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In accordance with Section 854 of the Companies Act 2006

# AR01

# Annual Return

(For returns made up to a date on or after 1 October 2011)

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<b>√</b>	You r that corre You r	the co	ise thompa at th file a	iis for iny in e dat n Anr	m to confirm formation is e of this return nual Return at	,,	What this form is NOT for You cannot use this form to give notice of changes to the company officers, registered office address, company type or information relating to the company records	WEDNESDAY	*A2AVCE00* A20 19/06/2013 COMPANIES HOUSE		
Part 1	Co	mp	an	y c	letails				COMPANIES HOUSE		
	The	sect	ion r	nust	be completed	l by a	all companies		→ Filling in this form Please complete in typescript or in bold black capitals All fields are mandatory unless		
	<u> </u>							:	specified or indicated by *		
A1	Con	npan	ıy d	etai	s		_				
Company number	1	0	0	3	1 4 2	<u> </u>			● Company name change If your company has recently changed its name, please provide the company name as at the date of this return		
Company name in full	ROI	LS-	ROY	CE ]	plc 						
A2	Ret	urn (	date								
Octobrillo varia	If you	The ou wo	annu uld li	ial rei ke th	turn must be de e company's m e AR01 appropi	elivere iade uj riate f	date The return date must not be a futured within 28 days of the date given below the date to be earlier than 1 October 201 for earlier made up dates	ow	O Date of this return Your company's return date is usually the anniversary of incorporation or the anniversary of the last annual return filed at Companies House You may choose an earlier return date but it must not		
Date of this return 2	١	-	11.	<u> </u>	, ,	2 0	)   1   7 3		be a later date		
A3	Prin	cıpa	ıı bı	isine	ess activity						
		ise sh vity o				n cod	de number(s) for the principal		<ul> <li>Principal business activity</li> <li>You must provide a trade</li> </ul>		
Classification code 1	2	5	3	0	0				classification code (SIC code 2007) or a description of your company's		
Classification code 2	2	5	6	2	0				main business in this section  A full list of the trade classification		
Classification code 3	2	8	1	1	0				codes are available on our website www.companieshouse.gov.uk		
Classification code 4									TTTT COMPANIES MADE got an		
		ou car ness				ease (	give a brief description of your				
Principal activity description	Aer	rosp	ace	Inc	dustrial &	k Ma	rine Power				
								_ '			

	Anr	01 lual I returr			p to a	date	e on c	or a	after 1 October 2011)			
A4	Cor	npar	ıy ty	/pe	D				, , <u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>			
		box Pu Pr Pr Pr Pr Pr	must iblic l ivate ivate ivate ivate	be to compound compound compound under	cked) d cor pany pany pany pany pany pany pany pany	npan limite limite limite comp	y ed by ed by ed by ed by	sh gu sh gu wi	hares uarantee hares exempt under section 60 uarantee exempt under section 60 uth share capital uthout share capital	● Company type  If you are unsure of your company type, please check your latest certificate of incorporation or our website www.companieshouse.gov.uk		
A5	Reg	ıste	red	offi	ce a	ddre	ess ©	9				
Building name/number	65									Change of registered office		
Street	Bu	ckır	ıgha	m G	ate					This must agree with the address that is held on the Companies House		
							_			record at the date of this return		
Post town	Lo	ndor	1							If the registered office address has changed, you should complete form		
County/Region						•				AD01 and submit it together with this annual return		
Postcode	s	W	1	E		6	A	Г	<del></del> Т			
	-	gle a ipan				-			n location (SAIL) of the			
Building name/number Street										SAIL address This must agree with the address that is held on the Companies House record at the date of this return		
Post town										If the address has changed, you should complete form AD02 and submit it together with this annual		
County/Region										return		
Postcode									<u> </u>			
A7	Loc	atıoı	ı of	con	npar	ny re	ecor	ds	50			
		ress II Re Re DIII Re Co Do ca  Re Re Int Re	n Sec giste giste recto recto giste cords ocumo pital giste port erest giste	r of r r of c rs' se rs' in r of s s of re cts re ents i by pr r of c to me s in i r of ii	A6 nemb lirectervice demr ecret esolur lating relatin ivate leben embe ts sha nteres	ers ors conti ities aries tions i to p ng to comp ture irs of ares	etc urcha reder pany holde outcc	ase mp ers om es	e of own shares ption or purchase of own share out of ne of investigation by public company into disclosed to public company and register of charges England and Wales	O Location of company records If the company records are held at the registered office address, do not tick any of the boxes in this section Certain records must be kept by every company while other records are only kept by certain company types where appropriate  If the records are not kept at the SAIL address, they must be available at the registered office  If any of the company records have moved from the registered office to the address in Section A6 since the last annual return, you must complete form ADO3 and submit it together with this annual return		
					Irelar creat		harge	es a	and register of charges Scotland			

CHFP010 10/11 Version 5 0

# Annual Return

(For returns made up to a date on or after 1 October 2011)

Part 2	Officers of the company					
	This section should include details of the company at the date to which this annual return is made up	Continuation pages Please use a continuation page if you need to enter more officer				
	<ul> <li>→ For a secretary who is an individual, go to Section B1</li> <li>→ For a corporate secretary, go to Section C1</li> <li>→ For a director who is an individual, go to Section D1</li> <li>→ For a corporate director, go to Section E1</li> </ul>	details				
Secretary						
B1	Secretary's details <sup>©</sup>					
	Please use this section to list all the secretaries of the company For a corporate secretary, complete Section C1-C4	Secretary appointments You may not use this form to appoint a secretary To do this,				
Title*	Mr	please complete form AP03 and submit it together with this annual				
Full forename(s)	Nigel Timothy	return				
Surname	GOLDSWORTHY	Corporate details Please use Section C1-C4 to enter				
Former name(s) •		corporate secretary details  Secretary details				
		All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have not notified us, please complete form CH03				
		Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.				
B2	Secretary's service address <sup>©</sup>	·				
Building name/number	65	Service address  If you have previously notified				
Street	Buckingham Gate	Companies House that the service address is at 'The Company's Registered Office', please state 'The				
Post town	London Company's Register address					
County/Region		This information will appear on the				
Postcode	SWIE 6 A T	public record				
Country	England	_				

Annual Return
(For returns made up to a date on or after 1 October 2011)

# **Corporate secretary**

C1	Corporate secretary's details •	-		
Corporate body/firm name	Please use this section to list all the corporate secretaries of the company	OCorporate secretary appointments You cannot use this form to appoint a corporate secretary To do this, please complete form AP04 and submit it together with this annual return		
Building name/number		Corporate secretary details		
Street		All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have		
Post town		not notified us, please complete form CH04		
County/Region		This information will appear on the		
Postcode		public record		
Country				
C2	Location of the registry of the corporate body or firm			
	Is the corporate secretary registered within the European Economic Area (EEA)?  → Yes Complete Section C3 only  → No Complete Section C4 only			
C3	EEA companies ®	·		
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	● EEA  A full list of countries of the EEA can be found in our guidance www.companieshouse.gov.uk		
Where the company/ firm is registered €		This is the register mentioned in Article 3 of the First Company Law		
Registration number		Directive (68/151/EEC)		
C4	Non-EEA companies	···		
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	O Non-EEA  Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in		
Legal form of the corporate body or firm		that register		
Governing law				
If applicable, where the company/firm is registered <b>o</b>		}		
If applicable, the registration number				

# Annual Return

(For returns made up to a date on or after 1 October 2011)

D1	Director's details •				
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Director appointments     You cannot use this form to     appoint a director To do this, please			
Title*	Dame	complete form AP01 and submit it together with this annual return			
Full forename(s)	Helen	Corporate details			
Surname	ALEXANDER	Please use Section E1-E4 to enter corporate director details  Director details  All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have not notified us, please			
Former name(s)					
Country/State of residence	United Kingdom				
Nationality	British	complete form CH01			
Date of birth	$\begin{bmatrix} d & 1 & d & 0 & 0 \end{bmatrix} \begin{bmatrix} m & 0 & 0 & 0 \end{bmatrix} \begin{bmatrix} m & 0 & 0 & 0 \end{bmatrix} \begin{bmatrix} y & 1 & 0 & 0 & 0 \\ y & 1 & 0 & 0 & 0 & 0 \end{bmatrix} \begin{bmatrix} y & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \end{bmatrix} \begin{bmatrix} y & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & 0 & 0 & 0 & 0 & 0 \\ y & $	Please provide any previous names			
Business occupation	Company Director	which have been used for business purposes during the period of			
(ıf any)		this return Married women do not need to give former names unless previously used for business purposes			
D2	Director's service address®				
Building name/numbe	er 65	Service address  If you have previously notified			
Street	Buckingham Gate	Companies House that the service address is at 'The Company's			
		Registered Office', please state 'The			
Post town	London	Company's Registered Office' in the address			
County/Region		This information will appear on the public record			
Postcode	SW1E6AT	, , , , , , , , , , , , , , , , , , ,			
Country	England				

AR01
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## Annual Return

(For returns made up to a date on or after 1 October 2011)

D1	Director's details •					
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Director appointments     You cannot use this form to     appoint a director To do this, please				
Title*		complete form APO1 and submit it together with this annual return				
Full forename(s)	LEWIS WILLIAM KILLCROSS	Corporate details				
Surname	воотн	Please use Section E1-E4 to enter corporate director details  Director details  All details must agree with those previously notified to Companies  House If you have made changes				
Former name(s) •						
Country/State of residence	United States	House If you have made changes since the last annual return and have not notified us, please				
Nationality	British	complete form CH01				
Date of birth	$\begin{bmatrix} d & 0 & \begin{bmatrix} d & 7 & \end{bmatrix} & \begin{bmatrix} m & 1 & \end{bmatrix} & \begin{bmatrix} y & 1 & y & 9 & \end{bmatrix} & \begin{bmatrix} y & 4 & y & 8 \end{bmatrix}$	Please provide any previous names				
Business occupation (if any)	Company Director	which have been used for business purposes during the period of				
(ii any)		this return Married women do not need to give former names unless previously used for business purposes				
D2	Director's service address ®					
Building name/number	65	Service address  If you have previously notified				
Street	Buckingham Gate	Companies House that the service address is at 'The Company's				
		Registered Office', please state 'The Company's Registered Office' in the				
Post town	London	address				
County/Region		This information will appear on the public record				
Postcode	SW1E6AT					
Country	England					

In accordance with
Section 854 of the
Companies Act 2006

# AR01 - continuation page Annual Return (For returns made up to a date on or after 1 October 2011)

Director		
D1	Director's details <sup>©</sup>	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please complete form APO1 and submit it
Title*		together with this annual return
Full forename(s)	Frank Joseph	Corporate details
Surname	CHAPMAN	Please use Section E1-E4 to enter corporate director details
Former name(s) •		Director details All details must agree with those previously notified to Companies
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please
Nationality	British	complete form CH01
Date of birth	$\begin{bmatrix} d & 1 & \end{bmatrix} \begin{bmatrix} d & 7 & \end{bmatrix} \begin{bmatrix} m & 0 & \end{bmatrix} \begin{bmatrix} m & 6 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 \end{bmatrix} \begin{bmatrix} y & 5 & y & 3 \end{bmatrix}$	Please provide any previous names
Business occupation (if any)	Director	which have been used for business purposes during the period of this return. Married women do not need to give former names.
		unless previously used for business purposes
D2	Director's service address   O	
Building name/number	100	Service address If you have previously notified
Street	Thames Valley Park Drive	Companies House that the service address is at 'The Company's
		Registered Office', please state 'The
Post town	Reading	Company's Registered Office' in the address
County/Region		This information will appear on the public record
Postcode	R G 6 1 P T	public record
Country	United Kingdom	

In accordance with
Section 854 of the
Companies Act 2006

AR01 - continuation page
Annual Return
(For returns made up to a date on or after 1 October 2011)

D1	Director's details •	· · · · · · · · · · · · · · · · · · ·			
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Director appointments You cannot use this form to appoint a director To do this, please			
Title*	Mr	complete form APO1 and submit it together with this annual return			
Full forename(s)	Iain Cameron	Corporate details			
Surname	CONN	Please use Section E1-E4 to enter corporate director details			
Former name(s) •		Director details  All details must agree with those previously notified to Companies			
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please			
Nationality	British	complete form CH01  Former name(s)  Please provide any previous names			
Date of birth	$\begin{bmatrix} d & 2 & & & & & & & & & & & & & & & & &$				
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes			
D2	Director's service address €				
Building name/number	1	Service address			
Street	ST JAMES'S SQUARE	If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The			
Post town	LONDON	Company's Registered Office' in the address			
County/Region		This information will appear on the			
Postcode	SW1Y4PD	public record			
Country	Ilnited Kingdom				

In	accordance with
Se	ction 854 of the
Co	impanies Act 2006

# AR01 - continuation page

(For returns made up to a date on or after 1 October 2011)

### **Director**

Country

England

D1	Director's details •					
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please				
Title*	Mr	complete form APO1 and submit it together with this annual return				
Full forename(s)	Ian Edward Lamert	Corporate details				
Surname	DAVIS	Please use Section E1-E4 to enter corporate director details				
Former name(s) •		Director details  All details must agree with those previously notified to Companies  House if you have made changes since the last annual return and have not notified us, please complete form CH01  Former name(s)  Please provide any previous names				
Country/State of residence	United Kingdom					
Nationality	British					
Date of birth	G 1 G 0 G G G G G G G G G G G G G G G G					
Business occupation (if any)	Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes				
D2	Director's service address ®					
Building name/number	65	Service address If you have previously notified				
Street	Buckingham Gate	Companies House that the service address is at 'The Company's				
		Registered Office', please state 'The Company's Registered Office' in the address  This information will appear on the public record				
Post town	London					
County/Region						
Postcode	S W 1 E 6 A T	public record				

In accordance with
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Companies Act 2006

# AR01 - continuation page Annual Return (For returns made up to a date on or after 1 October 2011)

D1	Director's details •									
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please								
Title*		complete form APO1 and submit it together with this annual return  Corporate details								
Full forename(s)	James Mathew									
Surname	GUYETTE	Please use Section E1-E4 to enter corporate director details								
Former name(s) <b>ூ</b>		Director details  All details must agree with those previously notified to Companies								
Country/State of residence	United States	House If you have made changes since the last annual return and have not notified us, please complete form CH01								
Nationality	American									
Date of birth	d 1 d 5 m 0 m 4 y 1 y 9 y 4 y 5	Please provide any previous names								
Business occupation (if any)	President & CEO - Rolls-Royce North America	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.								
D2	Director's service address®	·								
Building name/numbe	r 65	Service address								
Street	Buckingham Gate	if you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The								
Post town	London	Company's Registered Office' in the address  This information will appear on the								
County/Region										
Postcode	SW1E6AT	public record								
Country	England									

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# AR01 - continuation page Annual Return (For returns made up to a date on or after 1 October 2011)

England

# Director

Country

D1	Directo	r's d	etai	ls O				i-	<del> </del>	_		
	Please u				O Director appointments You cannot use this form to appoint a director To do this, pleas	e se						
Title*	Dr						complete form AP01 and submit it together with this annual return					
Full forename(s)	John	Davı	d G	ıbso	on		<del></del>		Corporate details			
Surname	MCADA	M				Please use Section E1-E4 to ente corporate director details	Please use Section E1-E4 to enter corporate director details					
Former name(s) <b>®</b>									Director details All details must agree with those previously notified to Companies			
Country/State of residence	Unite	d Kı	ngd	om					House If you have made changes since the last annual return and have not notified us, please			
Nationality	Briti	sh							complete form CH01  Former name(s)  Please provide any previous names			
Date of birth	<sup>d</sup> 3 <sup>d</sup> 0	-	<sup>m</sup> O	<sup>m</sup> 4	•	<sup>y</sup> 1	y 9 y 4 y 8					
Business occupation (if any)	Company Director							which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.				
D2	Directo	r's s	ervi	ce a	ddre	SS €	1					
Building name/number	Portl	and	Hou	se					Service address  If you have previously notified			
Street	Bress	ende	n P	lace	=	Companies House that the service address is at 'The Company's Registered Office', please state 'The						
Post town	LONDO	Ŋ				•••	Company's Registered Office' in the address					
County/Region	Engla	nđ						This information will appear on the	e			
Postcode	SW	1	E		5	В	Н		public record			

