

AR01

Annual Return

BLUEPRINT

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A fee is payable with this form
Please see 'How to pay' on the
last page

You can us
Please go t

✓ What this form is for
You may use this form to confirm
that the company information is
correct as at the date of this return
You must file an Annual Return at
least once every year

X What this form is for
You may use this form to confirm
that the company information is
correct as at the date of this return
You must file an Annual Return at
least once every year

TUESDAY



A39
"AX4FOVKT"
05/07/2011
COMPANIES HOUSE 18

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nce at
house gov uk

Part 1 Company details

The section must be completed by all companies

→ Filing in this form
Please complete in typescript or in
bold black capitals
All fields are mandatory unless
specified or indicated by *

A1 Company details

Company number 1 0 0 3 1 4 2

Company name in full 1 ROLLS-ROYCE plc

1 Company name change
If your company has recently
changed its name, please provide
the company name as at the date of
this return

A2 Return date

Please give the annual return made up date The return date must not be a future
date The annual return must be delivered within 28 days of the date given below

Date of this return 2 d 1 d 3 m 0 m 6 y 2 y 0 y 1 y 1

2 Date of this return
Your company's return date
is usually the anniversary of
incorporation or the anniversary
of the last annual return filed at
Companies House You may choose
an earlier return date but it must not
be a later date

A3 Principal business activity

Please show the trade classification code number(s) for the principal
activity or activities 3

Classification code 1 2 8 3 0
Classification code 2 2 8 5 2
Classification code 3 2 9 1 1
Classification code 4

If you cannot determine a code, please give a brief description of your
business activity below

Principal activity description Aerospace Industrial & Marine Power

3 Principal business activity
You must provide a trade
classification code (SIC code) or a
description of your company's main
business in this section
A full list of the trade classification
codes are available on our website
www.companieshouse.gov.uk

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A4 Company type^①

Please confirm your company type by ticking the appropriate box below (only one box must be ticked)

- ☒ Public limited company
☐ Private company limited by shares
☐ Private company limited by guarantee
☐ Private company limited by shares exempt under section 60
☐ Private company limited by guarantee exempt under section 60
☐ Private unlimited company with share capital
☐ Private unlimited company without share capital

① Company type

If you are unsure of your company type, please check your latest certificate of incorporation or our website
www.companieshouse.gov.uk

A5 Registered office address^②

| | |
|----------------------|-----------------|
| Building name/number | 65 |
| Street | Buckingham Gate |
| Post town | London |
| County/Region | |
| Postcode | S W 1 E 6 A T |

② Change of registered office

This must agree with the address that is held on the Companies House record at the date of this return

If the registered office address has changed, you should complete form AD01 and submit it together with this annual return

A6 Single alternative inspection location (SAIL) of the company records (if applicable)^③

| | |
|----------------------|--|
| Building name/number | |
| Street | |
| Post town | |
| County/Region | |
| Postcode | |

③ SAIL address

This must agree with the address that is held on the Companies House record at the date of this return

If the address has changed, you should complete form AD02 and submit it together with this annual return

A7 Location of company records^④

Please tick the appropriate box to indicate which records are kept at the SAIL address in Section A6

- ☐ Register of members
☐ Register of directors
☐ Directors' service contracts
☐ Directors' indemnities
☐ Register of secretaries
☐ Records of resolutions etc
☐ Contracts relating to purchase of own shares
☐ Documents relating to redemption or purchase of own share out of capital by private company
☐ Register of debenture holders
☐ Report to members of outcome of investigation by public company into interests in its shares
☐ Register of interests in shares disclosed to public company
☐ Instruments creating charges and register of charges England and Wales or Northern Ireland
☐ Instruments creating charges and register of charges Scotland

④ Location of company records

If the company records are held at the registered office address, do not tick any of the boxes in this section

Certain records must be kept by every company while other records are only kept by certain company types where appropriate

If the records are not kept at the SAIL address, they must be available at the registered office

If any of the company records have moved from the registered office to the address in Section A6 since the last annual return, you must complete form AD03 and submit it together with this annual return

Part 2 Officers of the company

This section should include details of the company at the date to which this annual return is made up

- For a secretary who is an individual, go to Section B1
- For a corporate secretary, go to Section C1
- For a director who is an individual, go to Section D1
- For a corporate director, go to Section E1

Continuation pages
Please use a continuation page if you need to enter more officer details

Secretary

B1 Secretary's details ^①

Please use this section to list all the secretaries of the company
For a corporate secretary, complete Section C1-C4

| | |
|-----------------------------|-----------------|
| Title* | Mr |
| Full forename(s) | Timothy Michael |
| Surname | RAYNER |
| Former name(s) ^② | |

① Secretary appointments
You may not use this form to appoint a secretary. To do this, please complete form AP03 and submit it together with this annual return.

Corporate details
Please use Section C1-C4 to enter corporate secretary details.

Secretary details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH03.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

B2 Secretary's service address ^③

| | |
|----------------------|-----------------|
| Building name/number | 65 |
| Street | Buckingham Gate |
| Post town | London |
| County/Region | |
| Postcode | S W 1 E 6 A T |
| Country | England |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Corporate secretary

| | | |
|--|--|---|
| C1 | Corporate secretary's details ^① | |
| | Please use this section to list all the corporate secretaries of the company | |
| Corporate body/firm name | | ① Corporate secretary appointments You cannot use this form to appoint a corporate secretary. To do this, please complete form AP04 and submit it together with this annual return. Corporate secretary details All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH04. This information will appear on the public record. |
| Building name/number | | |
| Street | | |
| Post town | | |
| County/Region | | |
| Postcode | | |
| Country | | |
| C2 | Location of the registry of the corporate body or firm | |
| | Is the corporate secretary registered within the European Economic Area (EEA)? → Yes Complete Section C3 only → No Complete Section C4 only | |
| C3 | EEA companies ^② | |
| | Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register | ② EEA A full list of countries of the EEA can be found in our guidance www.companieshouse.gov.uk ③ This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC) |
| Where the company/firm is registered ^③ | | |
| Registration number | | |
| C4 | Non-EEA companies | |
| | Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register | ④ Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that register. |
| Legal form of the corporate body or firm | | |
| Governing law | | |
| If applicable, where the company/firm is registered ^④ | | |
| If applicable, the registration number | | |

