETAINED | | £1,035,089 | £1,268,854 |
| ACCUMULATED SURPLUS | | | k |
| Surplus (1977 deficit) at beginn For year | ing of year | 757,750 1,035,089 | (511,104) 1,268,854 |
| Surplus at end of your | , | £1,792,839 | £ 757,750 |
| COMPANY | | 1,694,990 | 677,721 |
| ASSOCIATED COMPANY | | 97,849 | 80,029 |
| | | £1,792,839 | £ 757,750 |

BALANCE SHEET AT 31st DECEMBER, 1978

| CAPITAL EMPLOYED | Note | <u>1978</u> | 1977 |
|--|-----------|-------------------------------------|-------------------------------------|
| SHARE CAPITAL AND RESERVES | | | |
| Share Capital Accumulated Surplus | 7 | 700,000 1,792,839 | 700,000 757,750 |
| | | 2,492,839 | 1,457,750 |
| BORROWED MONIES | | | |
| Holding Company Bank Loan Long Term Loans | 8 | 1,254,664 1,700,000 5,000,000 | 1,440,608 1,700,000 5,000,000 |
| | | 7,954,664 | 8,140,608 |
| DEFERRED TAXATION | 9 | 901,716 | 765,278 |
| | | £11,349,219 | £10,363,636 |
| • | | | |
| EMPLOYMENT OF CAPITAL | | | |
| FIXED ASSETS | 10 | 7,545,267 | 7,304,833 |
| SUBSIDIARY COMPANIES | 12 | 96 | 422,752 |
| INVESTMENT IN ASSOCIATED COMPANY | 14 | 109,099 | 91,280 |
| CURRENT ASSETS | | | <u></u> , |
| Stocks Debtors Fellow Subsidiaries | 11 | 4,978,283 4,702,084 239,655 | 4,346,584 3,822,923 |
| Cash | | 1,050 | |
| CURRENT LIABILITIES | | 9,921,072 | 8,170,621 |
| * | | 828,936 | 159,292 |
| Taxation Bank overdrafts, short term i acceptance credits Creditors Dividends proposed | loans and | 2,098,177 3,199,702 99,500 | 2,441,153 2,958,405 67,000 |
| | | 6,226,315 | 5,625,850 |
| NET CURRENT ASSETS | | 3,694,757 | 2,544,771 |
| Miller Corres | rectors | | |
| | | £11,349,219 | £10,363,636 |

STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 31st DECEMBER, 1978

| SOURCE OF FUNDS | 1978 £'000 | 1977 £'000 |
|--|------------------------------|-----------------------|
| Profit before taxation and extraordinary items Extraordinary items Adjustments for items not involving the movement of funds:- | 2,179 105 | 2,124 (91) |
| Depreciation Profit retained in associated company | 474 (37) | 363 (37) |
| TOTAL GENERATED FROM OPERATIONS | 2,721 | 2,359 |
| FUNDS FROM OTHER SOURCES | | |
| Fixed asset disposals Sale of shares in subsidiary companies Increase in long term loans | 4 203 - | 12 417 .5,000 |
| | 2,928 | 7,788 |
| AFFLICATION OF FUNDS | | |
| Taxation paid Fixed assets purchased Bank loans repaid Decrease in loans from holding company and former fellow subsidiaries Dividends paid | 324 719 - 186 67 | 1,864 4,793 511 |
| | 1.,296 | 7,168 |
| INCREASE IN WORKING CAPITAL | 1,632 | 620 |
| Increase in stocks | 631 | 994 |
| Increase in debtors and amounts due from former fellow subsidiaries | 1,119 | 1,537 |
| (Decrease) in amounts due from subsidiary companies | (220) | (137) |
| (Increase) in creditors and amounts due to former fellow subsidiaries | (241) | (993) |
| Movement in net liquid funds:- (Decrease) in cash at bank and in hand | - | (1) |
| Decrease/(increase) in bank overdrafts, short term loans and acceptance credits | 343 | (780) |
| | 1,632 | 620 |

NOTES TO THE ACCOUNTS

1. ACCOUNTING POLICIES

(a) Accounting Convention

As in previous years the accounts have been prepared under the historical cost convention.

(b) Turnover

Turnover represents the invoice value of goods and services supplied by the Company.

(c) Associated Company

The Company's share of profits, less losses, of the associated company is included in the Profit and Loss Account, and its share of reserves since acquisition is included in the Balance Sheet. The current year's profit is based on unaudited accounts for the accounting year ended 31st December, 1978. Details of the associated company are given in Note 14.

(d) Translation of overseas currencies into sterling

Loans designated in foreign currencies are translated into sterling at the exchange rates ruling at 31st December, 1978. The total of translation differences (Note 5) is taken to Profit and Loss Account as an extraordinary item.