In accordance with
Section 854 of the
Companies Act 2006

# ARO1 - continuation page Annual Return (For returns made up to a date on or after 1 October 2011)

D1	Director's details •							
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Our cannot use this form to appoint a director To do this, please						
Title*		complete form AP01 and submit it together with this annual return						
Full forename(s)	MARK NICHOLAS	Corporate details						
Surname	MORRIS	Please use Section E1-E4 to enter corporate director details						
Former name(s)		Director details  All details must agree with those previously notified to Companies						
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please						
Nationality	British	complete form CH01						
Date of birth	<sup>d</sup> 0 <sup>d</sup> 9 <sup>m</sup> 1 <sup>m</sup> 2 <sup>y</sup> 1 <sup>y</sup> 9 <sup>y</sup> 6 <sup>y</sup> 3	• Former name(s) Please provide any previous names						
Business occupation Director (if any)		which have been used for business purposes during the period of this return Married women do not need to give former names unless previously used for business purposes						
D2	Director's service address							
Building name/number	65	Service address If you have previously notified						
Buckingham Gate		Companies House that the service address is at 'The Company's Registered Office', please state 'The						
Post town	London	Company's Registered Office' in the address						
County/Region		This information will appear on the						
Postcode	S W 1 E 6 A T	public record						
Country	England							

In accordance with
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Companies Act 2006

# AR01 - continuation page Annual Return (For returns made up to a date on or after 1 October 2011)

D1	Director's details •				
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Director appointments     You cannot use this form to     appoint a director To do this, please			
Title*		complete form AP01 and submit it together with this annual return			
Full forename(s)	John Mitchell	Corporate details			
Surname	NEILL	Please use Section E1-E4 to enter corporate director details.			
Former name(s) 🛮		Director details  All details must agree with those previously notified to Companies  House If you have made changes			
Country/State of residence	United Kingdom	since the last annual return and have not notified us, please			
Nationality	British	complete form CH01			
Date of birth	$\begin{bmatrix} d & 2 & \end{bmatrix} \begin{bmatrix} d & 1 & \end{bmatrix} \begin{bmatrix} m & 0 & \end{bmatrix} \begin{bmatrix} m & 7 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 & \end{bmatrix} \begin{bmatrix} y & 4 & y & 7 \end{bmatrix}$	Please provide any previous names			
Business occupation	Company Director	which have been used for business purposes during the period of			
(ıf any)		this return Married women do not need to give former names unless previously used for business purposes			
D2	Director's service address®				
Building name/number	65	Service address  If you have previously notified			
Street	Buckingham Gate	Companies House that the service address is at 'The Company's Registered Office', please state 'The			
Post town	London	Company's Registered Office' in the address			
	toudou				
County/Region		This information will appear on the public record			
Postcode	S W 1 E 6 A T				
Country	England				

In accordance with
Section 854 of the
Companies Act 2006

# AR01 - continuation page Annual Return (For returns made up to a date on or after 1 October 2011)

D1	Director's details •									
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	• Director appointments You cannot use this form to appoint a director To do this, please								
Title*		complete form AP01 and submit it together with this annual return								
Full forename(s)	John Frederick	Corporate details								
Surname	RISHTON	Please use Section E1-E4 to enter corporate director details  Director details  All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have not notified us, please complete form CH01								
Former name(s)										
Country/State of residence	United Kingdom									
Nationality	British									
Date of birth	d 2     d 1       m 0     m 2       y 1     y 9       y 5     y 8	Please provide any previous names								
Business occupation	Company Director	which have been used for business purposes during the period of								
(if any)		this return Married women do not need to give former names unless previously used for business purposes								
D2	Director's service address									
Building name/numbe	65	Service address  If you have previously notified								
Street	Buckingham Gate	Companies House that the service address is at 'The Company's								
		Registered Office', please state 'The Company's Registered Office' in the								
Post town	London	address  This information will appear on the public record								
County/Region										
Postcode	S W 1 E 6 A T	paritional								
Country	England									

In accordance with Section 854 of the Companies Act 2006

AR01 - continuation page
Annual Return
(For returns made up to a date on or after 1 October 2011)

D1	Director's details <sup>0</sup>	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please
Title*		complete form APO1 and submit it together with this annual return
Full forename(s)	Colin Peter	Corporate details
Surname	SMITH	Please use Section E1-E4 to enter corporate director details
Former name(s) •		Director details  All details must agree with those previously notified to Companies  House If you have made changes
Country/State of residence	England	since the last annual return and have not notified us, please
Nationality	British	complete form CH01
Date of birth	d 1 d 3 m 1 m 1 y 1 y 5 y 5	Please provide any previous names
Business occupation (if any)	Director of Engineering & Technology	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address •	
Building name/number	65	Service address If you have previously notified
Street	Buckingham Gate	Companies House that the service address is at 'The Company's Registered Office', please state 'The
Post town	London	— Company's Registered Office' in the address.
County/Region		This information will appear on the
Postcode	SW1E6AT	public record
Country	England	

In accordance with Section 854 of the Companies Act 2006

# AR01 - continuation page Annual Return (For returns made up to a date on or after 1 October 2011)

D1	Director's details •	<u> </u>
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments  You cannot use this form to appoint a director To do this, please
Title*		complete form APO1 and submit it together with this annual return
Full forename(s)	Jasmın Sımone	Corporate details
Surname	STAIBLIN	Please use Section E1-E4 to enter corporate director details.
Former name(s)		Director details  All details must agree with those previously notified to Companies
Country/State of residence	Switzerland	House If you have made changes since the last annual return and have not notified us, please
Nationality	German	complete form CH01
Date of birth	d O d 1	Please provide any previous names
Business occupation (if any)	Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes
D2	Director's service address <sup>©</sup>	
Building name/number	c/o Alpıq Holdıng Ltd	Service address If you have previously notified
Street	Ch de Mornex 10	Companies House that the service address is at 'The Company's Registered Office', please state 'The
Post town	Lausanne	Company's Registered Office' in the address
County/Region		This information will appear on the public record
Postcode	1 0 0 3	public record
Country	Switzerland	

Annual Return
(For returns made up to a date on or after 1 October 2011)

# **Corporate director**

<b>E1</b>	Corporate director's details •	
	Please use this section to list all the corporate director's of the company	O Corporate director appointments You cannot use this form to appoint a corporate director To do this,
Corporate body/firm name		please complete form APO2 and submit it together with this annual return
Building name/number		Corporate director details  All details must agree with those
Street		previously notified to Companies House If you have made changes since the last annual return and have not notified us, please complete
Post town		form CH02
County/Region		This information will appear on the public record
Postcode		
Country		
E2	Location of the registry of the corporate body or firm	
	Is the corporate director registered within the European Economic Area (EEA)?  → Yes Complete Section E3 only  → No Complete Section E4 only	
E3	EEA companies o	
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	● EEA  A full list of countries of the EEA can be found in our guidance www.companieshouse.gov.uk
Where the company/ firm is registered    •		This is the register mentioned in Article 3 of the First Company Law
Registration number		Directive (68/151/EEC)
E4	Non-EEA companies	
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	◆ Non-EEA  Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in
Legal form of the corporate body or firm		that register
Governing law		
If applicable, where the company/firm is registered •		
If applicable, the registration number		

Annual Return (For returns made up to a date on or after 1 October 2011)

Part 3	Statement of capital o					
	Does your company have share capital?  → Yes Complete the sections below and the following Part 4  → No Go to Part 5 (Signature)				This should reflect the company's capital status at the made up date of this annual return	
F1	Share capital in	pound sterling (£)				-
		ach class of shares held in complete <b>Section F1</b> and				
Class of shares (E.g. Ordinary/Preference etc	)	Amount paid up on each share <b>2</b>	Amount (if any) unpaid on each share <b>②</b>	Number of share	25 🖸	Aggregate nominal value •
ORDINARY		0 20	0 00 1,630,9		96,508	£ 326,199,301 60
						£
			_			£
						£
			Totals	1,630,9	96,508	<b>f</b> 326,199,301 60
F2	Share capital in	other currencies				
Please complete the ta Please complete a sep		ny class of shares held in currency	other currencies			
Currency						
Class of shares (E g Ordinary/Preference etc )		Amount paid up on each share •	Amount (if any) unpaid on each share •	Number of share	es <b>0</b>	Aggregate nominal value •
			Totals			
<u></u>						
Currency Class of shares		A		M. mhar af chare		Assessate composituative (1)
(E.g. Ordinary/Preference etc	)	Amount paid up on each share	Amount (if any) unpaid on each share	Number of share	<u> </u>	Aggregate nominal value •
		<u> </u>				
			Totals —————			
3	Totals					
	Please give the tota issued share capital	I number of shares and to	otal aggregate nominal v	alue of	Please lis	gregate nominal value it total aggregate values in
fotal number of shares						currencies separately For £100 + €100 + \$10 etc
Total aggregate nominal value <b>⊙</b>						
<ul> <li>Including both the noming share premium</li> <li>Total number of issued signal</li> </ul>		Number of shares issued nominal value of each sha	re Plea	tinuation Page se use a Statem e if necessary		al continuation

Annual Return
(For returns made up to a date on or after 1 October 2011)

F4	Statement of capital (Voting rights)
	Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in <b>Sections F1</b> and <b>F2</b>
Class of share	£0 20 ORDINARY
Voting rights	Voting Rights Subject to any rights or restrictions attached to any shares and to the provisions of the Articles, on a show of hands every member who (being an individual) is present in person or (being a corporation) is present by a duly authorised representative, not being himself a member entitled to vote, shall have one vote and on a poll every member shall have one vote for every share of which he is the holder Coddinary resolution declare dividends in accordance with the respective rights of the members, but no dividend shall exceed the amount recommended by the directors of
Class of share	
Voting rights  Class of share	
Voting rights	
Class of share	
Voting rights	

Annual Return

(For returns made up to a date on or after 1 October 2011)

Part 4	Shareholders	
	Does your company have share capital?  → Yes go to Section G1 'Companies with share capital'  → No Go to Part 5 (Signature)	
G1	Companies with share capital	<del></del>
Question 1	Were any of the company's shares admitted to trading on a market at any time during this return period? Please tick the appropriate box below •  No go to Section G2 'Past and present shareholders'  Yes go to Question 2	A market is one established under the rules of a UK recognised investment exchange or any other regulated markets in or outside of the UK, or any other market outside
Question 2	Please only refer to Question 2 below if you have answered 'Yes' to Question 1. If you answered 'No', please go to Section G2 'Past and present shareholders'	of the UK The current UK recognized investment exchanges and regulated markets can be found at www.fsa.gov.uk/register/exchanges.do
	Did the company, throughout the return period, have any shares admitted to trading on a relevant market and was it, throughout the return period, an issuer to which DTR5 applies?(3) Please tick the appropriate box below   No go to Section G4 'Shareholders who hold at least 5% of any class of shares of the company as at the made up date of the return'  Yes go to Part 5 'Signature'	DTR5 refers to the Vote Holder and Issuer Notification Rules contained in Chapter 5 of the Disclosure and Transparency Rules source book issued by the Financial Services Authority Notification is required when the percentage acquisition of a shareholder in the company has reached a certain threshold (starting at 3%)
G2	List of past and present shareholders ©	
	The company is required to provide a full list of past and present shareholders if one was not included with either of the last two returns. Please tick the appropriate box below  There were no shareholder changes in this period. Go to Part 5 (Signature)  A full list of shareholders is enclosed.  A list of shareholder changes is enclosed.  How is the list of shareholders enclosed. Please tick the appropriate box below.  The list of shareholders is enclosed on paper. Go to Section G3. 'List of past and present shareholders.'  The list of shareholders is enclosed in another format. Go to Part 5 (Signature).	This section only applies to companies answering 'No' in Section G1

#### Annual Return

(For returns made up to a date on or after 1 October 2011)

# G3

### List of past and present shareholders o

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders Please use a 'List of past and present shareholders' continuation page if necessary

This section only applies to companies answering 'No' to Question 1 in Section G1

•		Shares or stock currently held	Shares or stock transfer	ed (if appropriate)
Shareholder's Name (Address not required)	Class of share	Number of shares or amount of stock	Number of shares or arriount of stock	Date of registration of transfer
MANSFIELD HOLDINGS LIMITED	£0 20 ORDINARY	1		1 1
ROLLS-ROYCE GROUP plc	£0 20 ORDINARY	1,630,996,507		1 1
				1 1
,				l l
				l l
				1 1
				1 1
				1 1
				1 1
				1 1
				1 1
				1 1
			1	

#### Annual Return

(For returns made up to a date on or after 1 October 2011)

## **G4**

## Shareholders who hold at least 5% of any class of share(s) of the company as at the made up date of this return

This section should show only the shareholders that hold at least 5% of any class of share(s) of the company at the date of this return

It should only be completed by companies that have answered 'Yes' to Question 1 in Section G1, and 'No' to Question 2 in Section G1

If there were no shareholders holding at least 5% of any class of share(s) at the date of this return, this section may be left blank

→ Go to Part 5 (Signature)

This section only applies to companies answering 'No' to Question 2 in Section G1

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

#### Further shareholders

Please use a 'Shareholders who hold at least 5% of any class of share(s) of the company as at the made up date of this return' continuation page if necessary

Shares or stock currently held Class of share Number of shares or Shareholder's name Shareholder's address amount of stock

> CHFP010 10/11 Version 5 0

**Annual Return** 

(For returns made up to a date on or after 1 October 2011)

#### Part 5 Signature This must be completed by all companies O Societas Europaea If the form is being filed on behalf of a Societas Europaea (SE) please I am signing this form on behalf of the company delete 'director' and insert details of which organ of the SE the person Signature Signature signing has membership X X Person authorised Under either section 270 or 274 of the Companies Act 2006 This form may be signed by Director 1, Secretary, Person authorised 1, Charity commission receiver and. manager, CIC manager, Judicial factor

#### Annual Return

(For returns made up to a date on or after 1 October 2011)

# Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name	
Company name	Paul Davies
Address	Rolls-Royce Group plc - ML10
	Moor Lane
Post town	Derby
County/Region	
Postcode	D E 2 4 8 B J
Country	United Kingdom
DX	
Telephone	

# ✓ Checklist

We may return forms completed incorrectly or with information missing

# Please make sure you have remembered the following

- ☐ That if the made up date of the return is any earlier than 1 October 2011, you must complete the appropriate form AR01
- ☐ The company name and number match the information held on the public Register
- You have not used this form to make changes to the
- You have not used this form to make changes to the registered office address
- You have not used this form to make changes to secretary and director details
- ☐ You have fully completed the Statement of capital (if applicable)
- ☐ You have signed the form
- ☐ You have enclosed the correct fee

### Important information

Please note that all information on this form will appear on the public record

## How to pay

A fee of £40 is payable to Companies House in respect of an Annual Return

Make cheques or postal orders payable to 'Companies House'

#### Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below

For companies registered in England and Wales The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ DX 33050 Cardiff

For companies registered in Scotland
The Registrar of Companies, Companies House,
Fourth floor, Edinburgh Quay 2,
139 Fountainbridge, Edinburgh, Scotland, EH3 9FF
DX ED235 Edinburgh 1

For companies registered in Northern Ireland The Registrar of Companies, Companies House, Second Floor, The Linenhall, 32-38 Linenhall Street, Belfast, Northern Ireland, BT2 8BG

## Further information

DX 481 N R Belfast 1

or LP - 4 Edinburgh 2 (Legal Post)

For further information, please see the guidance notes on the website at www.companieshouse.gov.uk or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk

Name       Country         A F C WULTEX LIMITED       United Kingdom       100%         A P E - ALLEN GEARS LIMITED       United Kingdom       100%         ADVANCE GAS TURBINE SOLUTIONS SDN BHD       Malaysia       49%         ADS GROUP LIMITED       United Kingdom       5 8%         AEROSPACE MALAYSIA INNOVATION CENTRE       Malaysia       33%         AIRTANKER (FSTA) LIMITED       United Kingdom       20%         AIRTANKER 1 LIMITED       United Kingdom       20%         AIRTANKER EQUITY BRIDGE LOAN LIMITED       United Kingdom       20%         AIRTANKER HOLDINGS LIMITED       United Kingdom       20%         AIRTANKER HOLDINGS LIMITED       United Kingdom       20%         AIRTANKER SERVICES LIMITED       United Kingdom       20%         ALARIS INC       United States       40%         ALEN POWER ENGINEERING LIMITED       United Kingdom       100%         ALPHA LEASING (NO 3) LIMITED       United Kingdom       50%         ALPHA LEASING (NO 9) LIMITED       United Kingdom       50%         ALPHA LEASING (NO 9) LIMITED       United Kingdom       50%	
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ALPHA LEASING (US) (No 2) LLC United States 50%	
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ALPHA LEASING (US) (No 5) LLC United States 50%	
ALPHA LEASING (US) (No 6) LLC United States 50%	
ALPHA LEASING (US) (NO 7) LLC United States 50%	
ALPHA LEASING (US) (NO 8) LLC United States 50%	$\neg \neg$
ALPHA LEASING (US) LLC United States 50%	
ALPHA LEASING LIMITED United Kingdom 50%	
ALPHA PARTNERS LEASING LIMITED United Kingdom 50%	
AMALGAMATED POWER ENGINEERING United Kingdom 100%	
LIMITED	
AQUAMASTER (PROPULSION) LIMITED United Kingdom 100%	
AVALLOY (PROPRIETARY) LIMITED   South Africa   13 125%	
AVIATION WORKING GROUP Bermuda 3 3%	
BERGEN ENGINES AS Norway 50%	-
BERGEN ENGINES BANGLADESH PRIVATE   Bangladesh   50%	
LIMITED	
BERGEN ENGINES BV Netherlands 50%	ĺ
BERGEN ENGINES DENMARK A/S Denmark 50%	
BERGEN ENGINES INDIA PRIVATE LIMITED India 50%	—
BENGEN ENGINES INDIA FRIVATE LIMITED TIME 30%	
BERGEN ENGINES LIMITED United Kingdom 50%	
BERGEN ENGINES PROPERTYCO AS Norway 50%	
BERGEN ENGINES S L Spain 50%	!
BERGEN ENGINES SRL Italy 50%	
BIRMINGHAM BUSINESS PARK United Kingdom 19 5%	
	+
MANAGEMENT LIMITED	
BRISTOL ENERGY LIMITED United Kingdom 100%	
BRISTOL SIDDELEY ENGINES LIMITED United Kingdom 100%	]
BROOKE OCEAN TECHNOLOGY (USA) INC United States 100%	
21100112 0021111201111020011 (0017)111	
BROOKS INSPECTION SOLUTIONS United Kingdom 100%	
LIMITED	
BROWN BROTHERS & COMPANY, LIMITED United Kingdom 100%	
C A PARSONS & COMPANY LIMITED United Kingdom 100%	
CAMAGA S R L Italy 7 5%	
CFMS LIMITED United Kingdom 16 67%	
CFMS SERVICES LIMITED United Kingdom 16 67%	7
CFMS-ASRC LIMITED United Kingdom 16 67%	
	-
CLARKE CHAPMAN PORTIA PORT United Kingdom 50%	
SERVICES LIMITED	
COMPOSITE TECHNOLOGY AND United Kingdom 51%	Į
APPLICATIONS LIMITED	1
COREDATA LIMITED United Kingdom 100%	
CROSSLEY-PREMIER ENGINES (SALES) United Kingdom 100%	
LIMITED	
CROYDON ENERGY LIMITED United Kingdom 100%	
CROYDON ENERGY LIMITED United Kingdom 100%  DATA SYSTEMS & SOLUTIONS (FRANCE) France 100%	
CROYDON ENERGY LIMITED United Kingdom 100%  DATA SYSTEMS & SOLUTIONS (FRANCE) France 100%  SAS	
CROYDON ENERGY LIMITED United Kingdom 100%  DATA SYSTEMS & SOLUTIONS (FRANCE) France 100%  SAS  DATA SYSTEMS & SOLUTIONS, LLC United States 100%	
CROYDON ENERGY LIMITED United Kingdom 100%  DATA SYSTEMS & SOLUTIONS (FRANCE) France 100%  SAS	
CROYDON ENERGY LIMITED         United Kingdom         100%           DATA SYSTEMS & SOLUTIONS (FRANCE)         France         100%           SAS         DATA SYSTEMS & SOLUTIONS, LLC         United States         100%           DATA SYSTEMS AND SOLUTIONS C Z,         Czech Republic         100%	
CROYDON ENERGY LIMITED United Kingdom 100%  DATA SYSTEMS & SOLUTIONS (FRANCE) France 100%  SAS  DATA SYSTEMS & SOLUTIONS, LLC United States 100%	

Name	Country	
DERBY COGENERATION LIMITED	United Kingdom	100%
DERBY SPECIALIST FABRICATIONS	United Kingdom	100%
LIMITED		
DPA POWER GENERATION INT LTD	India	20%
DSS HOLDINGS LIMITED	United Kingdom	100%
EGYPT AERO MANAGEMENT SERVICES	Egypt	50%
ENERGY TECHNOLOGIES INSTITUTE LLP	United Kingdom	8 33%
ROLLS-ROYCE POWER SYSTEMS	Germany	50%
HOLDING GMBH	•	
ENVIROVENT AG	Germany	50%
EPI EUROPROP INTERNATIONAL GmbH	Germany	28%
EUROJET TURBO GMBH	Germany	33%
EUROPEA MICROFUSIONI AEROSPAZIALI	Italy	100%
SPA	'	
EXETER POWER LIMITED	United Kingdom	100%
EXOSTAR LLC	United States	18 5%
FLUGHAFEN FRIEDRICHSHAFEN GMBH	Germany	1 06%
GATE LEASING LIMITED	United Kingdom	50%
GE ROLLS-ROYCE FIGHTER ENGINE TEAM	United States	40%
LLC	Ormos Otatos	10,0
GENISTICS HOLDINGS LIMITED	United Kingdom	50%
GENISTICS LIMITED	United Kingdom	50%
GLACIER L P	Canada	50%
GLOBAL AEROSPACE CENTRE FOR ICING	Canada	50%
	Canada	JU76
AND ENVIRONMENTAL RESEARCH INC GMR AVIATION PARTNERS LIMITED	Courses I-l	10.070/
	Cayman Islands	16 67%
HARTSHILL VENTURES LIMITED	United Kingdom	100%
HEARTLANDS POWER LIMITED	United Kingdom	100%
HEATON POWER LIMITED	United Kingdom	100%
HODDVOLLHUSET AL	Norway	12 9%
HONG KONG AERO ENGINE SERVICES	Hong Kong	45%
LIMITED		
HOVDEN KLUBBHUS AS	Norway	69%
IEBCO LIMITED	United Kingdom	74%
IFA ROTORION HOLDING GMBH	Germany	12 49%
INDUSTRIA DE TURBO PROPULSORES SA	Spain	46 9%
INDUSTRIAL DIESELS AUSTRALIA PTY	Australia	25%
LIMITED		
INTERING INTERFERENZTECHNIK	Germany	100%
INGENIEURWESEN GMBH	,	
INTERNATIONAL AEROSPACE	India	50%
MANUFACTURING PRIVATE LIMITED	7.14.4	""
INTERNATIONAL ENGINE COMPONENT	Singapore	50%
OVERHAUL PTE LTD	Omgaporo	1 00 70
JOHN HASTIE OF GREENOCK (HOLDINGS)	United Kingdom	100%
LIMITED	Onited Kingdon	100%
JOHN THOMPSON (DESIGN AND	United Kingdom	100%
	Onited Kingdom	100%
CONTRACTING DIVISION) LIMITED	Limite of ICin make an	1000/
JOHN THOMPSON COCHRAN LIMITED	United Kingdom	100%
JOHN THOMPSON LIMITED	United Kingdom	100%
KAC MANAGEMENT, LLC	United States	5%
KALVET ENGINEERING (PROPRIETARY)	South Africa	100%
LIMITED	<u></u>	
KAMEWA AB	Sweden	100%
		100%
KAMEWA DO BRAZIL EQUIPMENTOS	Brazil	100%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA	Brazil	100%
KAMEWA DO BRAZIL EQUIPMENTOS	Sweden	100%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA	Sweden	
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB		100%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH	Sweden United Kingdom Germany	100% 100% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P	Sweden United Kingdom Germany United States	100% 100% 50% 5%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC	Sweden United Kingdom Germany United States United States	100% 100% 50% 5% 49%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE	Sweden United Kingdom Germany United States	100% 100% 50% 5%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY	Sweden United Kingdom Germany United States United States United States	100% 100% 50% 5% 49% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY	Sweden United Kingdom Germany United States United States	100% 100% 50% 5% 49%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL"	Sweden United Kingdom Germany United States United States United States Russian Federation	100% 100% 50% 5% 49% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL" L'ORANGE UNTERSTUTZUNGSKASSE	Sweden United Kingdom Germany United States United States United States	100% 100% 50% 5% 49% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL" L'ORANGE UNTERSTUTZUNGSKASSE GMBH	Sweden United Kingdom Germany United States United States United States United States Russian Federation Germany	100% 100% 50% 5% 49% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL" L'ORANGE UNTERSTUTZUNGSKASSE GMBH L'ORANGE FUEL INJECTION TRADING	Sweden United Kingdom Germany United States United States United States Russian Federation	100% 100% 50% 5% 49% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL" L'ORANGE UNTERSTUTZUNGSKASSE GMBH L'ORANGE FUEL INJECTION TRADING (SUZHOU) CO LTD	Sweden United Kingdom Germany United States United States United States United States Russian Federation Germany China	100% 100% 50% 5% 49% 50% 100%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL" L'ORANGE UNTERSTUTZUNGSKASSE GMBH L'ORANGE FUEL INJECTION TRADING (SUZHOU) CO LTD L'ORANGE GMBH	Sweden United Kingdom Germany United States United States United States United States Russian Federation Germany China Germany	100% 100% 50% 5% 49% 50% 100% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL" L'ORANGE UNTERSTUTZUNGSKASSE GMBH L'ORANGE FUEL INJECTION TRADING (SUZHOU) CO LTD L'ORANGE GMBH M L LIMITED	Sweden United Kingdom Germany United States United States United States United States Russian Federation Germany China Germany United Kingdom	100% 100% 50% 5% 49% 50% 100% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL" L'ORANGE UNTERSTUTZUNGSKASSE GMBH L'ORANGE FUEL INJECTION TRADING (SUZHOU) CO LTD L'ORANGE GMBH	Sweden United Kingdom Germany United States United States United States United States Russian Federation Germany China Germany	100% 100% 50% 5% 49% 50% 100% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL" L'ORANGE UNTERSTUTZUNGSKASSE GMBH L'ORANGE FUEL INJECTION TRADING (SUZHOU) CO LTD L'ORANGE GMBH ML LIMITED MAGNETIC SYSTEMS TECHNOLOGY LIMITED	Sweden United Kingdom Germany United States United States United States United States Russian Federation Germany China Germany United Kingdom	100% 100% 50% 5% 49% 50% 100% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL" L'ORANGE UNTERSTUTZUNGSKASSE GMBH L'ORANGE FUEL INJECTION TRADING (SUZHOU) CO LTD L'ORANGE GMBH M L LIMITED MAGNETIC SYSTEMS TECHNOLOGY	Sweden United Kingdom Germany United States United States United States United States Russian Federation Germany China Germany United Kingdom	100% 100% 50% 5% 49% 50% 100% 50%
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA KAMEWA HOLDING AB KAMEWA UK LIMITED KARL MAYBACH HILFE GMBH KELLY AVIATION CENTER, L P LG FUEL CELL SYSTEMS INC LIGHT HELICOPTER TURBINE ENGINE COMPANY LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL" L'ORANGE UNTERSTUTZUNGSKASSE GMBH L'ORANGE FUEL INJECTION TRADING (SUZHOU) CO LTD L'ORANGE GMBH ML LIMITED MAGNETIC SYSTEMS TECHNOLOGY LIMITED	Sweden United Kingdom Germany United States United States United States Russian Federation Germany China Germany United Kingdom United Kingdom	100% 100% 50% 5% 49% 50% 100% 50%

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Name	Country	1000/
MICHELL BEARINGS LIMITED	United Kingdom	100%
MIDDLE EAST EQUITY PARTNERS LIMITED	United Kingdom	100%
MTU ANLAGENVERMIETUNG GMBH	Germany	50%
MTU ASIA PTE LTD	Singapore	50%
MTU AUSTRALIA PROPRIETARY LIMITED	Australia	50%
MTU BENELUX B V	Netherlands	50%
MTU CHINA COMPANY LIMITED	China	50%
MTU DETROIT DIESEL AUSTRALIA PTY LTD	Australia	25%
MTU DO BRASIL LIMITADA	Brazil	50%
MTU ENGINEERING (SUZHOU) COMPANY	China	50%
LIMITED		
MTU FRANCE SAS	France	50%
MTU FRIEDRICHSHAFEN GMBH	Germany	50%
MTU HONG KONG LTD	Hong Kong	50%
MTU IBERICA PROPULSION Y ENERGIA	Spain	50%
SL		
MTÜ INDIA PRIVATE LIMITED	India	50%
MTU ISRAEL LTD	Israel	50%
MTU ITALIA SRL	Italy	50%
MTU MARUBENI COMPANY LTD	Japan	25 5%
MTU MOTOR TURBIN SANAYI VE TIC A S	Turkey	50%
MTU ONSITE ENERGY CORPORATION	United States	50%
MTU ONSITE ENERGY GMBH	Germany	50%
MTU ONSITE ENERGY SYSTEMS GMBH	Germany	37 5%
MTU POLSKA SP ZOO	Poland	50%
MTU SERVICES (MALAYSIA) SENDIRIAN		50%
BERHAD	Malaysia	30%
MTU SOUTH AFRICA (PTY) LTD	South Africa	50%
		50%
MTU TURBOMECA ROLLS-ROYCE GmbH	Germany	
MTU TURBOMECA ROLLS-ROYCE ITP	Germany	50%
GMBH		
MTU UK LIMITED	United Kingdom	50%
MUNRO & JUNOR LIMITED	United Kingdom	100%
N3 ENGINE OVERHAUL SERVICES GMBH &	Germany	50%
CO KG	•	
N3 ENGINE OVERHAUL SERVICES	Germany	50%
VERWALTUNGSGESELLSCHAFT MBH		
NAVIS CONSULT D O O	Croatia	75%
NEI (THAILAND) LIMITED	Thailand	100%
NEI ALLEN LIMITED	United Kingdom	100%
NEI COMBUSTION ENGINEERING LIMITED	United Kingdom	100%
NEI INTERNATIONAL COMBUSTION		100%
	United Kingdom	100%
LIMITED	11 1 11/2 1	1000
NEI LIMITED	United Kingdom	100%
NEI MINING EQUIPMENT LIMITED	United Kingdom	100%
NEI NUCLEAR SYSTEMS LIMITED	United Kingdom	100%
NEI OVERSEAS HOLDINGS LIMITED	United Kingdom	100%
NEI PARSONS LIMITED	United Kingdom	100%
NEI PEEBLES LIMITED	United Kingdom	100%
NEI POWER PROJECTS LIMITED	United Kingdom	100%
NEI SERVICES LIMITED	United Kingdom	100%
NIGHTINGALE INSURANCE LIMITED	Guernsey	100%
NORTHERN ENGINEERING INDUSTRIES	South Africa	100%
AFRICA LIMITED - IN LIQUIDATION		
OBS MEDICAL LIMITED	United Kingdom	19 1%
ODIM ASIA PTE LTD	Singapore	100%
ODIM MARINE SERVICES PTE LIMITED	Singapore	100%
OFFSHORE SIMULATOR CENTRE AS	Norway	25%
OMEGA LEASING (NO 3) LIMITED	United Kingdom	50%
OMEGA LEASING (NO 4) LIMITED	United Kingdom	50%
OMEGA LEASING (NO 9) LIMITED	United Kingdom	50%
OMEGA LEASING (US) (No 2) LLC	United States	50%
OMEGA LEASING (US) (No 4) LLC	United States	50%
OMEGA LEASING (US) (No 5) LLC	United States	50%
OMEGA LEASING (US) (NO 6) LLC	United States	50%
OMEGA LEASING (US) (NO 7) LLC	United States	50%
OMEGA LEASING (US) (NO 8) LLC	United States	50%
OMEGA LEASING (US) LLC		50%
	United States	
OMEGA LEASING LIMITED	United Kingdom	50%
OPTIMIZED SYSTEMS AND SOLUTIONS	United States	100%
	I	ı l
(US) LLC	·	
OPTIMIZED SYSTEMS AND SOLUTIONS	United States	100%
OPTIMIZED SYSTEMS AND SOLUTIONS INC		
OPTIMIZED SYSTEMS AND SOLUTIONS	United States United Kingdom	100%