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Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Dame | |
| Full forename(s) | Helen | |
| Surname | ALEXANDER | |
| Former name(s) ^② | | |
| Country/State of residence | United Kingdom | |
| Nationality | British | |
| Date of birth | d 1 d 0 m 0 m 2 y 1 y 9 y 5 y 7 | |
| Business occupation (if any) | Company Director | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|--|--|
| D2 | Director's service address ^③ | |
| Building name/number | Mill Stream | |
| Street | Maidenhead Road | |
| | Windsor | |
| Post town | Berkshire | |
| County/Region | England | |
| Postcode | S L 4 5 G D | |
| Country | England | |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

| | | |
|------------------------------|---|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | | |
| Full forename(s) | LEWIS WILLIAM KILLCROSS | |
| Surname | BOOTH | |
| Former name(s) ^② | LEWIS BOOTH | |
| | | |
| Country/State of residence | United States | |
| Nationality | British | |
| Date of birth | d 0 d 7 m 1 m 1 y 1 y 9 y 4 y 8 | |
| Business occupation (if any) | Company Director | |
| | | |
| | ① Director appointments You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return. Corporate details Please use Section E1-E4 to enter corporate director details. Director details All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01. ② Former name(s) Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes. | |

| | | |
|----------------------|--|--|
| D2 | Director's service address ^③ | |
| Building name/number | 65 | |
| Street | Buckingham Gate | |
| | | |
| Post town | London | |
| County/Region | | |
| Postcode | S W 1 E 6 A T | |
| Country | England | |
| | ③ Service address If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address. This information will appear on the public record. | |

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Director

| D1 Director's details ^① | |
|--|--|
| Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | |
| Full forename(s) | Peter John |
| Surname | BYROM |
| Former name(s) ^② | |
| Country/State of residence | England |
| Nationality | British |
| Date of birth | <div> <div>d</div> <div>2</div> <div>d</div> <div>3</div> <div>m</div> <div>0</div> <div>m</div> <div>6</div> <div>y</div> <div>1</div> <div>y</div> <div>9</div> <div>y</div> <div>4</div> <div>y</div> <div>4</div> </div> |
| Business occupation (if any) | Non-executive Director |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| D2 Director's service address ^③ | |
|--|---|
| Building name/number | 65 |
| Street | Buckingham Gate |
| Post town | London |
| County/Region | |
| Postcode | <div> <div>S</div> <div>W</div> <div>1</div> <div>E</div> <div></div> <div>6</div> <div>A</div> <div>T</div> </div> |
| Country | England |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Mr | |
| Full forename(s) | Iain Cameron | |
| Surname | CONN | |
| Former name(s) ^② | | |
| Country/State of residence | United Kingdom | |
| Nationality | British | |
| Date of birth | <div> <div>d</div> <div>2</div> <div>d</div> <div>2</div> <div>m</div> <div>1</div> <div>m</div> <div>0</div> <div>y</div> <div>1</div> <div>y</div> <div>9</div> <div>y</div> <div>6</div> <div>y</div> <div>2</div> </div> | |
| Business occupation (if any) | Company Director | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|---|--|
| D2 | Director's service address ^① | |
| Building name/number | 1 | |
| Street | ST JAMES'S SQUARE | |
| Post town | LONDON | |
| County/Region | | |
| Postcode | <div> <div>S</div> <div>W</div> <div>1</div> <div>Y</div> <div></div> <div>4</div> <div>P</div> <div>D</div> </div> | |
| Country | United Kingdom | |

① Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Professor | |
| Full forename(s) | Peter | |
| Surname | GREGSON | |
| Former name(s) ^② | | |
| Country/State of residence | Northern Ireland | |
| Nationality | British | |
| Date of birth | <div> <div>d</div> <div>0</div> <div>d</div> <div>3</div> <div>m</div> <div>1</div> <div>m</div> <div>1</div> <div>y</div> <div>1</div> <div>y</div> <div>9</div> <div>y</div> <div>5</div> <div>y</div> <div>7</div> </div> | |
| Business occupation (if any) | President and Vice Chancellor of Queens University Belfast | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|---|--|
| D2 | Director's service address ^③ | |
| Building name/number | 65 | |
| Street | Buckingham Gate | |
| Post town | London | |
| County/Region | | |
| Postcode | <div> <div>S</div> <div>W</div> <div>1</div> <div>E</div> <div></div> <div>6</div> <div>A</div> <div>T</div> </div> | |
| Country | England | |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | | |
| Full forename(s) | James Mathew | |
| Surname | GUYETTE | |
| Former name(s)② | | |
| Country/State of residence | United States | |
| Nationality | American | |
| Date of birth | <div> <div>d</div> <div>1</div> <div>d</div> <div>5</div> <div>m</div> <div>0</div> <div>m</div> <div>4</div> <div>y</div> <div>1</div> <div>y</div> <div>9</div> <div>y</div> <div>4</div> <div>y</div> <div>5</div> </div> | |
| Business occupation (if any) | President & CEO - Rolls-Royce North America | |
| | | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|---|--|
| D2 | Director's service address ① | |
| Building name/number | 65 | |
| Street | Buckingham Gate | |
| | | |
| Post town | London | |
| County/Region | | |
| Postcode | <div> <div>S</div> <div>W</div> <div>1</div> <div>E</div> <div></div> <div>6</div> <div>A</div> <div>T</div> </div> | |
| Country | England | |

① Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Dr | |
| Full forename(s) | John David Gibson | |
| Surname | MCADAM | |
| Former name(s) ^② | | |
| Country/State of residence | United Kingdom | |
| Nationality | British | |
| Date of birth | <div> <div>d</div> <div>3</div> <div>0</div> <div>m</div> <div>0</div> <div>4</div> <div>y</div> <div>1</div> <div>9</div> <div>y</div> <div>4</div> <div>8</div> </div> | |
| Business occupation (if any) | Company Director | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|---|--|
| D2 | Director's service address ^③ | |
| Building name/number | Portland House | |
| Street | Bressenden Place | |
| Post town | LONDON | |
| County/Region | England | |
| Postcode | <div> <div>S</div> <div>W</div> <div>1</div> <div>E</div> <div></div> <div>5</div> <div>B</div> <div>H</div> </div> | |
| Country | England | |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | | |
| Full forename(s) | John Mitchell | |
| Surname | NEILL | |
| Former name(s) ^② | | |
| Country/State of residence | United Kingdom | |
| Nationality | British | |
| Date of birth | <div> <div>d</div> <div>2</div> <div>d</div> <div>1</div> <div>m</div> <div>0</div> <div>m</div> <div>7</div> <div>y</div> <div>1</div> <div>y</div> <div>9</div> <div>y</div> <div>4</div> <div>y</div> <div>7</div> </div> | |
| Business occupation (if any) | Company Director | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|---|--|
| D2 | Director's service address ^③ | |
| Building name/number | 65 | |
| Street | Buckingham Gate | |
| Post town | London | |
| County/Region | | |
| Postcode | <div> <div>S</div> <div>W</div> <div>1</div> <div>E</div> <div></div> <div>6</div> <div>A</div> <div>T</div> </div> | |
| Country | England | |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

D1

Director's details ^①

Please use this section to list all the directors of the company
For a corporate director, complete Section E1-E4

Title*

Full forename(s)

John Frederick

Surname

RISHTON

Former name(s) ^②

Country/State of
residence

United Kingdom

Nationality

British

Date of birth

^d2 ^d1 ^m0 ^m2 ^y1 ^y9 ^y5 ^y8

Business occupation
(if any)

Company Director

① Director appointments

You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details

Please use Section E1-E4 to enter corporate director details.