(e) Depreciation

Land is not depreciated. Other fixed assets held at the beginning of the year are written off over their expected useful lives on a straight line basis, the principal rates used being:-

| | rei Aiman |
|------------------------------|------------|
| Freehold Buildings | 21% |
| Plant and Machinery, between | 5% and 20% |
| Commorcial Vehicles | 25% |
| Other Vehicles | 33! % |

No provision is made for increased replacement cost of fixed assets.

(f) Stocks

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Stocks are valued at the lower of cost (including production overheads) and net realisable value. Provision is made for obsolete and slow-moving items.

(g) Research and Development

All revenue expenditure on research and development is written off against profits in the year in which it is incurred.

(h) Deferred Taxation

Provision is made for corporation tax at the current rate on the excess of the book values of fixed assets qualifying for tax allowances over their written down values for tax purposes, and for other timing differences arising during the year. No provision is made for stock relief arising from increases in the value of stocks carried as it is not considered that the company could be involved in any tax liability.

NOTES TO THE ACCOUNTS (CONTINUED)

2. TRADING PROFIT

The trading profit has been arrived at after charging the following:-

| | | 1978 | 1977 |
|----|---|----------------------------------|---|
| | Depreciation of fixed assets Hire of Plant and Machinery Auditors' remuneration | £474,030 £ 89,644 £ 16,823 | £363,217 £ 80,851 £ 14,877 |
| | Special payment to Pension Scheme Directors' remuneration for executive | £100,000 | £150,000 |
| | services, including pension contributions (Note 6) | £ 65,813 | £ 56,170 |
| | and after crediting | | |
| | Interest receivable Dividends and grants from subsidiaries | £ 5,356 | £ 3,289 |
| | Share of profits of associated company | £ -, | £122,647 |
| | Interest Relief Grant | £ 37,125 | £ 37,010 |
| | interest werrer dramt | £100,000 | £100,000 |
| 3. | FINANCE CHARGES | 1978 | 1977 |
| | Bank Loans, overdrafts and acceptance | | |
| | Charges | 450,163 | 651,082 |
| | Other loans repayable within 5 years | 245,094 | 224,373 |
| | Loans not repayable within 5 years | 500,000 | 330,137 |
| | | £1,195,257 | £1,205,592 |
| | | | |
| 4. | TAXATI ON | 1978 | 1977 |
| | Taxation comprises:- | | |
| | United Kingdom Corporation Tax @ 52% | 1,000,000 | 308,000 |
| | Deferred Taxation | 136,438 | 370,481 |
| | Over provision in previous years | (5,841) | |
| | | 1,130,597 | 678,481 |
| | Associated company | 19,305 | 19,146 |
| | | £1,149,902 | £ 697,627 |
| | | | • |

The Corporation tax charge on the profit of the year is affected by (a) depreciation of freehold buildings £73,000 not allowable as a deduction for tax purposes and (b) stock relief of £197,857.

NOTES TO THE ACCOUNTS (CONTINUED)

5. EXTRAORDINARY ITEMS

| | 1978 | 1977 |
|--|----------|---|
| Realised (loss)/profit on repayment of foreign currency loans | (1,392) | 6,809 |
| Adjustment on translation of foreign currency loans | 16,212 | 50,981 |
| Surplus arising from disposal of shares in overseas subsidiary companies | - | 7,099 |
| Provision for expenses incurred in connection with the re-arrangement of borrowings no longer required | 90,210 | (155,829) |
| | <u></u> | • · · · · · · · · · · · · · · · · · · · |
| , | £105,030 | £(90,940) |
| | | |

6. EMOLUMENTS OF DIRECTORS

The emoluments, excluding pension contributions, of the Directors were in the following scales:

| | 1918 | 1977 |
|--------------------|------|------|
| Up to £2,500 | 2 | 2 |
| £7,501 to £10,000 | *** | 3 |
| £10,001 to £12,500 | 4 | 1 |
| £12,501 to £15,000 | • - | 1 |
| £15,001 to £17,500 | 1. | - |

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The Chairman received no emoluments from the Company. The emoluments of the highest paid Director were £15,286 (1977 - £12,583).

7. SHARE CAPITAL

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| | Authorised | Issued and Fully paid |
|---|-------------|--|
| 4% non-cumulative Preference Shares of £1 each | 50,000 | 50,000 |
| Ordinary Shares of £1 each | 650,000 | 650,000 |
| | | ************************************** |
| | £700,000 | £700,000 |
| | - | |

8. BORROWED MONIES

Long term loans are repayable in 1987 and carry interest at the rate of 10% per annum.