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Name	Country	
LIMITED		
OXFORD BIOSIGNALS (US) INC	United States	19 1%
OXYGENAIRE LIMITED	United Kingdom	100%
PFW (XIAN) MECHANICAL	China	100%
MANUFACTURING CO LIMITED		
PKMJ TECHNICAL SERVICES INC	United States	100%
POWERFIELD LIMITED	United Kingdom	100%
POWERFIELD SPECIALIST ENGINES	United Kingdom	100%
LIMITED		
PROKURA DIESEL SERVICES (PTY) LTD	South Africa	24 5%
PT ROLLS-ROYCE	Indonesia	100%
PT MTU INDONESIA	Indonesia	50%
QUAY LEASING LIMITED	United Kingdom	50%
R BROOKS ASSOCIATES INC	United States	100%
RALLYSWIFT LIMITED	United Kingdom	100%
REFLEX MANUFACTURING SYSTEMS	United Kingdom	100%
LIMITED	1	
REYROLLE BELMOS LIMITED	United Kingdom	100%
ROLLS E L TURBOFANS LIMITED	United Kingdom	100%
ROLLS LAVAL HEAT EXCHANGERS	United Kingdom	100%
LIMITED		
ROLLS WOOD GROUP (REPAIR &	United Kingdom	50%
OVERHAULS) LIMITED	James Kingdom	5575
ROLLS WOOD GROUP (REPAIR &	United States	50%
OVERHAULS) USA INC	OTHEO States	50 /6
ROLLS WOOD GROUP BRASIL	Depart	500/
· ·	Brazil	50%
(REPARAÇÃO E REVISÃO) LIMITADA	The section of the se	500/
ROLLS-ROYCE & PARTNERS FINANCE (US)	United States	50%
(NO 2) LLC		
ROLLS-ROYCE & PARTNERS FINANCE (US)	United States	50%
LLC		
ROLLS-ROYCE & PARTNERS FINANCE	United Kingdom	50%
LIMITED	· -	i ;
ROLLS-ROYCE (FRANCE) LIMITED	United Kingdom	100%
ROLLS-ROYCE (IRELAND)	Ireland	100%
ROLLS-ROYCE (THAILAND) LIMITED	Thailand	100%
ROLLS-ROYCE AB	Sweden	100%
ROLLS-ROYCE AERO ENGINE SERVICES	United Kingdom	100%
	Officed Kingdom	100%
LIMITED AUTODAET MANAGEMENT	11.4-11.5-11	1000/
ROLLS-ROYCE AIRCRAFT MANAGEMENT	United Kingdom	100%
LIMITED		
ROLLS-ROYCE AND JAPANESE AERO	United Kingdom	50%
ENGINES LIMITED		
ROLLS-ROYCE AUSTRALIA LIMITED	Australia	100%
ROLLS-ROYCE AUSTRALIA SERVICES PTY	Australia	100%
LIMITED		
ROLLS-ROYCE BRASIL LIMITADA	Brazil	100%
ROLLS-ROYCE CANADA LIMITED	Canada	100%
ROLLS-ROYCE CAPITAL LIMITED	United Kingdom	100%
ROLLS-ROYCE CIVIL NUCLEAR CANADA	Canada	FENS
LIMITED		1 2 1 3
ROLLS-ROYCE CIVIL NUCLEAR SAS	France	100%
ROLLS-ROYCE COMMERCIAL (BEIJING)	China	100%
CO, LIMITED	J Similar	10070
ROLLS-ROYCE COMMERCIAL AERO	United Kingdom	100%
	United Kingdom	100%
ENGINES LIMITED	Limited Other	1000/
ROLLS-ROYCE CONTROL SYSTEMS	United States	100%
HOLDINGS CO	<u> </u>	
ROLLS-ROYCE CORPORATION	United States	100%
ROLLS-ROYCE CREDIT CORPORATION	United States	100%
ROLLS-ROYCE CROSSPOINTE LLC	United States	100%
ROLLS-ROYCE DE VENEZUELA SA	Venezuela,	100%
	Bolivarian Republic	
	of	1
	United States	100%
ROLLS-ROYCE DEFENSE HOLDINGS INC	I OTHER CIGIOS	
ROLLS-ROYCE DEFENSE HOLDINGS INC		l 100%
ROLLS-ROYCE DEFENSE PRODUCTS AND	United States	100%
ROLLS-ROYCE DEFENSE PRODUCTS AND SOLUTIONS INC	United States	
ROLLS-ROYCE DEFENSE PRODUCTS AND SOLUTIONS INC ROLLS-ROYCE DEFENSE SERVICES INC	United States United States	100%
ROLLS-ROYCE DEFENSE PRODUCTS AND SOLUTIONS INC ROLLS-ROYCE DEFENSE SERVICES INC ROLLS-ROYCE DEUTSCHLAND LTD & CO	United States	
ROLLS-ROYCE DEFENSE PRODUCTS AND SOLUTIONS INC ROLLS-ROYCE DEFENSE SERVICES INC ROLLS-ROYCE DEUTSCHLAND LTD & CO KG	United States United States Germany	100%
ROLLS-ROYCE DEFENSE PRODUCTS AND SOLUTIONS INC ROLLS-ROYCE DEFENSE SERVICES INC ROLLS-ROYCE DEUTSCHLAND LTD & CO KG ROLLS-ROYCE DIRECTORATE LIMITED	United States United States Germany United Kingdom	100% 100% 100%
ROLLS-ROYCE DEFENSE PRODUCTS AND SOLUTIONS INC ROLLS-ROYCE DEFENSE SERVICES INC ROLLS-ROYCE DEUTSCHLAND LTD & CO KG ROLLS-ROYCE DIRECTORATE LIMITED ROLLS-ROYCE ENERGY ANGOLA	United States United States Germany	100%
ROLLS-ROYCE DEFENSE PRODUCTS AND SOLUTIONS INC ROLLS-ROYCE DEFENSE SERVICES INC ROLLS-ROYCE DEUTSCHLAND LTD & CO KG ROLLS-ROYCE DIRECTORATE LIMITED ROLLS-ROYCE ENERGY ANGOLA LIMITADA	United States United States Germany United Kingdom Angola	100% 100% 100% 100%
ROLLS-ROYCE DEFENSE PRODUCTS AND SOLUTIONS INC ROLLS-ROYCE DEFENSE SERVICES INC ROLLS-ROYCE DEUTSCHLAND LTD & CO KG ROLLS-ROYCE DIRECTORATE LIMITED ROLLS-ROYCE ENERGY ANGOLA LIMITADA ROLLS-ROYCE ENERGY SYSTEMS INC	United States United States Germany United Kingdom Angola United States	100% 100% 100% 100%
ROLLS-ROYCE DEFENSE PRODUCTS AND SOLUTIONS INC ROLLS-ROYCE DEFENSE SERVICES INC ROLLS-ROYCE DEUTSCHLAND LTD & CO KG ROLLS-ROYCE DIRECTORATE LIMITED ROLLS-ROYCE ENERGY ANGOLA LIMITADA	United States United States Germany United Kingdom Angola	100% 100% 100% 100%