Director details

All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)

Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

D2

Director's service address ^③

Building name/number

65

Street

Buckingham Gate

Post town

London

County/Region

Postcode

S W 1 E 6 A T

Country

England

③ Service address

If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | | |
| Full forename(s) | Andrew Barkley | |
| Surname | SHILSTON | |
| Former name(s) ^② | | |
| Country/State of residence | England | |
| Nationality | British | |
| Date of birth | d 2 d 0 m 1 m 0 y 1 y 9 y 5 y 5 | |
| Business occupation (if any) | Finance Director | |
| | | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|--|--|
| D2 | Director's service address ^③ | |
| Building name/number | 65 | |
| Street | Buckingham Gate | |
| | | |
| Post town | London | |
| County/Region | | |
| Postcode | S W 1 E 6 A T | |
| Country | England | |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

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Director

| D1 Director's details ^① | |
|--|--------------------------------------|
| Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | |
| Full forename(s) | Colin Peter |
| Surname | SMITH |
| Former name(s) ^② | |
| Country/State of residence | England |
| Nationality | British |
| Date of birth | d 1 d 3 m 1 m 1 y 1 y 9 y 5 y 5 |
| Business occupation (if any) | Director of Engineering & Technology |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| D2 Director's service address ^③ | |
|--|-----------------|
| Building name/number | 65 |
| Street | Buckingham Gate |
| Post town | London |
| County/Region | |
| Postcode | S W 1 E 6 A T |
| Country | England |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01 - continuation page

Annual Return

Director

| | | |
|------------------------------|--|--|
| D1 | Director's details ^① | |
| | Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | Mr | |
| Full forename(s) | Ian Charles | |
| Surname | STRACHAN | |
| Former name(s) ^② | | |
| Country/State of residence | England | |
| Nationality | British | |
| Date of birth | <div> <div>d</div> <div>0</div> <div>d</div> <div>7</div> <div>m</div> <div>0</div> <div>m</div> <div>4</div> <div>y</div> <div>1</div> <div>y</div> <div>9</div> <div>y</div> <div>4</div> <div>y</div> <div>3</div> </div> | |
| Business occupation (if any) | non-executive director | |
| | | |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| | | |
|----------------------|--|--|
| D2 | Director's service address ^③ | |
| Building name/number | 30 | |
| Street | Bloomfield Terrace | |
| | | |
| Post town | London | |
| County/Region | | |
| Postcode | <div> <div>S</div> <div>1</div> <div>W</div> <div></div> <div>8</div> <div>P</div> <div>Q</div> <div></div> </div> | |
| Country | United Kingdom | |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01 - continuation page

Annual Return

Director

| D1 Director's details ^① | |
|--|---------------------------------|
| Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4 | |
| Title* | |
| Full forename(s) | Michael James |
| Surname | TERRETT |
| Former name(s) ^② | |
| Country/State of residence | England |
| Nationality | British |
| Date of birth | d 3 d 0 m 1 m 1 y 1 y 9 y 5 y 6 |
| Business occupation (if any) | Chief Operating Officer |

① Director appointments
You cannot use this form to appoint a director. To do this, please complete form AP01 and submit it together with this annual return.

Corporate details
Please use Section E1-E4 to enter corporate director details.

Director details
All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH01.

② Former name(s)
Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.

| D2 Director's service address ^③ | |
|--|-----------------|
| Building name/number | 65 |
| Street | Buckingham Gate |
| Post town | London |
| County/Region | |
| Postcode | S W 1 E 6 A T |
| Country | England |

③ Service address
If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record.

AR01

Annual Return

Corporate director

| | | |
|--|--|--|
| E1 | Corporate director's details ^① | |
| | Please use this section to list all the corporate director's of the company | ① Corporate director appointments You cannot use this form to appoint a corporate director. To do this, please complete form AP02 and submit it together with this annual return. Corporate director details All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH02. This information will appear on the public record. |
| Corporate body/firm name | | |
| Building name/number | | |
| Street | | |
| Post town | | |
| County/Region | | |
| Postcode | | |
| Country | | |
| E2 | Location of the registry of the corporate body or firm | |
| | Is the corporate director registered within the European Economic Area (EEA)? → Yes Complete Section E3 only → No Complete Section E4 only | |
| E3 | EEA companies ^② | |
| | Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register | ② EEA A full list of countries of the EEA can be found in our guidance www.companieshouse.gov.uk ③ This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC) |
| Where the company/firm is registered ^③ | | |
| Registration number | | |
| E4 | Non-EEA companies | |
| | Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register | ④ Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that register. |
| Legal form of the corporate body or firm | | |
| Governing law | | |
| If applicable, where the company/firm is registered ^④ | | |
| If applicable, the registration number | | |

Part 3 Statement of capital¹

Does your company have share capital?

- Yes Complete the sections below and the following Part 4
→ No Go to Part 5 (Signature)

¹ This should reflect the company's capital status at the made up date of this annual return

F1 Share capital in pound sterling (£)

Please complete the table below to show each class of shares held in pound sterling
If all your issued capital is in sterling, only complete Section F1 and then go to Section F4

| Class of shares (E.g. Ordinary/Preference etc.) | Amount paid up on each share ² | Amount (if any) unpaid on each share ² | Number of shares ³ | Aggregate nominal value ⁴ |
|--|--|--|-------------------------------|--------------------------------------|
| ORDINARY | 0 20 | 0 00 | 1,630,996,508 | £ 326,199,301 60 |
| | | | | £ |
| | | | | £ |
| | | | | £ |
| Totals | | | 1,630,996,508 | £ 326,199,301 60 |

F2 Share capital in other currencies

Please complete the table below to show any class of shares held in other currencies
Please complete a separate table for each currency

| Currency | Class of shares (E.g. Ordinary/Preference etc.) | Amount paid up on each share ² | Amount (if any) unpaid on each share ² | Number of shares ³ | Aggregate nominal value ⁴ |
|----------|--|--|--|-------------------------------|--------------------------------------|
| | | | | | |
| | | | | | |
| | | | | | |
| Totals | | | | | |

| Currency | Class of shares (E.g. Ordinary/Preference etc.) | Amount paid up on each share ² | Amount (if any) unpaid on each share ² | Number of shares ³ | Aggregate nominal value ⁴ |
|----------|--|--|--|-------------------------------|--------------------------------------|
| | | | | | |
| | | | | | |
| | | | | | |
| Totals | | | | | |

F3 Totals

Please give the total number of shares and total aggregate nominal value of issued share capital

| | |
|--|--|
| Total number of shares | |
| Total aggregate nominal value ⁵ | |

⁵ Total aggregate nominal value
Please list total aggregate values in different currencies separately. For example £100 + €100 + \$10 etc

² Including both the nominal value and any share premium

³ Number of shares issued multiplied by nominal value of each share

⁴ Total number of issued shares in this class

Continuation Pages
Please use a Statement of Capital continuation page if necessary