NOTES TO THE ACCOUNTS (CONTINUED)

9. <u>DEFERRED TAXATION</u>

Arising from excess of book values of fixed assets over their written down values for tax purposes and from other timing differences. £901,716 £765,278

Had the deferred tax been provided on stock relief the additional amount required would be £1,173,642 (1977 £1,070,756).

10. FIXED ASSETS

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| | Freehold Properties | Short Leaseholds | Plant and Equipment | Total |
|--|--------------------------|---------------------|----------------------------------|----------------------------------|
| Cost | | | | |
| At 31st December, 1977 Additions during year Disposals during year | 5,637,701 51,000 - | 58,055 - - | 3,589,338 667,908 (54,620) | 9,285,094 718,908 (54,620) |
| At 31st December, 1978 | £5,688,701 | £ 58,055 | £4,202,626 | £9,949,382 |
| Accumulated Depreciation | | | | |
| At 31st December, 1977 Provided in year On disposals during year | 228,819 102,423 - | 25,476 7,926 | 1,725,966 363,681 (50,176) | 1,980,261 474,030 (50,176) |
| At 31st December, 1978 | £ 331,242 | £ 33,402 | £2,039,471 | £2,404,115 |
| Net book values | | | | |
| At 31st December, 1977 | £5,408,882 | £ 32,579 | £1,863,372 | £7,304,833 |
| At 31st December, 1978 | £5,357,459 | £ 24,653 | £2,163,155 | £7,545,267 |

No provision has been made in these accounts for the following proposed capital expenditure by the Company:-

| | 1978 | 1977 |
|---|--------------------|--------------------|
| Contracted for Authorised but not contracted | 258,232 118,339 | 212,446 299,027 |
| | £376,571 | £511,473 |

NOTES TO THE ACCOUNTS (CONTINUED)

11. STOCKS

| | • | £ 96 | £ 422,752 |
|-----|-------------------------------|---------------|--------------|
| | Amounts owing to subsidiaries | (104 |) (404) |
| | Amounts owing by subsidiaries | *** () () () | 220,281 |
| | Shares at cost | 200 | |
| | | 1978 | 1977 |
| 12. | SUBSIDIARY COMPANIES | | |
| | | | |
| | • | £4,978,283 | £4,346,584 |
| | Sundry | 115,811 | |
| | Raw materials | 1,864,767 | • |
| | Work in progress | 437,720 | • |
| | Finished goods | 2,559,985 | 1 016 679 |
| | | 1978 | <u> 1977</u> |

The undermentioned subsidiaries have been wholly-owned throughout the year:-

Country of Incorporation

The British Drug Houses Limited
(non-trading)

England

BDH Pension Trustees Limited
(non-trading)

England

Group Accounts have not been prepared because the company is a wholly-owned subsidiary of E. Merck Limited, a company incorporated in Great Britain. In the opinion of the directors the value of the investments in subsidiaries is not less than the amount at which they are included in the Balance Sheet.

As part of a scheme of reorganisation in the U.K. the following former subsidiary companies were transferred during 1978 to the holding company cum results for the year.

Ferris & Company Limited
M.W. Scientific Limited
BDH Pharmaceuticals Limited (formerly BDH Chemicals Sales Limited)

NOTES TO THE ACCOUNTS (CONTINUED)

13. FELLOW SUBSIDIARIES

14.

| - The state of the | 1978 | 1977 |
|--|----------------|---------|
| Amounts owing by fellow subsidiaries | 291,824 | •• |
| Amounts owing to fellow subsidiaries | (52,169) | - |
| | £239,655 | - |
| ASSOCIATED COMPANY (a) Investment is in the undermentioned company:- | <u>Equit</u> y | Holding |
| Macfarlane Robson Limited | 3 | 33% |
| | 1978 | 1977 |

the Balance Sheet consists of:
Shares (unlisted at cost) 11,250 11,251
Share of reserves since acquisition 97,849 80,029

£109,099 £ 91,280

Dividends received from the associated company during the year amounted to £1,503 (1977 - £1,466).

In the opinion of the Directors the value of the Company's investment is not materially different from that shown in the Balance Sheet.

15. CONTINGENT LIABILITIES

The company has given guarantees to bankers as follows:-

(b) The value of the investment shown in

- (a) Unlimited guarantees in respect of U.K. fellow subsidiaries of which Enil was outstanding at 31st December, 1978.(1977 £71,622).
- (b) £29,516 in respect of a former overseas subsidiary of which £26,236 was outstanding at 31st December, 1978. (1977 £127,662).

16. HOLDING COMPANY

The Company's ultimate holding company is Chemitra GmbH. (incorporated in West Germany).