Name  SYSTEMS LIMITED  ROLLS-ROYCE ENGINE CONTROL  SYSTEMS LIMITED  ROLLS-ROYCE ENGINE CONTROL  SYSTEMS LIMITED  ROLLS-ROYCE ENGINE CONTROL  SYSTEMS PENSION TRUSTEES LIMITED  ROLLS-ROYCE ENGINE CONTROLS  United Kingdom  100%  SYSTEMS PENSION TRUSTEES LIMITED  ROLLS-ROYCE ENGINE LEASING (LABUAN)  ROLLS-ROYCE ENGINE LEASING (LABUAN)  ROLLS-ROYCE ENGINE LEASING (LABUAN)  ROLLS-ROYCE ENGINE SERVICES  OAKLAND INC  ROLLS-ROYCE ENGINE SERVICES  United States  100%  ANALAND INC  ROLLS-ROYCE ENGINE SERVICES  United States  100%  ANALAND INC  ROLLS-ROYCE ENGINE SERVICES  United States  100%  COAKLAND INC  ROLLS-ROYCE ENGINE SERVICES  Philippines  100%  ROLLS-ROYCE FINANCE COMPANY  LIMITAD AND  LIMITED  ROLLS-ROYCE FINANCE COMPANY  United Kingdom  100%  United Kingdom  100%  LIMITED  ROLLS-ROYCE FINANCE HOLDINGS CO  ROLLS-ROYCE FINANCE HOLDINGS CANADA INC  ROLLS-ROYCE INDUSTRIAL A MARINE GAS  United Kingdom  100%  TORS TORS TORS  ROLLS-ROYCE INDUSTRIAL POWER  ROL			· · · · · · · · · · · · · · · · · · ·
ROLLS-ROYCE ENGINE CONTROL SYSTEMS PENSION TRUSTEES LIMITED ROLLS-ROYCE ENGINE CONTROL SYSTEMS PENSION TRUSTEES LIMITED ROLLS-ROYCE ENGINE CONTROLS HOLDINGS LIMITED ROLLS-ROYCE ENGINE LEASING (LABUAN) ROLDINGS LIMITED ROLLS-ROYCE ENGINE LEASING (LABUAN) ROLDINGS LIMITED ROLLS-ROYCE ENGINE LEASING (LABUAN) ROLDINGS LIMITED ROLLS-ROYCE ENGINE SERVICES	Name	Country	
SYSTEMS LLC ROLLS-ROYCE ENGINE CONTROL SYSTEMS PENSION TRUSTEES LIMITED ROLLS-ROYCE ENGINE CONTROLS United Kingdom ROLLS-ROYCE ENGINE CONTROLS ROLLS-ROYCE ENGINE LEASING (LABUAN) ROLLS-ROYCE ENGINE LEASING (LABUAN) ROLLS-ROYCE ENGINE LEASING (LABUAN) ROLLS-ROYCE ENGINE SERVICES ROLLS-ROYCE ENGINE SERVICES OAKLAND INC ROLLS-ROYCE ENGINE SERVICES OAKLAND INC ROLLS-ROYCE ENGINE SERVICES HOLLDINGS CO ROLLS-ROYCE ENGINE SERVICES HOLDINGS CO ROLLS-ROYCE FINANCE COMPANY MINITED ROLLS-ROYCE FINANCE COMPANY MINITED ROLLS-ROYCE FINANCE HOLDINGS CO ROLLS-ROYCE ROLDINGS ROLDING ROLLS-ROYCE ROLDING ROLDING ROLLS-ROYCE ROL		The said Other	1000/
ROLLS-ROYCE ENGINE CONTROL SYSTEMS PENSION TRUSTEES LIMITED ROLLS-ROYCE ENGINE CONTROLS HOLDINGS LIMITED ROLLS-ROYCE ENGINE LEASING (LABUAN) ROL2 J. LIMITED ROLLS-ROYCE ENGINE LEASING (LABUAN) ROL2 J. LIMITED ROLLS-ROYCE ENGINE LEASING (LABUAN) ROL2 J. LIMITED ROLLS-ROYCE ENGINE SERVICES		United States	100%
SYSTEMS PENSION TRUSTEES LIMITED ROLLS-ROYCE ENGINE CONTROLS ROLLS-ROYCE ENGINE LEASING (LABUAN) ROLLS-ROYCE ENGINE LEASING (LABUAN) ROLLS-ROYCE ENGINE SERVICES OAKLAND INC ROLLS-ROYCE ENGINE SERVICES HOLDINGS CO ROLLS-ROYCE FINANCE COMPANY COMPOSITE SERVICES HOLDINGS CO ROLLS-ROYCE FINANCE COMPANY LIMITED ROLLS-ROYCE FINANCE COMPANY LIMITED ROLLS-ROYCE FINANCE HOLDINGS CO ROLLS-ROYCE FINANCE HOLDINGS CO ROLLS-ROYCE FINANCE HOLDINGS CO ROLLS-ROYCE FINENCE HOLDINGS CO ROLLS-ROYCE FINENCE HOLDINGS CO ROLLS-ROYCE FINENCE HOLDINGS CO ROLLS-ROYCE FINENCE HOLDINGS CO ROLLS-ROYCE ROLL TEMPERATURE United Kingdom LIMITED ROLLS-ROYCE INDIA SILAL POWER ROLLS-ROYCE INDUSTRIAL P		United Kingdom	1000/
ROLLS-ROYCE ENGINE CONTROLS HOLDINGS LIMITED ROLLS-ROYCE ENGINE LEASING (LABUAN) (NO 2) LIMITED ROLLS-ROYCE ENGINE LEASING (LABUAN) (NO 2) LIMITED ROLLS-ROYCE ENGINE SERVICES		United Kingdom	100%
HOLDINGS LIMITED  ROLLS-ROYCE ENGINE LEASING (LABUAN)  (NO 2) LIMITED  ROLLS-ROYCE ENGINE SERVICES  OAKLAND INC  ROLLS-ROYCE ENGINE SERVICES  OAKLAND INC  ROLLS-ROYCE ENGINE SERVICES  United States  100%  ROLLS-ROYCE ENGINE SERVICES  United States  100%  ROLLS-ROYCE ENGINE SERVICES  United States  100%  ROLLS-ROYCE ENGINE SERVICES  Philippines  100%  ROLLS-ROYCE ENGINE SERVICES  Philippines  100%  ROLLS-ROYCE ENGINE SERVICES  Philippines  100%  ROLLS-ROYCE ENGINE SERVICES  United States  100%  ROLLS-ROYCE FINANCE COMPANY  United Kingdom  100%  INITED  ROLLS-ROYCE FINANCE HOLDINGS CO  United States  100%  ROLLS-ROYCE FINENCE HOLDINGS CO  United Kingdom  100%  ROLLS-ROYCE FINENCE HOLDINGS CO  United Kingdom  100%  ROLLS-ROYCE HIGH TEMPERATURE  United Kingdom  100%  ROLLS-ROYCE HIGH TEMPERATURE  United Kingdom  100%  ROLLS-ROYCE INDIA LIMITED  United Kingdom  100%  ROLLS-ROYCE INDIA LIMITED  ROLLS-ROYCE INDIA LIMITED  ROLLS-ROYCE INDIA LIMITED  ROLLS-ROYCE INDIA SANADA INC  Canada  100%  ROLLS-ROYCE INDIA SANADA INC  CANADA  ROLLS-ROYCE INDIA SANADA INC  CANADA  ROLLS-ROYCE INDIA SANADA INC  CANADA  ROLLS-ROYCE INDIA LIMITED  United Kingdom  100%  ROLLS-ROYCE INDUSTRIAL & MARINE  ROLLS-ROYCE INDUSTRIAL POWER  ROLLS-ROYCE INDUSTRIAL POWER	DOLLE DOVCE ENGINE CONTROLS	Hostod Kinadam	1000/
ROLLS-ROYCE ENGINE LEASING (LABUAN) (NO 2) LIMITED ROLLS-ROYCE ENGINE SERVICES United States ROLLS-ROYCE ENGINE SERVICES United States ROLLS-ROYCE ENGINE SERVICES ROLLS-ROYCE ENGINE SERVICES United States ROLLS-ROYCE ENGINE SERVICES ROLLS-ROYCE FINANCE COMPANY United Kingdom ROLLS-ROYCE FINANCE COMPANY United Kingdom ROLLS-ROYCE FINANCE HOLDINGS CO ROLLS-ROYCE FINANCE HOLDINGS CO ROLLS-ROYCE FINANCE HOLDINGS CO ROLLS-ROYCE FINANCE HOLDINGS CO ROLLS-ROYCE GENERAL PARTNER United Kingdom ROLLS-ROYCE GENERAL PARTNER United Kingdom ROLLS-ROYCE GENERAL PARTNER United Kingdom ROLLS-ROYCE HIGH TEMPERATURE COMPOSITES INC ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDIA PRINATE LIMITED ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDIA STRIAL & MARINE ROWER LIMITED ROLLS-ROYCE INDIA STRIAL & MARINE ROWER LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE ROWER LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE MARINE SERVICE SOLD UNITED U		United Kingdom	100%
(NO.2) LIMITED   NO.5 CE ENGINE LEASING (LABUAN)   Malaysia   50%		Moleyere	E00/
ROLLS-ROYCE ENGINE LEASING (LABUAN)  ROLLS-ROYCE ENGINE SERVICES - United States   100%   ROLLS-ROYCE ENGINE SERVICES   Philippines   100%   ROLLS-ROYCE ENGINE SERVICES   Philippines   100%   ROLLS-ROYCE ENGINE SERVICES   Philippines   100%   ROLLS-ROYCE FINANCE COMPANY   United Kingdom   100%   ROLLS-ROYCE FINANCE HOLDINGS CO   United States   100%   ROLLS-ROYCE FINANCE HOLDINGS CO   United States   100%   ROLLS-ROYCE GENERAL PARTINER   United Kingdom   100%   ROLLS-ROYCE HIGH TEMPERATURE   United States   100%   ROLLS-ROYCE HIGH TEMPERATURE   United States   100%   ROLLS-ROYCE HIGH TEMPERATURE   United States   100%   ROLLS-ROYCE INDIA UNITED   United Kingdom   100%   ROLLS-ROYCE INDUSTRIAL & MARINE   United Kingdom   100%   ROLLS-ROYCE INDUSTRIAL & MARINE   United Kingdom   100%   ROLLS-ROYCE INDUSTRIAL POWER   United Kingdom   100%   ROLLS-ROYCE MARINE SIL INITED   United Kingdom   100%   ROLLS-ROYCE MARINE SIL INITED   United Kingdom   100%   RO		Maiaysia 	50%
LIMITED  ROLLS-ROYCE ENGINE SERVICES - United States 100%  ROLLS-ROYCE ENGINE SERVICES - United States 100%  ROLLS-ROYCE ENGINE SERVICES - Philippines 100%  ROLLS-ROYCE FINANCE COMPANY - United Kingdom 100%  ROLLS-ROYCE FINANCE HOLDINGS CO United States 100%  ROLLS-ROYCE FINANCE HOLDINGS CO United Kingdom 100%  ROLLS-ROYCE FINANCE HOLDINGS CO United Kingdom 100%  ROLLS-ROYCE GENERAL PARTNER United Kingdom 100%  LIMITED - United Kingdom 100%  ROLLS-ROYCE HIGH TEMPERATURE - United Kingdom 100%  ROLLS-ROYCE HIGH TEMPERATURE - United Kingdom 100%  ROLLS-ROYCE INDLINGS CANADA INC Canada 100%  ROLLS-ROYCE INDLINGS CANADA INC United Kingdom 100%  ROLLS-ROYCE INDLINGS IN AMARINE United Kingdom 100%  ROLLS-ROYCE INDLINGS IN LAWARINE United Kingdom 100%  ROLLS-ROYCE INDLINGS IN LAWARINE United Kingdom 100%  ROLLS-ROYCE INDUSTRIAL POWER United Kingdom 100%  ROLLS-ROYCE INDUSTRIAL INITED United Kingdom 100%  ROLLS-ROYCE INDUSTRIAL POWER United Kingdom 100%  ROLLS-ROYCE INDUSTRIAL SIN INITED United Kingdom 100%  ROLLS-ROYCE INDUSTRIAL SIN INITED United Kingdom 100%  ROLLS-ROYCE MARINE SIN INITED United Kingdom 100%  ROLLS-ROYCE MARINE SIN INITED United Kingdom 100%  ROLLS-ROYCE	POLLS BOYCE ENGINE LEASING (LABILIAN)	Malayaya	F00/
ROLLS-ROYCE ENGINE SERVICES - United States 100% OAKLAND INC ROLLS-ROYCE ENGINE SERVICES United States 100% HOLDINGS CO		Maiaysia	30%
OAKLAND INC ROLLS-ROYCE ENGINE SERVICES HOLDINGS CO HOLDINGS CO ROLLS-ROYCE ENGINE SERVICES LIMITADA INC ROLLS-ROYCE ENGINE SERVICES LIMITADA INC ROLLS-ROYCE ENGRE BETEILIGÜNGS GERMAN HOLDIS-ROYCE FINANCE COMPANY LIMITED ROLLS-ROYCE FINANCE HOLDINGS CO LIMITED ROLLS-ROYCE FINANCE HOLDINGS CO LIMITED ROLLS-ROYCE GENERAL PARTNER LIMITED ROLLS-ROYCE GENERAL PARTNER LIMITED ROLLS-ROYCE HIGH TEMPERATURE COMPOSITES INC ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE INDIA LIMITED LIMITED ROLLS-ROYCE INDIA PRIVATE LIMITED LIMITED ROLLS-ROYCE INDIA PRIVATE LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL & MARINE POWER LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE MARINE AND THADE LIMITED ROLLS-ROYCE MARINE BURNER ROLLS-ROYCE MARINE BORD LIMITED United Kingdom 100% ROLLS-ROYCE MARINE BORD LIMITED United Kingdom 100% ROLLS-ROYCE MARINE BORD LIMITED United Kingdom 100% ROLLS-ROYCE MARINE BORD LIMITED UNITED ROWS ROLLS-ROYCE MARINE BORD LIMITED ROLLS-ROYCE		Lindad Ctatas	1000/
ROLLS-ROYCE ENGINE SERVICES HOLDINGS CO ROLLS-ROYCE ENGINE SERVICES HOLDINGS CO ROLLS-ROYCE ENSTE BETEILIGUNGS GMBH ROLLS-ROYCE FINANCE COMPANY LIMITED ROLLS-ROYCE FINANCE COMPANY LIMITED ROLLS-ROYCE FINANCE HOLDINGS CO United Kingdom LIMITED ROLLS-ROYCE HIGH TEMPERATURE United Kingdom LIMITED ROLLS-ROYCE HIGH TEMPERATURE United Kingdom ROLLS-ROYCE HIGH TEMPERATURE ROLLS-ROYCE HOLDINGS CANADA INC CARADA ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE GAS United Kingdom ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL POWER UNITED KINGUM ROLLS-ROYCE INDUSTRIAL POWER UNITED KINGUM ROLLS-ROYCE INDUSTRIAL POWER UNITED KINGUM ROLLS-ROYCE INDUSTRIAL POWER UNITED WINGEMENTS LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROGLIS-ROYCE INDUSTRIAL POWER UNITED KINGUM ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE MARINE BOLLING LIMITED ROLLS-ROYCE MARINE BOLLING LIMITED ROLLS-ROYCE MARINE BOLLING LIMITED ROLLS-ROYCE MARINE BOLLING HOR MARINE ROLLS-ROYCE MARINE BOLLING HOR MARINE ROLLS-ROYCE MARINE BOLLING HOR MARINE ROLLS-ROYCE MARINE HELLAS SA CHIER ROLLS-ROYCE MARINE HELLA		United States	100%
HOLDINGS CO ROLLS-ROYCE ENGINE SERVICES LIMITADA INC ROLLS-ROYCE ENSTE BETEILIGÜNGS GERMAN ROLLS-ROYCE FINANCE COMPANY LIMITED ROLLS-ROYCE FINANCE COMPANY LIMITED ROLLS-ROYCE FINANCE HOLDINGS CO United Kingdom 100% ROLLS-ROYCE FINANCE HOLDINGS CO United Kingdom 100% ROLLS-ROYCE FINANCE HOLDINGS CO United Kingdom 100% LIMITED ROLLS-ROYCE GENERAL PARTNER LIMITED ROLLS-ROYCE HIGH TEMPERATURE COMPOSITES INC ROLLS-ROYCE INDIA PRIVATE LIMITED India 100% ROLLS-ROYCE INDIA PRIVATE LIMITED India 100% ROLLS-ROYCE INDIA PRIVATE LIMITED INITED ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL & MARINE POWER LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INSUSTRIAL POWER ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE DENIAL BY AUSTRIAL 100% ROLLS-ROYCE MARINE ELECTRICAL United Kingdom 100% ROLLS-ROYCE MARINE ELECTRICAL U		United Ctates	1000/
ROLLS-ROYCE ENGINE SERVICES   Philippines   100%		United States	100%
LIMITADA INC  ROLLS-ROYCE ERSTE BETEILIGUNGS GMBH  ROLLS-ROYCE FINANCE COMPANY LIMITED  ROLLS-ROYCE FINANCE HOLDINGS CO  ROLLS-ROYCE FINANCE HOLDINGS CO  United States  100%  ROLLS-ROYCE FINANCE HOLDINGS CO  United Kingdom  100%  LIMITED  ROLLS-ROYCE GENERAL PARTNER LIMITED  ROLLS-ROYCE HIGH TEMPERATURE  COMPOSITES INC  ROLLS-ROYCE HIGH TEMPERATURE  COMPOSITES INC  ROLLS-ROYCE HOLDINGS CANADA INC  CARAda  100%  ROLLS-ROYCE HOLDINGS CANADA INC  CARADA  ROLLS-ROYCE INDIA PRIVATE LIMITED  India  100%  ROLLS-ROYCE INDIA PRIVATE LIMITED  ROLLS-ROYCE INDIA PRIVATE LIMITED  ROLLS-ROYCE INDIA STALL & MARINE  POWER LIMITED  ROLLS-ROYCE INDUSTRIAL & MARINE  POWER LIMITED  ROLLS-ROYCE INDUSTRIAL AMARINE  POWER LIMITED  ROLLS-ROYCE INDUSTRIAL POWER  ROLLS-ROYCE INDUSTRIAL SRIL  ROLLS-ROYCE INDUSTRIAL POWER  ROLLS-ROYCE MALAYSIA SDN BHD  Malaysia  100%  ROLLS-ROYCE MALAYSIA SDN BHD  Malaysia  100%  ROLLS-ROYCE MARINE ASIA LIMITED  United Kingdom  100%  ROLLS-ROYCE MARINE ASIA LIMITED  NITED  ROLLS-ROYCE MARINE BENELUX BY  Netherlands  100%  ROLLS-ROYCE MARINE BENELUX BY  Netherlands  100%  ROLLS-ROYCE MARINE BENELUX BY  Netherlands  100%  ROLLS-ROYCE MARINE CHILE SA  Chile  100%  ROLLS-ROYCE MARINE BENELUX BY  Netherlands  100%  ROLLS-ROYCE MARINE BENELUX BY  Netherlands  100%  ROLLS-ROYC		Ohilianinga	1000/
ROLLS-ROYCE ERSTE BETEILIGUNGS GMBH ROLLS-ROYCE FINANCE COMPANY LIMITED ROLLS-ROYCE FINANCE HOLDINGS CO United States 100% ROLLS-ROYCE FINANCE HOLDINGS CO United States 100% ROLLS-ROYCE FUEL CELL SYSTEMS LIMITED ROLLS-ROYCE GENERAL PARTNER LIMITED ROLLS-ROYCE GENERAL PARTNER LIMITED ROLLS-ROYCE HIGH TEMPERATURE ROLLS-ROYCE HIGH TEMPERATURE COMPOSITES INC ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE INDIA LIMITED LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE GAS TURBINES LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE ROLL ROLL ROLL ROLL ROLL ROLL ROLL ROL		Prilippines	100%
GMBH ROLLS-ROYCE FINANCE COMPANY LIMITED ROLLS-ROYCE FINANCE HOLDINGS CO ROLLS-ROYCE FINANCE HOLDINGS CO United States 100% ROLLS-ROYCE FUEL CELL SYSTEMS LIMITED ROLLS-ROYCE GENERAL PARTNER LIMITED ROLLS-ROYCE GENERAL PARTNER LIMITED ROLLS-ROYCE HIGH TEMPERATURE COMPOSITES INC ROLLS-ROYCE HIGH TEMPERATURE COMPOSITES INC ROLLS-ROYCE HOLDINGS CANADA INC CANADA ROLLS-ROYCE INDIA LIMITED United Kingdom 100% ROLLS-ROYCE INDIA PRIVATE LIMITED ROLLS-ROYCE INDIA PRIVATE LIMITED ROLLS-ROYCE INDIA STRIAL & MARINE GAS TURBINES LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL POWER ROGINS-ROYCE INDUSTRIAL POWER ROGILS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INTERNATIONAL LIMITED ROLLS-ROYCE INTERNATIONAL LIMITED United Kingdom 100% ROLLS-ROYCE INDUSTRIAL TOWN ROLLS-ROYCE INDUSTRIAL TOWN ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE MARINE AS BL LIMITED ROLLS-ROYCE MARINE AS BL LIMITED ROLLS-ROYCE MARINE AS BL LIMITED ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE	DOLLO DOVCE EDCTE DETELLOUNCE	<u> </u>	1000/
ROLLS-ROYCE FINANCE COMPANY LIMITED ROLLS-ROYCE FINANCE HOLDINGS CO ROLLS-ROYCE FUEL CELL SYSTEMS United Kingdom ROLLS-ROYCE GENERAL PARTNER LIMITED ROLLS-ROYCE GENERAL PARTNER United Kingdom ROLLS-ROYCE HIGH TEMPERATURE ROLLS-ROYCE HIGH TEMPERATURE COMPOSITES INC ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE INDIA LIMITED United Kingdom ROLLS-ROYCE INDIA RIVATE LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE GAS TURBINES LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL AMARINE ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER UNITED ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE JAPAN CO LIMITED Japan JOO% ROLLS-ROYCE JAPAN CO LIMITED JAPAN ROLLS-ROYCE MARINE ASIA LIMITED United Kingdom ROLLS-ROYCE JAPAN CO LIMITED JAPAN JOO% ROLLS-ROYCE MARINE ASIA LIMITED United Kingdom JOO% ROLLS-ROYCE MARINE ASIA LIMITED United Kingdom JOO% ROLLS-ROYCE MARINE BENELUX BV Netherlands JOO% ROLLS-ROYCE MARINE BENELUX BV Netherlands JOO% ROLLS-ROYCE MARINE ESPANA S SPAIN JOO% ROLLS-ROYCE MARINE F		Germany	100%
LIMITED  ROLLS-ROYCE FINANCE HOLDINGS CO  ROLLS-ROYCE FUEL CELL SYSTEMS  United Kingdom  100%  LIMITED  ROLLS-ROYCE GENERAL PARTNER  United Kingdom  100%  ROLLS-ROYCE HIGH TEMPERATURE  COMPOSITES INC  ROLLS-ROYCE HIGH TEMPERATURE  COMPOSITES INC  ROLLS-ROYCE INDIA LIMITED  ROLLS-ROYCE INDIA LIMITED  United Kingdom  100%  ROLLS-ROYCE INDIA LIMITED  United Kingdom  100%  ROLLS-ROYCE INDIA LIMITED  United Kingdom  100%  ROLLS-ROYCE INDIA LIMITED  India  100%  ROLLS-ROYCE INDIA LIMITED  India  100%  ROLLS-ROYCE INDUSTRIAL & MARINE GAS  TURBINES LIMITED  ROLLS-ROYCE INDUSTRIAL POWER  (INDIA) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER  United Kingdom  100%  ROLLS-ROYCE INDUSTRIAL IMITED  United Kingdom  100%  ROLLS-ROYCE INDUSTRIAL IMITED  United Kingdom  100%  ROLLS-ROYCE INDUSTRIAL IMITED  United Kingdom  100%  ROLLS-ROYCE JAPAN CO LIMITED  Japan  100%  ROLLS-ROYCE JAPAN CO LIMITED  Japan  100%  ROLLS-ROYCE JAPAN CO LIMITED  JAPAN  ROLLS-ROYCE JAPAN CO LIMITED  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE SIAL LIMITED  ROLLS-ROYCE MARINE SIAL LIMITED  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%		Linear IV.	1000/
ROLLS-ROYCE FINANCE HOLDINGS CO United Kingdom 100% 100% 100% 100% 100% 100% 100% 100		United Kingdom	100%
ROLLS-ROYCE FUEL CELL SYSTEMS LIMITED  ROLLS-ROYCE GENERAL PARTNER LIMITED  ROLLS-ROYCE HIGH TEMPERATURE COMPOSITES INC  ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE INDIA LIMITED  ROLLS-ROYCE INDIA LIMITED United Kingdom 100%  ROLLS-ROYCE INDIA PRIVATE LIMITED India 100% ROLLS-ROYCE INDIA PRIVATE LIMITED India 100% ROLLS-ROYCE INDIA PRIVATE LIMITED India 100% ROLLS-ROYCE INDIA PRIVATE LIMITED India 100% ROLLS-ROYCE INDIA PRIVATE LIMITED INDIED ROLLS-ROYCE INDUSTRIAL & MARINE GAS TURBINES LIMITED ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER United Kingdom ROLLS-ROYCE INTERNATIONAL LIMITED United Kingdom ROLLS-ROYCE INVESTMENT CO United Kingdom ROLLS-ROYCE JAPAN CO LIMITED Japan ROLLS-ROYCE JAPAN CO LIMITED Japan ROLLS-ROYCE JAPAN CO LIMITED United Kingdom ROLLS-ROYCE MALAYSIA SDN BHD Malaysia ROLLS-ROYCE MALAYSIA SDN BHD Malaysia ROLLS-ROYCE MALAYSIA SDN BHD Malaysia ROLLS-ROYCE MARINE ASIA LIMITED United Kingdom ROLLS-ROYCE MARINE ASIA LIMITED ROLLS-ROYCE MARINE BENELUX BY ROLLS-ROYCE MARINE BENELUX BY ROLLS-ROYCE MARINE		11-1-101	10000
LIMITED ROLLS-ROYCE GENERAL PARTNER United Kingdom ROLLS-ROYCE HIGH TEMPERATURE COMPOSITES INC ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDIA PRIVATE LIMITED India 100% ROLLS-ROYCE INDIA PRIVATE LIMITED India 100% ROLLS-ROYCE INDIA PRIVATE LIMITED India 100% ROLLS-ROYCE INDIA PRIVATE LIMITED INDIA LIMITED INDIA ROLLS-ROYCE INDIA PRIVATE LIMITED INDIA ROLLS-ROYCE MALAYSIA SON BHD Malaysia 100% ROLLS-ROYCE MALAYSIA SON BHD Malaysia 100% ROLLS-ROYCE MARINE AS Norway 100% ROLLS-ROYCE MARINE AS DENMARK AS DENMARK 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE CHILE SA Chile 100% ROLLS-ROYCE MARINE CHILE SA Chile 100% ROLLS-ROYCE MARINE CHILE SA Chile 100% ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE FRANCE SARL Fran	HOLLS-HOYCE FINANCE HOLDINGS CO		
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IMITED ROLLS-ROYCE HIGH TEMPERATURE COMPOSITES INC ROLLS-ROYCE HOLDINGS CANADA INC CANADA ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDIA PRIVATE LIMITED India ROLLS-ROYCE INDIA PRIVATE LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE GAS TURBINES LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL POWER RIMITED ROLLS-ROYCE INDUSTRIAL POWER RINDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER RINDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INTERNATIONAL LIMITED ROLLS-ROYCE INTERNATIONAL LIMITED ROLLS-ROYCE INTERNATIONAL LIMITED ROLLS-ROYCE ITALIA SRL ROLLS-ROYCE ITALIA SRL ROLLS-ROYCE ITALIA SRL ROLLS-ROYCE JAPAN CO LIMITED Japan ROLLS-ROYCE JAPAN CO LIMITED JAPAN ROLLS-ROYCE JAPAN CO LIMITED ROLLS-ROYCE LASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD Malaysia ROLLS-ROYCE MALAYSIA SDN BHD ROLLS-ROYCE MALAYSIA SDN BHD ROLLS-ROYCE MALAYSIA SDN BHD ROLLS-ROYCE MARINE ASIA LIMITED ROLLS-ROYCE MARINE ASIA LIMITED ROLLS-ROYCE MARINE ASIA LIMITED ROLLS-ROYCE MARINE ASIA LIMITED ROLLS-ROYCE MARINE BENELUX BV Netherlands ROLLS-ROYCE MARINE DELITSCHLAND ROLLS-ROYCE MARINE BENELUX BV Netherlands ROLLS-ROYCE MARINE BENELUX BV Netherlands ROLLS-ROYCE MARINE BENELUX BV Netherlands ROWS ROLLS-ROYCE MARINE BENELUX BV Netherlands ROWS ROLL			
ROLLS-ROYCE HIGH TEMPERATURE   United States   100%		United Kingdom	100%
COMPOSITES INC ROLLS-ROYCE HOLDINGS CANADA INC ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDIA PRIVATE LIMITED ROLLS-ROYCE INDIA PRIVATE LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE INDUSTRIAL & MARINE GAS TURBINES LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROINEBRING (OVERSEAS PROJECTS) LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE MARINE SINC United Kingdom 100% ROLLS-ROYCE LEASING LIMITED United Kingdom 100% ROLLS-ROYCE LEASING LIMITED United Kingdom 100% ROLLS-ROYCE MARINE SINC United Kingdom 100% ROLLS-ROYCE MARINE SINC United Kingdom 100% ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE BOLLS AND RHD ROLLS-ROYCE MARINE AS NORWAY ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE DONMARIK AS DENMARK ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE BE			