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F4

Statement of capital (Voting rights)

Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in Sections F1 and F2

Class of share

£0 20 ORDINARY

Voting rights

Voting RightsSubject to any rights or restrictions attached to any shares and to theprovisions of the Articles, on a show of hands every member who (being an individual) is present in person or (being a corporation) is present by a duly authorised representative, not being himself a member entitled to vote, shall have one vote and on a poll every member shall have one vote for every share of which he is the holder DividendsSubject to the provisions of the Companies Acts, the Company may byordinary resolution declare dividends in accordance with the respective rights of the members, but no dividend shall exceed the amount recommended by the directors

Class of share

Voting rights

Class of share

Voting rights

Class of share

Voting rights

Part 4 Shareholders

Does your company have share capital?
→ Yes Complete the sections below
→ No Go to Part 5 (Signature)

① This should reflect the shareholder details at the made up date of this annual return

G1

Traded public companies ②

☐ Please tick the box if your company was a traded public company at any time during the period of this return

② Traded company definition
A traded company means a company any of whose shares are admitted to trading on a regulated market

G2

List of past and present shareholders

Private and non-traded public companies are required to provide a 'full list' if one was not included with either of the last two returns.

Traded public companies are required to provide a list of shareholders who held at least 5% of the issued shares of any share class if a list was not provided with either of the last two returns

Please tick the appropriate box below

- ☒ A full list of shareholders for a private or non-traded public company is enclosed Please complete Section G3, or
- ☐ A list of shareholders holding at least 5% of the issued shares of any share class for a traded public company is enclosed Please complete Section G4
- ☐ A list of shareholder changes is enclosed
→ For private or non-traded public companies, please complete Section G3
→ For traded public companies, please complete Section G4
- ☐ There were no shareholder changes in this period
→ Go to Part 5 (Signature)

Please tick the appropriate box below to indicate the format of your shareholder details

- ☒ The list of shareholders is enclosed on paper
- ☐ The list of shareholders is enclosed in another format

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G3

Private or non-traded public companies – list of past and present shareholders

This section should only be completed by companies that have not traded on a regulated market at any time during the period of this return

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders
Please use a 'Private or non-traded public companies – list of past and present shareholders' continuation page if necessary

| Shareholder's Name (Address not required) | Class of share | Shares or stock currently held | Shares or stock transferred (if appropriate) | |
|--|----------------|--|--|-------------------------------------|
| | | Number of shares or amount of stock | Number of shares or amount of stock | Date of registration of transfer |
| MANSFIELD HOLDINGS LIMITED | £0 20 ORDINARY | 1 | | / / |
| ROLLS-ROYCE GROUP plc | £0 20 ORDINARY | 1,630,996,507 | | / / |
| | | | | / / |
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Annual Return

G4

Traded public companies – list of past and present shareholders

This section should show the shareholders that hold at **least 5%** of any class of share(s) of the company at the date of this return. It should only be completed by public companies that have traded on a regulated market at any time during the period of this return.

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year.

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order.


Joint shareholders should be listed consecutively.

Further shareholders
Please use a 'Traded public companies – list of past and present shareholders' continuation page if necessary.

| Shareholder's details | Class of share | Shares or stock currently held | Shares or stock transferred (if appropriate) | |
|-----------------------|----------------|-------------------------------------|--|----------------------------------|
| | | Number of shares or amount of stock | Number of shares or amount of stock | Date of registration of transfer |
| Name | | | | / / |
| Address | | | | / / |
| | | | | / / |
| Name | | | | / / |
| Address | | | | / / |
| | | | | / / |
| Name | | | | / / |
| Address | | | | / / |
| | | | | / / |
| Name | | | | / / |
| Address | | | | / / |
| | | | | / / |

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Annual Return

Part 5 Signature

| | | | |
|-----------|--|--|---|
| | This must be completed by all companies | | |
| | I am signing this form on behalf of the company | | |
| Signature | <div>Signature</div> <div>X</div> <div></div> <div>X</div> | | <p>❶ Societas Europaea If the form is being filed on behalf of a Societas Europaea (SE) please delete 'director' and insert details of which organ of the SE the person signing has membership</p> <p>❷ Person authorised Under either section 270 or 274 of the Companies Act 2006</p> |
| | This form may be signed by Director ❶, Secretary, Person authorised❶, Charity commission receiver and manager, CIC manager, Judicial factor | | |

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Annual Return



Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name

Company name Paul Davies

Address Rolls-Royce Group plc -
ML10

Moor Lane

Post town Derby

County/Region

Postcode D E 2 4 8 B J

Country United Kingdom

DX

Telephone



Checklist

We may return forms completed incorrectly or with information missing

Please make sure you have remembered the following

- ☐ The company name and number match the information held on the public Register
- ☐ You have completed your principal business activity
- ☐ You have not used this form to make changes to the registered office address
- ☐ You have not used this form to make changes to secretary and director details
- ☐ You have fully completed the Statement of capital (if applicable)
- ☐ You have signed the form
- ☐ You have enclosed the correct fee



Important information

Please note that all information on this form will appear on the public record



How to pay

A fee is payable on this form. Make cheques or postal orders payable to 'Companies House'. For information on fees, go to www.companieshouse.gov.uk



Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below

For companies registered in England and Wales
The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ
DX 33050 Cardiff

For companies registered in Scotland
The Registrar of Companies, Companies House,
Fourth floor, Edinburgh Quay 2,
139 Fountainbridge, Edinburgh, Scotland, EH3 9FF
DX ED235 Edinburgh 1
or LP - 4 Edinburgh 2 (Legal Post)

For companies registered in Northern Ireland
The Registrar of Companies, Companies House,
Second Floor, The Linenhall, 32-38 Linenhall Street,
Belfast, Northern Ireland, BT2 8BG
DX 481 N R Belfast 1



Further information

For further information, please see the guidance notes on the website at www.companieshouse.gov.uk or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk

| Company Name | Country | Ultimate% |
|--|----------------|-----------|
| A F C WULTEX LIMITED | United Kingdom | 100 |
| A P E ALLEN GEARS LIMITED | United Kingdom | 100 |
| ADVANCE GAS TURBINE SOLUTIONS SDN BHD | Malaysia | 49 |
| AIRCRAFT LEASING AUSTRALIA PTY LIMITED | Australia | 100 |
| AIRTANKER (FSTA) LIMITED | United Kingdom | 20 |
| AIRTANKER 1 LIMITED | United Kingdom | 20 |
| AIRTANKER EQUITY BRIDGE LOAN LIMITED | United Kingdom | 20 |
| AIRTANKER FINANCE LIMITED | United Kingdom | 20 |
| AIRTANKER HOLDINGS LIMITED | United Kingdom | 20 |
| AIRTANKER LIMITED | United Kingdom | 20 |
| AIRTANKER SERVICES LIMITED | United Kingdom | 22 |
| ALLEN POWER ENGINEERING LIMITED | United Kingdom | 100 |
| ALPHA LEASING (NO 3) LIMITED | United Kingdom | 50 |
| ALPHA LEASING (NO 4) LIMITED | United Kingdom | 50 |
| ALPHA LEASING (US) (No 2) LLC | United States | 50 |
| ALPHA LEASING (US) (No 4) LLC | United States | 50 |
| ALPHA LEASING (US) (No 5) LLC | United States | 50 |
| ALPHA LEASING (US) (No 6) LLC | United States | 50 |
| ALPHA LEASING (US) (NO 7) LLC | United States | 50 |
| ALPHA LEASING (US) (NO 8) LLC | United States | 50 |
| ALPHA LEASING (US) LLC | United States | 50 |
| ALPHA LEASING LIMITED | United Kingdom | 50 |
| ALPHA PARTNERS LEASING LIMITED | United Kingdom | 50 |
| AMALGAMATED POWER ENGINEERING LIMITED | United Kingdom | 100 |
| ANECOM AEROTEST GmbH | Germany | 25 |
| AQUAMASTER (PROPULSION) LIMITED | United Kingdom | 100 |
| ARIZONA SECURITY INC , | United States | 40 |
| AUSTRALIAN COMPANY NUMBER 001068800 PTY LIMITED | Australia | 100 |
| AVALLOY (PROPRIETARY) LIMITED | South Africa | 13 |
| BRISTOL ENERGY LIMITED | United Kingdom | 100 |
| BRISTOL SIDDELEY ENGINES LIMITED | United Kingdom | 100 |
| BROOKE OCEAN TECHNOLOGY (USA) INC | United States | 100 |
| BROWN BROTHERS & COMPANY LIMITED | United Kingdom | 100 |
| C A PARSONS & COMPANY LIMITED | United Kingdom | 100 |
| CFMS LIMITED | United Kingdom | 17 |
| CFMS ASRC LIMITED | United Kingdom | 17 |
| CLARKE CHAPMAN PORTIA PORT SERVICES LIMITED | United Kingdom | 50 |
| COMPOSITE TECHNOLOGY AND APPLICATIONS LIMITED | United Kingdom | 51 |
| COREDATA LIMITED | United Kingdom | 100 |
| CROSSLEY PREMIER ENGINES (SALES) LIMITED | United Kingdom | 100 |
| CROYDON ENERGY LIMITED | United Kingdom | 100 |
| DATA SYSTEMS & SOLUTIONS (FRANCE) SAS | France | 100 |
| DATA SYSTEMS & SOLUTIONS, LLC | United States | 100 |
| DATA SYSTEMS AND SOLUTIONS - C Z s r o | Czech Republic | 100 |
| DEESIDE TITANIUM LIMITED | United Kingdom | 83 |
| DERBY COGENERATION LIMITED | United Kingdom | 100 |
| DERBY SPECIALIST FABRICATIONS LIMITED | United Kingdom | 100 |
| DSS HOLDINGS LIMITED | United Kingdom | 100 |
| EGYPT AERO MANAGEMENT SERVICES | Egypt | 50 |
| ENGINE HOLDING GMBH | Germany | 50 |
| ENERGY TECHNOLOGIES INSTITUTE LLP | United Kingdom | 8 |
| EPI EUROPROP INTERNATIONAL GmbH | Germany | 38 |
| EUROJET TURBO GMBH | Germany | 39 |
| EUROPEA MICROFUSIONI AEROSPAZIALI SPA | Italy | 100 |
| EXETER POWER LIMITED | United Kingdom | 100 |
| EXOSTAR CORPORATION | United States | 19 |
| EXOSTAR LLC | United States | 20 |
| GATE LEASING LIMITED | United Kingdom | 50 |
| GE ROLLS ROYCE FIGHTER ENGINE TEAM LLC | United States | 40 |
| GENISTICS HOLDINGS LIMITED | United Kingdom | 50 |
| GENISTICS LIMITED | United Kingdom | 50 |
| GLACIER L P | Canada | 50 |
| GLOBAL AEROSPACE CENTRE FOR ICING AND ENVIRONMENTAL RESEARCH INC | Canada | 50 |
| GMR AVIATION PARTNERS LIMITED | Cayman Islands | 17 |
| HEARTLANDS POWER LIMITED | United Kingdom | 100 |
| HEATON POWER LIMITED | United Kingdom | 100 |
| HODD NORDVEST AS | Norway | 25 |
| HONG KONG AERO ENGINE SERVICES LIMITED | Hong Kong | 45 |
| IAE INTERNATIONAL AERO ENGINES AG | Switzerland | 32 |
| IAE SERVICES AG | Switzerland | 32 |
| INDUSTRIA DE TURBO PROPULSORES SA | Spain | 47 |
| INTERING INTERFERENZTECHNIK INGENIEURWESEN GMBH | Germany | 100 |
| INTERNATIONAL AEROSPACE MANUFACTURING PRIVATE LIMITED | India | 50 |
| INTERNATIONAL ENGINE COMPONENT OVERHAUL PTE LTD | Singapore | 100 |
| JOHN HASTIE OF GREENOCK (HOLDINGS) LIMITED | United Kingdom | 100 |
| JOHN THOMPSON (NZ) LIMITED | New Zealand | 100 |
| JOHN THOMPSON COCHRAN LIMITED | United Kingdom | 100 |
| JOHN THOMPSON LIMITED | United Kingdom | 100 |
| KAC MANAGEMENT LLC | United States | 5 |

| | | |
|---|--------------------|-----|
| KALVET ENGINEERING (PROPRIETARY) LIMITED | South Africa | 100 |
| KAMEWA AB | Sweden | 100 |
| KAMEWA DO BRAZIL EQUIPAMENTOS MARITIMOS LIMITADA | Brazil | 100 |
| KAMEWA HOLDING AB | Sweden | 100 |
| KAMEWA SINGAPORE PTE LIMITED | Singapore | 200 |
| KAMEWA UK LIMITED | United Kingdom | 100 |
| KELLY AVIATION CENTER LP | United States | 5 |
| LIGHT HELICOPTER TURBINE ENGINE COMPANY | United States | 50 |
| LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL | Russian Federation | 100 |
| M L LIMITED | United Kingdom | 100 |
| MAGNETIC SYSTEMS TECHNOLOGY LIMITED | United Kingdom | 10 |
| MANTIC POINT SOLUTIONS LIMITED | United Kingdom | 24 |
| MEZZO MOVIES LIMITED | United Kingdom | 49 |
| MICHELL BEARINGS (INDIA) PRIVATE LIMITED | India | 51 |
| MICHELL BEARINGS LIMITED | United Kingdom | 100 |
| MIDDLE EAST EQUITY PARTNERS LIMITED | United Kingdom | 100 |
| MTU TURBOMECA ROLLS-ROYCE GmbH | Germany | 33 |
| MTU TURBOMECA ROLLS-ROYCE ITP GMBH | Germany | 37 |
| MUNRO & JUNOR LIMITED | United Kingdom | 100 |
| N3 ENGINE OVERHAUL SERVICES GMBH & CO KG | Germany | 50 |
| N3 ENGINE OVERHAUL SERVICES VERWALTUNGSGESELLSCHAFT MBH | Germany | 50 |
| NAVIS CONSULT D O O | Croatia | 75 |
| NEI (THAILAND) LIMITED | Thailand | 100 |
| NEI ALLEN LIMITED | United Kingdom | 100 |
| NEI COMBUSTION ENGINEERING LIMITED | United Kingdom | 100 |
| NEI INTERNATIONAL COMBUSTION LIMITED | United Kingdom | 100 |
| NEI LIMITED | United Kingdom | 100 |
| NEI MINING EQUIPMENT LIMITED | United Kingdom | 100 |
| NEI NUCLEAR SYSTEMS LIMITED | United Kingdom | 100 |
| NEI OVERSEAS HOLDINGS LIMITED | United Kingdom | 100 |
| NEI PARSONS LIMITED | United Kingdom | 100 |
| NEI PEEBLES LIMITED | United Kingdom | 100 |
| NEI POWER PROJECTS LIMITED | United Kingdom | 100 |
| NEI SERVICES LIMITED | United Kingdom | 100 |
| NIGHTINGALE INSURANCE LIMITED | Guernsey | 100 |
| NORTHERN ENGINEERING INDUSTRIES AFRICA LIMITED - IN LIQUIDATION | South Africa | 24 |
| OBS MEDICAL LIMITED | United Kingdom | 13 |
| ODIM ASIA PTE LTD | Singapore | 200 |
| ODIM HOUSTON LLC | United States | 100 |
| ODIM MARINE SERVICES PTE LIMITED | Singapore | 200 |
| ODIM VIETNAM LIMITED | Vietnam | 100 |
| OFFSHORE SIMULATOR CENTRE AS | Norway | 25 |
| OH! AS | Norway | 100 |
| OMEGA LEASING (NO 3) LIMITED | United Kingdom | 50 |
| OMEGA LEASING (NO 4) LIMITED | United Kingdom | 50 |
| OMEGA LEASING (US) (No 2) LLC | United States | 50 |
| OMEGA LEASING (US) (No 4) LLC | United States | 50 |
| OMEGA LEASING (US) (No 5) LLC | United States | 50 |
| OMEGA LEASING (US) (NO 6) LLC | United States | 50 |
| OMEGA LEASING (US) (NO 7) LLC | United States | 50 |
| OMEGA LEASING (US) (NO 8) LLC | United States | 50 |
| OMEGA LEASING (US) LLC | United States | 50 |
| OMEGA LEASING LIMITED | United Kingdom | 50 |
| OPTIMIZED SYSTEMS AND SOLUTIONS (US) LLC | United States | 100 |
| OPTIMIZED SYSTEMS AND SOLUTIONS INC | United States | 100 |
| OPTIMIZED SYSTEMS AND SOLUTIONS LIMITED | United Kingdom | 100 |
| OXYGENAIRE LIMITED | United Kingdom | 100 |
| POWERFIELD LIMITED | United Kingdom | 100 |
| POWERFIELD SPECIALIST ENGINES LIMITED | United Kingdom | 100 |
| PT ROLLS ROYCE | Indonesia | 100 |
| QUAY LEASING LIMITED | United Kingdom | 50 |
| R R INDUSTRIAL CONTROLS LIMITED | United Kingdom | 100 |
| RALLYSWIFT LIMITED | United Kingdom | 100 |
| REFLEX MANUFACTURING SYSTEMS LIMITED | United Kingdom | 100 |
| REYROLLE BELMOS LIMITED | United Kingdom | 100 |
| ROLLS E L TURBOFANS LIMITED | United Kingdom | 100 |
| ROLLS LAVAL HEAT EXCHANGERS LIMITED | United Kingdom | 50 |
| ROLLS WOOD GROUP (REPAIR & OVERHAULS) LIMITED | United Kingdom | 50 |
| ROLLS WOOD GROUP (REPAIR & OVERHAULS) USA INC | United States | 50 |
| ROLLS-ROYCE & PARTNERS FINANCE (NETHERLANDS) BV | Netherlands | 100 |
| ROLLS-ROYCE & PARTNERS FINANCE (US) (NO 2) LLC | United States | 50 |
| ROLLS ROYCE & PARTNERS FINANCE (US) LLC | United States | 50 |
| ROLLS-ROYCE & PARTNERS FINANCE LIMITED | United Kingdom | 50 |
| ROLLS ROYCE (FRANCE) LIMITED | United Kingdom | 100 |
| ROLLS ROYCE (IRELAND) | Ireland | 100 |
| ROLLS ROYCE (THAILAND) LIMITED | Thailand | 100 |
| ROLLS ROYCE AB | Sweden | 100 |
| ROLLS ROYCE AERO ENGINE SERVICES LIMITED | United Kingdom | 100 |
| ROLLS ROYCE AIRCRAFT MANAGEMENT LIMITED | United Kingdom | 100 |
| ROLLS ROYCE AND JAPANESE AERO ENGINES LIMITED | United Kingdom | 50 |
| ROLLS-ROYCE AUSTRALIA LIMITED | Australia | 100 |
| ROLLS ROYCE AUSTRALIA SERVICES PTY LIMITED | Australia | 100 |
| ROLLS-ROYCE BRASIL LIMITADA | Brazil | 100 |
| ROLLS-ROYCE CANADA LIMITED | Canada | 100 |
| ROLLS-ROYCE CAPITAL LIMITED | United Kingdom | 100 |