ROLLS-ROYCE INDIA LIMITED United Kingdom 100% 100% 100% 100% 100% 100% 100% 100		United States	100%
ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDIA PRIVATE LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE ROLLS-ROYCE INDUSTRIAL POWER United Kingdom ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL IMITED United Kingdom 100% ROLLS-ROYCE INDUSTRIAL IMITED United Kingdom 100% ROLLS-ROYCE JSF HOLDINGS INC United States 100% ROLLS-ROYCE JSF HOLDINGS INC United States 100% ROLLS-ROYCE MALAYSIA SDN BHD Malaysia 100% ROLLS-ROYCE MALAYSIA SDN BHD Malaysia 100% ROLLS-ROYCE MALAYSIA SDN BHD ROLLS-ROYCE MARINE AS Norway 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE DANMARK AS Denmark 100% ROLLS-ROYCE MARINE DENTELUX BV Netherlands 100% ROLLS-ROYCE MARINE DENTENCHAND Germany 100% ROLLS-ROYCE MARINE DENTENCHAND GERMANY ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE DENTENCHAND GERMANY ROLLS-ROYCE MARINE DANMARK AS Denmark 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE BENELU			
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TURBINES LIMITED ROLLS-ROYCE INDUSTRIAL & MARINE POWER LIMITED ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER United Kingdom ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INTUSTRIAL POWER ROLLS-ROYCE INTERNATIONAL LIMITED ROLLS-ROYCE INTERNATIONAL LIMITED United Kingdom ROLLS-ROYCE INSUSTMENT CO United States 100% ROLLS-ROYCE INSUSTMENT CO United States 100% ROLLS-ROYCE JAPAN CO LIMITED Japan 100% ROLLS-ROYCE JAPAN CO LIMITED JAPAN ROLLS-ROYCE LASING LIMITED United Kingdom 100% ROLLS-ROYCE MALAYSIA SDN BHD Malaysia 100% ROLLS-ROYCE MALAYSIA SDN BHD Malaysia 100% ROLLS-ROYCE MALAYSIA SDN BHD Malaysia 100% ROLLS-ROYCE MARINE AS Norway 100% ROLLS-ROYCE MARINE AS ROLLS-ROYCE MARINE ASIA LIMITED Hong Kong 100% ROLLS-ROYCE MARINE ASIA LIMITED ROLLS-ROYCE MARINE ASIA LIMITED ROLLS-ROYCE MARINE ASIA LIMITED ROLLS-ROYCE MARINE ASIA LIMITED ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE CHILE SA Chile ROLLS-ROYCE MARINE DEUTSCHLAND Germany 100% ROLLS-ROYCE MARINE DEUTSCHLAND GERMANY ROLLS-ROYCE MARINE DEUTSCHLAND GERMANY ROLLS-ROYCE MARINE DEUTSCHLAND GERMANY ROLLS-ROYCE MARINE DEUTSCHLAND GERMANY ROLLS-ROYCE MARINE ELECTRICAL United Kingdom 100% ROLLS-ROYCE MARINE DEUTSCHLAND GERMANY 100% ROLLS-ROYCE MARINE ELECTRICAL United Kingdom 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE DEUTSCHLAND GERMANY ROLLS-ROYCE MARINE DEUTSCHLAND GERMANY ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYC		United Kingdom	100%
POWER LIMITED  ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED  ROLLS-ROYCE INDUSTRIAL POWER United Kingdom  100%  ROLLS-ROYCE INDUSTRIAL POWER SYSTEMS LIMITED  ROLLS-ROYCE INDUSTRIES LIMITED  United Kingdom  100%  ROLLS-ROYCE INDUSTRIES LIMITED  United Kingdom  100%  ROLLS-ROYCE INDUSTRIES LIMITED  United Kingdom  100%  ROLLS-ROYCE INDUSTRIES LIMITED  United States  100%  ROLLS-ROYCE INALIA SRIL  Italy  100%  ROLLS-ROYCE JAPAN CO LIMITED  Japan  100%  ROLLS-ROYCE JEASING LIMITED  United States  100%  ROLLS-ROYCE LEASING LIMITED  United Kingdom  100%  ROLLS-ROYCE INALIA SRIL  Italy  100%  ROLLS-ROYCE JAPAN CO LIMITED  Japan  100%  ROLLS-ROYCE JAPAN CO LIMITED  United Kingdom  100%  ROLLS-ROYCE JAPAN CO LIMITED  JAPAN  100%  ROLLS-ROYCE JAPAN CO LIMITED  United Kingdom  100%  ROLLS-ROYCE JAPAN CO LIMITED  JAPAN  100%  ROLLS-ROYCE JAPAN CO LIMITED  United Kingdom  100%  ROLLS-ROYCE JAPAN CO LIMITED  United Kingdom  100%  ROLLS-ROYCE TURKEY POWER  SOLUTIONS INDUSTRY AND TRADE  LIMITED  ROLLS-ROYCE MARINE AS  Norway  100%  ROLLS-ROYCE MARINE ASIA LIMITED  Hong Kong  100%  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE DANMARK AS  Denmark  100%  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE DANMARK AS  Denmark  100%  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE BENELUX BV  Nethe	TURBINES LIMITED	_	1
POWER LIMITED  ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED  ROLLS-ROYCE INDUSTRIAL POWER United Kingdom  100%  ROLLS-ROYCE INDUSTRIAL POWER SYSTEMS LIMITED  ROLLS-ROYCE INDUSTRIES LIMITED  United Kingdom  100%  ROLLS-ROYCE INDUSTRIES LIMITED  United Kingdom  100%  ROLLS-ROYCE INDUSTRIES LIMITED  United Kingdom  100%  ROLLS-ROYCE INDUSTRIES LIMITED  United States  100%  ROLLS-ROYCE INALIA SRIL  Italy  100%  ROLLS-ROYCE JAPAN CO LIMITED  Japan  100%  ROLLS-ROYCE JEASING LIMITED  United States  100%  ROLLS-ROYCE LEASING LIMITED  United Kingdom  100%  ROLLS-ROYCE INALIA SRIL  Italy  100%  ROLLS-ROYCE JAPAN CO LIMITED  Japan  100%  ROLLS-ROYCE JAPAN CO LIMITED  United Kingdom  100%  ROLLS-ROYCE JAPAN CO LIMITED  JAPAN  100%  ROLLS-ROYCE JAPAN CO LIMITED  United Kingdom  100%  ROLLS-ROYCE JAPAN CO LIMITED  JAPAN  100%  ROLLS-ROYCE JAPAN CO LIMITED  United Kingdom  100%  ROLLS-ROYCE JAPAN CO LIMITED  United Kingdom  100%  ROLLS-ROYCE TURKEY POWER  SOLUTIONS INDUSTRY AND TRADE  LIMITED  ROLLS-ROYCE MARINE AS  Norway  100%  ROLLS-ROYCE MARINE ASIA LIMITED  Hong Kong  100%  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE DANMARK AS  Denmark  100%  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE DANMARK AS  Denmark  100%  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE BENELUX BV  Nethe		United Kingdom	100%
ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED  ROLLS-ROYCE INDUSTRIAL POWER SYSTEMS LIMITED  ROLLS-ROYCE INDUSTRIAL POWER SYSTEMS LIMITED  ROLLS-ROYCE INTERNATIONAL LIMITED  ROLLS-ROYCE INVESTMENT CO  United Kingdom  100% ROLLS-ROYCE INVESTMENT CO  United Kingdom  100% ROLLS-ROYCE INVESTMENT CO  United Kingdom  100% ROLLS-ROYCE JAPAN CO LIMITED  Japan  100% ROLLS-ROYCE JAPAN CO LIMITED  JAPAN  ROLLS-ROYCE JAPAN CO LIMITED  JAPAN  ROLLS-ROYCE LEASING LIMITED  United Kingdom  100% ROLLS-ROYCE JAPAN CO LIMITED  JAPAN  100% ROLLS-ROYCE LEASING LIMITED  United Kingdom  100%  ROLLS-ROYCE JAPAN CO LIMITED  JAPAN  100% ROLLS-ROYCE MALAYSIA SDN BHD  Malaysia  100%  ROLLS-ROYCE MALAYSIA SDN BHD  Malaysia  100%  ROLLS-ROYCE MARINE ASIA LIMITED  HONG  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE DEUTSCHLAND  Germany  100%  ROLLS-ROYCE MARINE DEUTSCHLAND  Germany  100%  ROLLS-ROYCE MARINE DEUTSCHLAND  GOMBH  ROLLS-ROYCE MARINE ELECTRICAL  SYSTEMS LIMITED  ROLLS-ROYCE MARINE ELECTRICAL  SYSTEMS LIMITED  ROLLS-ROYCE MARINE FRANCE SARL  France  100%  ROLLS-ROYCE MARINE FRANCE SARL  France  100%  ROLLS-ROYCE MARINE FRANCE SARL  France  100%  ROLLS-ROYCE MARINE HELLAS S A  Greece  100%		-	
(INDIA) LIMITED ROLLS-ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED ROLLS-ROYCE INDUSTRIAL POWER FOR LIMITED ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIES LIMITED United Kingdom 100% SYSTEMS LIMITED ROLLS-ROYCE INTERNATIONAL LIMITED United Kingdom 100% ROLLS-ROYCE INTERNATIONAL LIMITED ROLLS-ROYCE ITALIA SRL ROLLS-ROYCE ITALIA SRL ROLLS-ROYCE JAPAN CO LIMITED Japan ROLLS-ROYCE JAPAN CO LIMITED Japan ROLLS-ROYCE JAPAN CO LIMITED United Kingdom 100% ROLLS-ROYCE LEASING LIMITED United Kingdom 100% ROLLS-ROYCE MALAYSIA SDN BHD Malaysia 100% ROLLS-ROYCE MALAYSIA SDN BHD Malaysia 100% ROLLS-ROYCE TURKEY POWER SOLUTIONS INDUSTRY AND TRADE LIMITED ROLLS-ROYCE MARINE ASIA LIMITED Hong Kong 100% ROLLS-ROYCE MARINE ASIA LIMITED Hong Kong 100% ROLLS-ROYCE MARINE ASIA LIMITED HONG KONG ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE DANMARK AS Denmark 100% ROLLS-ROYCE MARINE DEUTSCHLAND Germany 100% ROLLS-ROYCE MARINE DEUTSCHLAND GERMAN ROLLS-ROYCE MARINE ELECTRICAL VINITED ROLLS-ROYCE MARINE ELECTRICAL VINITED ROLLS-ROYCE MARINE ELECTRICAL VINITED ROLLS-ROYCE MARINE ELECTRICAL VINITED ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE HELLAS S ROLLS-ROYCE MARINE HELLAS S ROLLS-ROYCE MARINE HONG KONG HONG ROLLS-ROYCE MARINE HELLAS S ROLLS-ROYCE MARINE HONG KONG ROLLS-ROYCE MARINE HON		United Kingdom	100%
ROLLS-ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED  ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED  ROLLS-ROYCE INDUSTRIAL POWER SYSTEMS LIMITED  ROLLS-ROYCE INDUSTRIAL POWER SYSTEMS LIMITED  ROLLS-ROYCE INDUSTRIES LIMITED  ROLLS-ROYCE INDUSTRIES LIMITED  ROLLS-ROYCE INTERNATIONAL LIMITED  ROLLS-ROYCE INTERNATIONAL LIMITED  ROLLS-ROYCE INVESTMENT CO  United Kingdom  100%  ROLLS-ROYCE INFERNATIONAL LIMITED  United Kingdom  100%  ROLLS-ROYCE INFERNATIONAL LIMITED  ROLLS-ROYCE INFERNATIONAL LIMITED  ROLLS-ROYCE JSF HOLDINGS INC  United States  100%  ROLLS-ROYCE LEASING LIMITED  United Kingdom  100%  ROLLS-ROYCE JSF HOLDINGS INC  United States  100%  ROLLS-ROYCE MALAYSIA SDN BHD  Malaysia  100%  ROLLS-ROYCE MALAYSIA SDN BHD  Malaysia  100%  ROLLS-ROYCE MALAYSIA SDN BHD  Malaysia  100%  ROLLS-ROYCE MARINE AS  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE BENELUX BV  Netherlands  100%  ROLLS-ROYCE MARINE DANMARK AS  Denmark  100%  ROLLS-ROYCE MARINE DANMARK AS  Denmark  100%  ROLLS-ROYCE MARINE DEUTSCHLAND  Germany  100%  ROLLS-ROYCE MARINE DEUTSCHLAND  GERMAN  ROLLS-ROYCE MARINE ELECTRICAL  United Kingdom  100%  ROLLS-ROYCE MARINE DANMARK AS  Denmark  100%  ROLLS-ROYCE MARINE DEUTSCHLAND  Germany  100%  ROLLS-ROYCE MARINE FRANCE SARL  ROLLS-ROYCE MARINE FRANCE SARL  ROLLS-ROYCE MARINE FRANCE SARL  France  100%  ROLLS-ROYCE MARINE FRANCE SARL  France  100%  ROLLS-ROYCE MARINE HELLAS S A  Greece  100%  ROLLS-ROYCE MARINE HONG KONG  IMITED  ROLLS-ROYCE MARINE HONG KONG  IMITED  ROLLS-ROYCE MARINE INDIA PRIVATE  India		• • • • • • • • • • • • • • • • • • •	1
OVERSEAS PROJECTS  LIMITED		Linited Kingdom	100%
ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED  ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIES LIMITED  ROLLS-ROYCE INDUSTRIES LIMITED  ROLLS-ROYCE INTERNATIONAL LIMITED  ROLLS-ROYCE JAPAN CO LIMITED  ROLLS-ROYCE JAPAN CO LIMITED  ROLLS-ROYCE JAPAN CO LIMITED  ROLLS-ROYCE LEASING LIMITED  ROLLS-ROYCE MALAYSIA SDN BHD  ROLLS-ROYCE MARINE AS  ROLLS-ROYCE MARINE ASIA LIMITED  ROLLS-ROYCE MARINE ASIA LIMITED  ROLLS-ROYCE MARINE ASIA LIMITED  ROLLS-ROYCE MARINE ASIA LIMITED  ROLLS-ROYCE MARINE BENELUX BV  ROLLS-ROYCE MARINE BENELUX BV  ROLLS-ROYCE MARINE CHILE SA  ROLLS-ROYCE MARINE DEUTSCHLAND  GERMANY  ROLLS-ROYCE MARINE DEUTSCHLAND  GERMANY  ROLLS-ROYCE MARINE DEUTSCHLAND  GERMANY  ROLLS-ROYCE MARINE BECTRICAL  SYSTEMS LIMITED  ROLLS-ROYCE MARINE ELECTRICAL  United Kingdom  100%  100%  100%  ROLLS-ROYCE MARINE ELECTRICAL  United Kingdom  100%  ROLLS-ROYCE MARINE ESPANA S A  Spain  100%  ROLLS-ROYCE MARINE ESPANA S A  ROLLS-ROYCE MARINE HELLAS S A  Greece  100%  ROLLS-ROYCE MARINE HONG KONG  Hong Kong  100%		O'mod Kingdom	1 100 %
ENGINEERING (OVERSEAS PROJECTS) LIMITED  ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER ROLLS-ROYCE INDUSTRIAL POWER SYSTEMS LIMITED  ROLLS-ROYCE INDUSTRIES LIMITED United Kingdom ROLLS-ROYCE INDUSTRIES LIMITED United Kingdom ROLLS-ROYCE INTERNATIONAL LIMITED United Kingdom ROLLS-ROYCE INTERNATIONAL LIMITED United Kingdom ROLLS-ROYCE INVESTMENT CO United States 100% ROLLS-ROYCE JAPAN CO LIMITED Japan ROLLS-ROYCE JAPAN CO LIMITED United Kingdom United States 100% ROLLS-ROYCE JAPAN CO LIMITED United Kingdom ROLLS-ROYCE LEASING LIMITED United Kingdom United Kingdom ROLLS-ROYCE MALAYSIA SDN BHD Malaysia 100% ROLLS-ROYCE MALAYSIA SDN BHD Malaysia 100% ROLLS-ROYCE MALAYSIA SDN BHD ROLLS-ROYCE MARINE AS ROLLS-ROYCE MARINE AS ROLLS-ROYCE MARINE AS ROLLS-ROYCE MARINE ASIA LIMITED ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE CHILE SA Chile 100% ROLLS-ROYCE MARINE CHILE SA Chile 100% ROLLS-ROYCE MARINE DANMARK AS Denmark 100% ROLLS-ROYCE MARINE DANMARK AS Denmark 100% ROLLS-ROYCE MARINE DEUTSCHLAND GMBH ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED ROLLS-ROYCE MARINE ESPANA S A Spain 100% ROLLS-ROYCE MARINE ESPANA S A Spain 100% ROLLS-ROYCE MARINE ESPANA S A Spain 100% ROLLS-ROYCE MARINE ESPANA S A ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE HELLAS S A Greece 100% ROLLS-ROYCE MARINE HELLAS S A Greece 100% ROLLS-ROYCE MARINE HONG KONG LIMITED ROLLS-ROYCE MARINE INDIA PRIVATE		United Kingdom	100%
LIMITED ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED ROLLS-ROYCE INDUSTRIAL POWER United Kingdom SYSTEMS LIMITED ROLLS-ROYCE INDUSTRIES LIMITED United Kingdom ONS SYSTEMS LIMITED United Kingdom ONS ROLLS-ROYCE INDUSTRIES LIMITED United Kingdom ONS ROLLS-ROYCE INVESTMENT CO United Kingdom ONS ROLLS-ROYCE INVESTMENT CO United States ONS ROLLS-ROYCE JAPAN CO LIMITED Japan ONS ROLLS-ROYCE JAPAN CO LIMITED United States ONS ROLLS-ROYCE JAPAN CO LIMITED United Kingdom ONS ROLLS-ROYCE JAPAN CO LIMITED United States ONS ROLLS-ROYCE JAPAN CO LIMITED United Kingdom ONS ROLLS-ROYCE MALAYSIA SDN BHD Malaysia ONS ROLLS-ROYCE MALAYSIA SDN BHD Malaysia ONS ROLLS-ROYCE MALAYSIA SDN BHD ROLLS-ROYCE MARINE AS Norway ONS ROLLS-ROYCE MARINE AS Norway ONS ROLLS-ROYCE MARINE ASIA LIMITED ONS ROLLS-ROYCE MARINE AUSTRALIA PTY UNITED ROLLS-ROYCE MARINE BENELUX BV Netherlands ONS ROLLS-ROYCE MARINE BENELUX BV Netherlands ONS ROLLS-ROYCE MARINE CHILE SA Chile ONS ROLLS-ROYCE MARINE DEUTSCHLAND GERMANY ONS ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE DEUTSCHLAND GERMANY ONS ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED ROLLS-ROYCE MARINE ESPANA S A Spain ONS ROLLS-ROYCE MARINE ESPANA S A Spain ONS ROLLS-ROYCE MARINE ESPANA S A Spain ONS ROLLS-ROYCE MARINE FRANCE SARL France ONS ROLLS-ROYCE MARINE HELLAS S A Greece ONS ROLLS-ROYCE MARINE HELLAS S A Greece ONS ROLLS-ROYCE MARINE HELLAS S A Greece ONS ROLLS-ROYCE MARINE HONG KONG UNITED ROLLS-ROYCE MARINE HONG KONG UNITED ROLLS-ROYCE MARINE HONG KONG UNITED ROLLS-ROYCE MARINE HONG RONG ONS ROLLS-ROYCE MARINE HONG RONG UNITED ROLLS-ROYCE MARINE HONG RON		Officed Kingdom	100%
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SOLUTIONS INDUSTRY AND TRADE LIMITED  ROLLS-ROYCE MARINE AS  ROLLS-ROYCE MARINE ASIA LIMITED  ROLLS-ROYCE MARINE AUSTRALIA PTY LIMITED  ROLLS-ROYCE MARINE BENELUX BV  ROLLS-ROYCE MARINE BENELUX BV  ROLLS-ROYCE MARINE CHILE SA  ROLLS-ROYCE MARINE DANMARK AS  ROLLS-ROYCE MARINE DANMARK AS  ROLLS-ROYCE MARINE DEUTSCHLAND  GMBH  ROLLS-ROYCE MARINE ELECTRICAL  SYSTEMS LIMITED  ROLLS-ROYCE MARINE ESPANA S A  Spain  ROLLS-ROYCE MARINE ESPANA S A  Spain  ROLLS-ROYCE MARINE FRANCE SARL  France  100%  ROLLS-ROYCE MARINE FRANCE SARL  France  100%  ROLLS-ROYCE MARINE HELLAS S A  Greece  100%  ROLLS-ROYCE MARINE HONG KONG  LIMITED  ROLLS-ROYCE MARINE HONG KONG  LIMITED			100%
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ROLLS-ROYCE MARINE AS Norway 100% ROLLS-ROYCE MARINE ASIA LIMITED Hong Kong 100% ROLLS-ROYCE MARINE AUSTRALIA PTY Australia 100% LIMITED AUSTRALIA PTY AUSTRALIA PTY AUSTRALIA 100% ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE CHILE SA Chile 100% ROLLS-ROYCE MARINE DANMARK AS Denmark 100% ROLLS-ROYCE MARINE DEUTSCHLAND Germany 100% GMBH ROLLS-ROYCE MARINE ELECTRICAL United Kingdom 100% SYSTEMS LIMITED SYSTEMS LIMITED ROLLS-ROYCE MARINE ESPANA S A Spain 100% ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE HELLAS S A Greece 100% ROLLS-ROYCE MARINE HONG KONG Hong Kong 100% LIMITED ROLLS-ROYCE MARINE INDIA PRIVATE India 100%			
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ROLLS-ROYCE MARINE AUSTRALIA PTY LIMITED  ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE CHILE SA ROLLS-ROYCE MARINE CHILE SA ROLLS-ROYCE MARINE DANMARK AS ROLLS-ROYCE MARINE DEUTSCHLAND GMBH ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED ROLLS-ROYCE MARINE ESPANA S A ROLLS-ROYCE MARINE ESPANA S A Spain ROLLS-ROYCE MARINE FRANCE SARL ROLLS-ROYCE MARINE FRANCE SARL ROLLS-ROYCE MARINE HELLAS S A Greece 100% ROLLS-ROYCE MARINE HONG KONG LIMITED ROLLS-ROYCE MARINE HONG KONG LIMITED ROLLS-ROYCE MARINE INDIA PRIVATE India 100%			
LIMITED  ROLLS-ROYCE MARINE BENELUX BV Netherlands 100%  ROLLS-ROYCE MARINE CHILE SA Chile 100%  ROLLS-ROYCE MARINE DANMARK AS Denmark 100%  ROLLS-ROYCE MARINE DEUTSCHLAND Germany 100%  GMBH  ROLLS-ROYCE MARINE ELECTRICAL United Kingdom 100%  SYSTEMS LIMITED  ROLLS-ROYCE MARINE ESPANA S A Spain 100%  ROLLS-ROYCE MARINE FRANCE SARL France 100%  ROLLS-ROYCE MARINE HELLAS S A Greece 100%  ROLLS-ROYCE MARINE HONG KONG Hong Kong 100%  LIMITED  ROLLS-ROYCE MARINE INDIA PRIVATE India 100%			
ROLLS-ROYCE MARINE BENELUX BV Netherlands 100% ROLLS-ROYCE MARINE CHILE SA Chile 100% ROLLS-ROYCE MARINE DANMARK AS Denmark 100% ROLLS-ROYCE MARINE DEUTSCHLAND Germany 100% GMBH ROLLS-ROYCE MARINE ELECTRICAL United Kingdom 100% SYSTEMS LIMITED ROLLS-ROYCE MARINE ESPANA S A Spain 100% ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE HELLAS S A Greece 100% ROLLS-ROYCE MARINE HONG KONG Hong Kong 100% LIMITED ROLLS-ROYCE MARINE INDIA PRIVATE India 100%	1	, wowang	,0070
ROLLS-ROYCE MARINE CHILE SA         Chile         100%           ROLLS-ROYCE MARINE DANMARK AS         Denmark         100%           ROLLS-ROYCE MARINE DEUTSCHLAND         Germany         100%           GMBH         United Kingdom         100%           SYSTEMS LIMITED         SYSTEMS LIMITED         100%           ROLLS-ROYCE MARINE ESPANA S A         Spain         100%           ROLLS-ROYCE MARINE FRANCE SARL         France         100%           ROLLS-ROYCE MARINE HELLAS S A         Greece         100%           ROLLS-ROYCE MARINE HONG KONG         Hong Kong         100%           LIMITED         ROLLS-ROYCE MARINE INDIA PRIVATE         India         100%		Notherlands	100%
ROLLS-ROYCE MARINE DANMARK AS Denmark 100% ROLLS-ROYCE MARINE DEUTSCHLAND Germany 100% GMBH ROLLS-ROYCE MARINE ELECTRICAL United Kingdom 100% SYSTEMS LIMITED ROLLS-ROYCE MARINE ESPANA S A Spain 100% ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE HELLAS S A Greece 100% ROLLS-ROYCE MARINE HONG KONG Hong Kong 100% LIMITED ROLLS-ROYCE MARINE INDIA PRIVATE India 100%			
ROLLS-ROYCE MARINE DEUTSCHLAND GMBH  ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED ROLLS-ROYCE MARINE ESPANA S A ROLLS-ROYCE MARINE ESPANA S A Spain 100% ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE HELLAS S A Greece 100% ROLLS-ROYCE MARINE HONG KONG LIMITED ROLLS-ROYCE MARINE INDIA PRIVATE India 100%			
GMBH  ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED  ROLLS-ROYCE MARINE ESPANA S A Spain 100%  ROLLS-ROYCE MARINE FRANCE SARL France 100%  ROLLS-ROYCE MARINE HELLAS S A Greece 100%  ROLLS-ROYCE MARINE HONG KONG Hong Kong 100%  LIMITED  ROLLS-ROYCE MARINE INDIA PRIVATE India 100%			
ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED ROLLS-ROYCE MARINE ESPANA S A ROLLS-ROYCE MARINE FRANCE SARL ROLLS-ROYCE MARINE HELLAS S A ROLLS-ROYCE MARINE HELLAS S A Greece 100% ROLLS-ROYCE MARINE HONG KONG LIMITED ROLLS-ROYCE MARINE INDIA PRIVATE India 100%		Germany	100%
SYSTEMS LIMITED  ROLLS-ROYCE MARINE ESPANA S A Spain 100%  ROLLS-ROYCE MARINE FRANCE SARL France 100%  ROLLS-ROYCE MARINE HELLAS S A Greece 100%  ROLLS-ROYCE MARINE HONG KONG Hong Kong 100%  LIMITED  ROLLS-ROYCE MARINE INDIA PRIVATE India 100%		<u> </u>	
ROLLS-ROYCE MARINE ESPANA S A Spain 100% ROLLS-ROYCE MARINE FRANCE SARL France 100% ROLLS-ROYCE MARINE HELLAS S A Greece 100% ROLLS-ROYCE MARINE HONG KONG Hong Kong 100% LIMITED ROLLS-ROYCE MARINE INDIA PRIVATE India 100%	1	United Kingdom	100%
ROLLS-ROYCE MARINE FRANCE SARL         France         100%           ROLLS-ROYCE MARINE HELLAS S A         Greece         100%           ROLLS-ROYCE MARINE HONG KONG         Hong Kong         100%           LIMITED         ROLLS-ROYCE MARINE INDIA PRIVATE         India         100%			
ROLLS-ROYCE MARINE FRANCE SARL         France         100%           ROLLS-ROYCE MARINE HELLAS S A         Greece         100%           ROLLS-ROYCE MARINE HONG KONG         Hong Kong         100%           LIMITED         ROLLS-ROYCE MARINE INDIA PRIVATE         India         100%	ROLLS-ROYCE MARINE ESPANA S A	Spain	100%
ROLLS-ROYCE MARINE HELLAS S A Greece 100%  ROLLS-ROYCE MARINE HONG KONG Hong Kong 100%  LIMITED  ROLLS-ROYCE MARINE INDIA PRIVATE India 100%	ROLLS-ROYCE MARINE FRANCE SARL	France	100%
ROLLS-ROYCE MARINE HONG KONG Hong Kong 100% LIMITED ROLLS-ROYCE MARINE INDIA PRIVATE India 100%			
LIMITED ROLLS-ROYCE MARINE INDIA PRIVATE India 100%			
ROLLS-ROYCE MARINE INDIA PRIVATE India 100%	1	ong rong	.50,0
	BOLLS-BOYCE MARINE INDIA PRIVATE	India	100%
SHYII LU		maia	10070
	L-STANT LED	L	<u></u>