| | | |
|--|-----------------------------|-----|
| ROLLS-ROYCE CIVIL NUCLEAR CANADA LIMITED | Canada | 100 |
| ROLLS ROYCE CIVIL NUCLEAR SAS | France | 100 |
| ROLLS-ROYCE COMMERCIAL (BEIJING) CO LIMITED | China | 100 |
| ROLLS-ROYCE COMMERCIAL AERO ENGINES LIMITED | United Kingdom | 100 |
| ROLLS ROYCE COMMERCIAL MARINE INC | United States | 100 |
| ROLLS-ROYCE CONTROL SYSTEMS HOLDINGS CO | United States | 100 |
| ROLLS-ROYCE CORPORATION | United States | 100 |
| ROLLS ROYCE CREDIT CORPORATION | United States | 100 |
| ROLLS ROYCE CROSSPOINTE LLC | United States | 100 |
| ROLLS ROYCE DE VENEZUELA SA | Venezuela | 100 |
| ROLLS ROYCE DEFENSE HOLDINGS INC | United States | 100 |
| ROLLS ROYCE DEFENSE PRODUCTS AND SOLUTIONS INC | United States | 100 |
| ROLLS ROYCE DEFENSE SERVICES INC | United States | 100 |
| ROLLS ROYCE DEUTSCHLAND LTD & CO KG | Germany | 100 |
| ROLLS ROYCE DIRECTORATE LIMITED | United Kingdom | 100 |
| ROLLS ROYCE ENERGY ANGOLA LIMITADA | Angola | 100 |
| ROLLS ROYCE ENERGY SYSTEMS (TANZANIA) LIMITED | Tanzania United Republic of | 100 |
| ROLLS ROYCE ENERGY SYSTEMS INC | United States | 100 |
| ROLLS ROYCE ENGINE CONTROLS HOLDINGS LIMITED | United Kingdom | 100 |
| ROLLS ROYCE ENGINE LEASING (LABUAN) LIMITED | Malaysia | 50 |
| ROLLS ROYCE ENGINE SERVICES OAKLAND INC | United States | 100 |
| ROLLS ROYCE ENGINE SERVICES HOLDINGS CO | United States | 100 |
| ROLLS ROYCE ENGINE SERVICES LIMITADA INC | Philippines | 100 |
| ROLLS ROYCE ERSTE BETEILIGUNGS GMBH | Germany | 100 |
| ROLLS ROYCE FINANCE COMPANY LIMITED | United Kingdom | 100 |
| ROLLS ROYCE FINANCE HOLDINGS CO | United States | 100 |
| ROLLS-ROYCE FUEL CELL SYSTEMS (US) INC | United States | 81 |
| ROLLS ROYCE FUEL CELL SYSTEMS LIMITED | United Kingdom | 81 |
| ROLLS ROYCE FUEL CELL SYSTEMS PTE LIMITED | Singapore | 81 |
| ROLLS ROYCE GENERAL PARTNER LIMITED | United Kingdom | 100 |
| ROLLS ROYCE GOODRICH ENGINE CONTROL SYSTEMS LIMITED | United Kingdom | 50 |
| ROLLS ROYCE GOODRICH ENGINE CONTROL SYSTEMS LLC | United States | 50 |
| ROLLS ROYCE GOODRICH ENGINE CONTROL SYSTEMS PENSION TRUSTEES LIMITED | United Kingdom | 50 |
| ROLLS ROYCE HOLDINGS CANADA INC | Canada | 100 |
| ROLLS ROYCE INDIA LIMITED | United Kingdom | 100 |
| ROLLS ROYCE INDIA PRIVATE LIMITED | India | 100 |
| ROLLS ROYCE INDUSTRIAL & MARINE GAS TURBINES LIMITED | United Kingdom | 100 |
| ROLLS ROYCE INDUSTRIAL & MARINE POWER LIMITED | United Kingdom | 100 |
| ROLLS ROYCE INDUSTRIAL POWER (INDIA) LIMITED | United Kingdom | 100 |
| ROLLS ROYCE INDUSTRIAL POWER (MALAYSIA) SDN BHD | Malaysia | 100 |
| ROLLS ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED | United Kingdom | 100 |
| ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED | United Kingdom | 100 |
| ROLLS ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED | United Kingdom | 100 |
| ROLLS ROYCE INDUSTRIAL POWER SYSTEMS LIMITED | United Kingdom | 100 |
| ROLLS ROYCE INDUSTRIES LIMITED | United Kingdom | 100 |
| ROLLS ROYCE INTERNATIONAL LIMITED | United Kingdom | 100 |
| ROLLS ROYCE INVESTMENT CO | United States | 100 |
| ROLLS ROYCE ITALIA SRL | Italy | 100 |
| ROLLS ROYCE JAPAN CO LIMITED | Japan | 100 |
| ROLLS ROYCE JSF HOLDINGS INC | United States | 100 |
| ROLLS ROYCE LEASING LIMITED | United Kingdom | 100 |
| ROLLS ROYCE MALAYSIA SDN BHD | Malaysia | 100 |
| ROLLS ROYCE MARINE (SHANGHAI) LIMITED | China | 100 |
| ROLLS ROYCE MARINE AS | Norway | 100 |
| ROLLS ROYCE MARINE ASIA LIMITED | Hong Kong | 100 |
| ROLLS ROYCE MARINE AUSTRALIA PTY LIMITED | Australia | 100 |
| ROLLS ROYCE MARINE BENELUX BV | Netherlands | 100 |
| ROLLS ROYCE MARINE BRASIL LIMITADA | Brazil | 100 |
| ROLLS ROYCE MARINE CHILE SA | Chile | 100 |
| ROLLS ROYCE MARINE DANMARK AS | Denmark | 100 |
| ROLLS-ROYCE MARINE DEUTSCHLAND GMBH | Germany | 100 |
| ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED | United Kingdom | 100 |
| ROLLS-ROYCE MARINE ESPANA S A | Spain | 100 |
| ROLLS-ROYCE MARINE FRANCE SARL | France | 100 |
| ROLLS ROYCE MARINE HELLAS S A | Greece | 100 |
| ROLLS ROYCE MARINE HONG KONG LIMITED | Hong Kong | 100 |
| ROLLS ROYCE MARINE INDIA PRIVATE LIMITED | India | 100 |
| ROLLS-ROYCE MARINE KOREA LIMITED | Korea, Republic of | 100 |
| ROLLS-ROYCE MARINE MANUFACTURING (SHANGHAI) LIMITED | China | 100 |
| ROLLS ROYCE MARINE POLAND SP ZOO | Poland | 100 |
| ROLLS-ROYCE MARINE POWER OPERATIONS LIMITED | United Kingdom | 100 |
| ROLLS-ROYCE MECHANICAL TEST OPERATIONS CENTRE GMBH | Germany | 100 |
| ROLLS ROYCE MEXICO ADMINISTRATION S DE RL DE CV | Mexico | 100 |
| ROLLS ROYCE MEXICO S DE RL DE CV | Mexico | 100 |
| ROLLS ROYCE MILITARY AERO ENGINES LIMITED | United Kingdom | 100 |
| ROLLS ROYCE NAMIBIA (PTY) LIMITED | Namibia | 100 |
| ROLLS ROYCE NAVAL MARINE INC | United States | 100 |
| ROLLS ROYCE NEW ZEALAND LIMITED | New Zealand | 100 |
| ROLLS ROYCE NIGERIA LIMITED | Nigeria | 100 |
| ROLLS ROYCE NORTH AMERICA (USA) HOLDINGS CO | United States | 100 |
| ROLLS ROYCE NORTH AMERICA HOLDINGS INC | United States | 100 |
| ROLLS ROYCE NORTH AMERICA INC | United States | 100 |
| ROLLS ROYCE NORTH AMERICA VENTURES INC | United States | 100 |
| ROLLS ROYCE NORTH AMERICAN TECHNOLOGIES INC | United States | 100 |
| ROLLS ROYCE OPERATIONS (INDIA) PRIVATE LIMITED | India | 100 |