Name	Country	
ROLLS-ROYCE MARINE KOREA LIMITED	Korea, Republic of	100%
ROLLS-ROYCE MARINE MANUFACTURING	China	100%
(SHANGHAI) LIMITED	<u> </u>	<del>                                     </del>
ROLLS-ROYCE MARINE NORTH AMERICA	United States	100%
INC	<del></del>	1
ROLLS-ROYCE MARINE POWER	United Kingdom	100%
OPERATIONS LIMITED		1000
ROLLS-ROYCE MECHANICAL TEST	Germany	100%
OPERATIONS CENTRE GMBH	<u> </u>	<del> </del>
ROLLS-ROYCE MEXICO ADMINISTRATION	Mexico	100%
S DE RL DE CV		1-4-0-0-
ROLLS-ROYCE MEXICO S DE RL DE CV	Mexico	100%
ROLLS-ROYCE MILITARY AERO ENGINES	United Kingdom	100%
LIMITED (PTW)	<del>  </del>	1000/
ROLLS-ROYCE NAMIBIA (PTY) LIMITED	Namibia	100%
ROLLS-ROYCE NEW ZEALAND LIMITED	New Zealand	100%
ROLLS-ROYCE NIGERIA LIMITED	Nigeria	100%
ROLLS-ROYCE NORTH AMERICA (USA)	United States	100%
HOLDINGS CO		
ROLLS-ROYCE NORTH AMERICA	United States	100%
HOLDINGS INC		
ROLLS-ROYCE NORTH AMERICA INC	United States	100%
ROLLS-ROYCE NORTH AMERICA	United States	100%
VENTURES INC		
ROLLS-ROYCE NORTH AMERICAN	United States	100%
TECHNOLOGIES INC		
ROLLS-ROYCE OMAN LLC	Oman	100%
ROLLS-ROYCE OPERATIONS (INDIA)	India	100%
PRIVATE LIMITED	111213	10070
ROLLS-ROYCE OVERSEAS HOLDINGS	United Kingdom	100%
LIMITED	Officed Kingdom	100%
ROLLS-ROYCE OVERSEAS INVESTMENTS	United Kingdom	100%
	United Kingdom	100%
LIMITED		4000
ROLLS-ROYCE OY AB	Finland	100%
ROLLS-ROYCE PLACEMENTS LIMITED	United Kingdom	100%
ROLLS-ROYCE POLAND SP ZOO	Poland	100%
ROLLS-ROYCE POWER DEVELOPMENT	United Kingdom	100%
LIMITED		<u> </u>
ROLLS-ROYCE POWER ENGINEERING PLC	United Kingdom	100%
ROLLS-ROYCE SAUDI ARABIA LIMITED	Saudi Arabia	100%
ROLLS-ROYCE SECRETARIAT LIMITED	United Kingdom	100%
ROLLS-ROYCE SINGAPORE PTE LTD	Singapore	100%
ROLLS-ROYCE SNECMA LIMITED	United Kingdom	50%
ROLLS-ROYCE TECHNICAL SUPPORT	France	100%
SARL		
ROLLS-ROYCE TOTAL CARE SERVICES	United Kingdom	100%
LIMITED	Office Mingdom	1.00%
ROLLS-ROYCE TRANSMISSION &	United Kingdom	100%
DISTRIBUTION LIMITED	Officed Kingdom	100 /6
	United Kingdom	50%
ROLLS-ROYCE TURBOMECA LIMITED		50%
ROLLS-ROYCE TURBOMECA SAS	France	
ROLLS-ROYCE VIETNAM LIMITED	Vietnam	100%
ROLLS-ROYCE ZWEITE BETEILIGUNGS	Germany	100%
GMBH POOR OF PANION IN INTER	I I I I I I I I I I I I I I I I I I I	1000/
ROSS CERAMICS LIMITED	United Kingdom	100%
R-R INDUSTRIAL CONTROLS LIMITED	United Kingdom	100%
RRPF ENGINE LEASING (NO 2) LIMITED	United Kingdom	50%
RRPF ENGINE LEASING (US) (NO 2) LLC	United States	50%
RRPF ENGINE LEASING (US) LLC	United States	50%
RRPF ENGINE LEASING LIMITED	United Kingdom	50%
RUNDE MILJOBYGG AS	Norway	18%
SCANDINAVIAN ELECTRIC GDANSK SP	Poland	67%
ZOO		' '
SCANDINAVIAN ELECTRIC SYSTEMS DO	Brazil	66%
		1 -0.0
I : = = = = = = = = = = = = = = = = = =		
BRAZIL LIMITADA	Argentina	50%
BRAZIL LIMITADA SERVICIOS DE OPERACION Y	Argentina	50%
BRAZIL LIMITADA SERVICIOS DE OPERACION Y MANTENIMIENTO SA		
BRAZIL LIMITADA SERVICIOS DE OPERACION Y MANTENIMIENTO SA SHANXI NORTH MTU DIESEL CO LTD	China	24 5%
BRAZIL LIMITADA SERVICIOS DE OPERACION Y MANTENIMIENTO SA SHANXI NORTH MTU DIESEL CO LTD SHARING IN GROWTH UK LIMITED	China United Kingdom	24 5% 100%
BRAZIL LIMITADA SERVICIOS DE OPERACION Y MANTENIMIENTO SA SHANXI NORTH MTU DIESEL CO LTD SHARING IN GROWTH UK LIMITED SIGN ASSURED LIMITED	China United Kingdom United Kingdom	24 5% 100% 24 99%
BRAZIL LIMITADA SERVICIOS DE OPERACION Y MANTENIMIENTO SA SHANXI NORTH MTU DIESEL CO LTD SHARING IN GROWTH UK LIMITED SIGN ASSURED LIMITED SINGAPORE AERO ENGINE SERVICES	China United Kingdom	24 5% 100%
BRAZIL LIMITADA SERVICIOS DE OPERACION Y MANTENIMIENTO SA SHANXI NORTH MTU DIESEL CO LTD SHARING IN GROWTH UK LIMITED SIGN ASSURED LIMITED SINGAPORE AERO ENGINE SERVICES PRIVATE LIMITED	China United Kingdom United Kingdom Singapore	24 5% 100% 24 99% 30%
BRAZIL LIMITADA SERVICIOS DE OPERACION Y MANTENIMIENTO SA SHANXI NORTH MTU DIESEL CO LTD SHARING IN GROWTH UK LIMITED SIGN ASSURED LIMITED SINGAPORE AERO ENGINE SERVICES PRIVATE LIMITED SKL MOTOR GMBH	China United Kingdom United Kingdom Singapore Germany	24 5% 100% 24 99% 30%
BRAZIL LIMITADA SERVICIOS DE OPERACION Y MANTENIMIENTO SA SHANXI NORTH MTU DIESEL CO LTD SHARING IN GROWTH UK LIMITED SIGN ASSURED LIMITED SINGAPORE AERO ENGINE SERVICES PRIVATE LIMITED	China United Kingdom United Kingdom Singapore Germany United Kingdom	24 5% 100% 24 99% 30% 50%
BRAZIL LIMITADA SERVICIOS DE OPERACION Y MANTENIMIENTO SA SHANXI NORTH MTU DIESEL CO LTD SHARING IN GROWTH UK LIMITED SIGN ASSURED LIMITED SINGAPORE AERO ENGINE SERVICES PRIVATE LIMITED SKL MOTOR GMBH	China United Kingdom United Kingdom Singapore Germany	24 5% 100% 24 99% 30%

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Name	Country	
SPARE IPG 11 LIMITED	United Kingdom	100%
SPARE IPG 15 LIMITED	United Kingdom	100%
SPARE IPG 18 LIMITED	United Kingdom	100%
SPARE IPG 20 LIMITED	United Kingdom	100%
SPARE IPG 22 LIMITED	United Kingdom	100%
SPARE IPG 24 LIMITED	United Kingdom	100%
SPARE IPG 27 LIMITED	United Kingdom	100%
SPARE IPG 28 LIMITED	United Kingdom	100%
SPARE IPG 3 LIMITED	United Kingdom	100%
SPARE IPG 30 LIMITED	United Kingdom	100%
SPARE IPG 32 LIMITED	United Kingdom	100%
SPARE IPG 4 LIMITED	United Kingdom	100%
STADT TOWING TANK AS	Norway	16 67%
STONE VICKERS LIMITED	United Kingdom	100%
SUNNMØRE GOLF AS	Norway	13%
SUPERSTRUCTURE CAPITAL LIMITED	United Kingdom	100%
		100%
SUPERSTRUCTURE GROUP AP LIMITED	New Zealand	
SUPERSTRUCTURE GROUP LIMITED	United Kingdom	100%
SYNCROLIFT INC	United States	100%
T+ MEDICAL AMERICAS INC	United States	19 1%
T+ MEDICAL HOLDINGS LIMITED	United Kingdom	19 1%
T+ MEDICAL LIMITED	United Kingdom	19 1%
TECH MECA SAS	France	100%
TECHJET AEROFOILS LIMITED	Israel	50%
TECHNICAL SUPPORT SERVICES (MIDDLE	United Kingdom	100%
EAST) LIMITED		
TEXAS AERO ENGINE SERVICES L L C	United States	50%
THE BUSHING COMPANY LIMITED	United Kingdom	100%
TOGNUM AG	Germany	50%
TOGNUM AMERICA INC	United States	50%
TOGNUM ASIA PTE LTD	Singapore	50%
TRIGNO ENERGY S R L	Italy	100%
TRT LIMITED	United Kingdom	49 5%
TURBINE SURFACE TECHNOLOGIES	United Kingdom	50%
LIMITED	Officea Kingdom	30 %
TURBO-UNION LIMITED	I forther of I Common of the c	40%
	United Kingdom	
ULSTEIN (U K ) LIMITED	United Kingdom	100%
ULSTEIN HOLDING AS	Norway	100%
ULSTEIN INTERNATIONAL S A	Spain	100%
ULSTEIN MARITIME LIMITED	Canada	100%
ULSTEIN TRADING LIMITED AS	Norway	100%
VA LIMITED	United Kingdom	100%
VICKERS PENSION TRUSTEES LIMITED	United Kingdom	100%
VICKERS PRESSINGS LIMITED	United Kingdom	100%
VIKING POWER LIMITED	United Kingdom	100%
VIKING REISEBYRA AS	Norway	50%
VINTERS DEFENCE SYSTEMS LIMITED	United Kingdom	100%
VINTERS ENGINEERING LIMITED	United Kingdom	100%
VINTERS INTERNATIONAL LIMITED	United Kingdom	100%
VINTERS LIMITED	United Kingdom	100%
VINTERS RISK & INSURANCE SERVICES	United Kingdom	100%
LIMITED		
VINTERS-ARMSTRONGS (ENGINEERS)	United Kingdom	100%
LIMITED	Office Kingdom	100%
VINTERS-ARMSTRONGS LIMITED	United Kingdom	100%
		19 1%
VIVATEC LIMITED	United Kingdom	18 170
W H HOWSON LIMITED	United Kingdom Germany	0.750/
MUDICOLLAFTOFODDECUMO	L L - APPRAISE	0 75%
WIRTSCHAFTSFORDERUNG	Germany	1
BODENSEEKREIS GMBH		
BODENSEEKREIS GMBH WULTEX MACHINE COMPANY LIMITED	United Kingdom	100%
BODENSEEKREIS GMBH WULTEX MACHINE COMPANY LIMITED XIAN XR AERO COMPONENTS CO, Ltd	United Kingdom China	100%
BODENSEEKREIS GMBH WULTEX MACHINE COMPANY LIMITED XIAN XR AERO COMPONENTS CO, Ltd XIAN XR TURBINE MACHINING	United Kingdom	100%
BODENSEEKREIS GMBH WULTEX MACHINE COMPANY LIMITED XIAN XR AERO COMPONENTS CO, Ltd	United Kingdom China	100%