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| ROLLS ROYCE OVERSEAS HOLDINGS LIMITED | United Kingdom | 100 |
| ROLLS ROYCE OVERSEAS INVESTMENTS LIMITED | United Kingdom | 100 |
| ROLLS ROYCE OY AB | Finland | 100 |
| ROLLS ROYCE PLACEMENTS LIMITED | United Kingdom | 100 |
| ROLLS ROYCE POWER DEVELOPMENT LIMITED | United Kingdom | 100 |
| ROLLS ROYCE POWER ENGINEERING PLC | United Kingdom | 100 |
| ROLLS ROYCE SAUDI ARABIA LIMITED | Saudi Arabia | 100 |
| ROLLS ROYCE SECRETARIAT LIMITED | United Kingdom | 100 |
| ROLLS ROYCE SINGAPORE PTE LTD | Singapore | 100 |
| ROLLS ROYCE SNECMA LIMITED | United Kingdom | 50 |
| ROLLS ROYCE TECHNICAL SUPPORT SARL | France | 100 |
| ROLLS ROYCE TOTAL CARE SERVICES LIMITED | United Kingdom | 100 |
| ROLLS ROYCE TRANSMISSION & DISTRIBUTION LIMITED | United Kingdom | 100 |
| ROLLS ROYCE TURBOMECA LIMITED | United Kingdom | 50 |
| ROLLS ROYCE TURBOMECA SAS | France | 50 |
| ROLLS ROYCE ZWEITE BETEILIGUNGS GMBH | Germany | 100 |
| ROSS CERAMICS LIMITED | United Kingdom | 100 |
| RRPF ENGINE LEASING (NO 2) LIMITED | United Kingdom | 50 |
| RRPF ENGINE LEASING (US) (NO 2) LLC | United States | 50 |
| RRPF ENGINE LEASING (US) LLC | United States | 50 |
| RRPF ENGINE LEASING LIMITED | United Kingdom | 50 |
| RWG (REPAIR & OVERHAULS) CANADA LIMITED | Canada | 50 |
| SCANDINAVIAN ELECTRIC AUSTEVOLL AS | Norway | 100 |
| SCANDINAVIAN ELECTRIC GDANSK SP Z O O | Poland | 67 |
| SCANDINAVIAN ELECTRIC HOLDING AS | Norway | 100 |
| SCANDINAVIAN ELECTRIC SYSTEMS AS | Norway | 100 |
| SCANDINAVIAN ELECTRIC SYSTEMS DO BRAZIL LIMITADA | Brazil | 33 |
| SEAWORTHY INDUSTRIAL SYSTEMS, INC | United States | 100 |
| SEAWORTHY SYSTEMS INC | United States | 100 |
| SERVICIOS DE OPERACION Y MANTENIMIENTO SA | Argentina | 50 |
| SIGN ASSURED LIMITED | United Kingdom | 25 |
| SINGAPORE AERO ENGINE SERVICES PRIVATE LIMITED | Singapore | 20 |
| SKY PLUS LLC | United States | 18 |
| SPARE IPG (AGL) LIMITED | United Kingdom | 100 |
| SPARE IPG (CEL) LIMITED | United Kingdom | 100 |
| SPARE IPG 11 LIMITED | United Kingdom | 100 |
| SPARE IPG 15 LIMITED | United Kingdom | 100 |
| SPARE IPG 18 LIMITED | United Kingdom | 100 |
| SPARE IPG 20 LIMITED | United Kingdom | 100 |
| SPARE IPG 22 LIMITED | United Kingdom | 100 |
| SPARE IPG 24 LIMITED | United Kingdom | 100 |
| SPARE IPG 27 LIMITED | United Kingdom | 100 |
| SPARE IPG 28 LIMITED | United Kingdom | 100 |
| SPARE IPG 3 LIMITED | United Kingdom | 100 |
| SPARE IPG 30 LIMITED | United Kingdom | 100 |
| SPARE IPG 32 LIMITED | United Kingdom | 100 |
| SPARE IPG 4 LIMITED | United Kingdom | 100 |
| STONE VICKERS LIMITED | United Kingdom | 100 |
| SYNCRULIFT INC | United States | 100 |
| T+ MEDICAL HOLDING LIMITED | United Kingdom | 13 |
| TECHJET AEROFOILS LIMITED | Israel | 50 |
| TECHNICAL SUPPORT SERVICES (MIDDLE EAST) LIMITED | United Kingdom | 100 |
| TEXAS AERO ENGINE SERVICES LLC | United States | 50 |
| THE BUSHING COMPANY LIMITED | United Kingdom | 100 |
| TIDAL GENERATION LIMITED | United Kingdom | 100 |
| TRIGNO ENERGY S R L | Italy | 100 |
| TAT LIMITED | United Kingdom | 49.5 |
| TURBINE SURFACE TECHNOLOGIES LIMITED | United Kingdom | 50 |
| TURBO-UNION LIMITED | United Kingdom | 40 |
| ULSTEIN (U K) LIMITED | United Kingdom | 100 |
| ULSTEIN HOLDING AS | Norway | 100 |
| ULSTEIN HOLDING EIENDOM AS | Norway | 100 |
| ULSTEIN INTERNATIONAL S A | Spain | 100 |
| ULSTEIN MARITIME LIMITED | Canada | 100 |
| ULSTEIN PROPELLER AS | Norway | 100 |
| ULSTEIN SHIP TECHNOLOGY AS | Norway | 100 |
| ULSTEIN SHIPPING III AS | Norway | 100 |
| ULSTEIN TRADING LIMITED AS | Norway | 100 |
| ULSTEIN TURBINE AS | Norway | 93 |
| VA LIMITED | United Kingdom | 100 |
| VICKERS PENSION TRUSTEES LIMITED | United Kingdom | 100 |
| VICKERS PRESSINGS LIMITED | United Kingdom | 100 |
| VIKING POWER LIMITED | United Kingdom | 100 |
| VIKING REISEBYRA AS | Norway | 50 |
| VINTERS DEFENCE SYSTEMS LIMITED | United Kingdom | 100 |
| VINTERS ENGINEERING PLC | United Kingdom | 100 |
| VINTERS INTERNATIONAL LIMITED | United Kingdom | 100 |
| VINTERS PLC | United Kingdom | 100 |
| VINTERS RISK & INSURANCE SERVICES LIMITED | United Kingdom | 100 |
| VINTERS ARMSTRONGS (ENGINEERS) LIMITED | United Kingdom | 100 |
| VINTERS ARMSTRONGS LIMITED | United Kingdom | 100 |
| W H HOWSON LIMITED | United Kingdom | 100 |
| WILLIAMS ROLLS INC | United States | 15 |
| WULTEX MACHINE COMPANY LIMITED | United Kingdom | 100 |
| XIAN XR AERO COMPONENTS CO Ltd | China | 49 |



Companies House
— for the record —

COMPANY NAME: Rolls-Royce Plc
COMPANY NUMBER: 1003142

A second filed AR01 was registered on 15/08/2011.