

## ROLLS-ROYCE (1971) LIMITED

**Statement of Accounts** 

and

Report of the Directors

Year ended 31st December 1973

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## Motice of Annual General Meeting

Notice is hereby given that the Third Annual General Meeting of Rolls-Royce (1971) Limited will be held at Norfolk House on Friday the 27th day of September 1974 at 12,30 p.m. for the following purposes:

- 1 To receive the report of the directors and statement of accounts for the year ended 31st December 1973.
- 2 To authorise the directors to fix the remuneration of the auditors.

A member who is entitled to attend and vote at this meeting is entitled to appoint a proxy to attend and upon a poll to vote instead of him. A person so appointed as a proxy need not also be a member of the Company. To be effective, proxies must be received at Norfolk House not less than 48 hours before the time for holding the meeting.

By order of the Board H. E. Trevan-Hawke Secretary Norfolk House St James's Square London SW1Y 4JR 5th September 1974

(g)

### **Board of Directors**

Chairman Sir Kenneth Keith

**Deputy Chairman** Sir William Nield GCMG KCB

Vice Chairmen Marshal of the Royal Air Force Sir Denis Spotswood GCB CBE DSQ DFC

Kenneth Wilkinson

**Directors** Sir William Cook KCB

Sir St John Elstub CBE

John Gardner

**Dennis Head** 

Sir Stanley Hooker CBE

Arthur Knight

**Donald Papper** 

Raymond Whitfield

Secretary H E Trevan-Hawke

**Auditors** 

Coopers & Lybrand Abacus House, Gutter Lane Cheapside, London EC2V 8AH

**Bankers** 

National Westminster Bank Limited 15 Bishopsgate, London EC2P 2AP

Solicitors

Freshfields Grindall House, 25 Newgate Street London EC1A 7LH

Registered Office Norfolk House St James's Square London SWIY 4JR

### Report of the Directors

#### 1. General

The accounts for the year ended 31st December 1973 incorporate the settlement of the price for the gas turbine undertaking and assets taken over from the Receiver of Rolls-Royce Limited on 23rd May 1971. The Hearing to decide a purchase price commenced on 2nd May 1973, but was not completed as the parties concerned agreed an amount of £87,500,000 on 26th June 1973 outside the Hearing. The final payment was made to the Receiver on 23rd July 1973.

Following settlement with the Receiver of Rolls-Royce Limited, agreement was reached with Her Majesty's Government in August 1974 as to the capitalisation appropriate to the price paid for the assets acquired. Although this agreement took place after 31st December 1973 the accounts at that date incorporate the effects of this capitalisation.

Accordingly, the Authorised Share Capital has been increased by 50,000,000 Ordinary Shares of £1 each to a total of £100,000,000 and the Issued Share Capital has been increased to £60,000,000 by the issue of 30,000,000 Ordinary Shares of £1 each at par to Her Majesty's Government on 3rd September 1974 in part satisfaction of advances from Her Majesty's Government. The balance of the advances has been converted into a five year loan expiring on 23rd July 1978.

#### 2 Principal Activities

The Company is primarily concerned with the design, development, manufacture and sale of gas turbine engines and ancillary equipment for aircraft and industrial and marine applications. A list of principal subsidiary companies appears on page 17. These include Rolls-Royce and Associates Limited which designs, develops and procures nuclear steam-raising plant for naval purposes. The other subsidiaries are mainly concerned with providing sales and service support for the Company's products.

#### 3 Results

The turnover and profit before and after tax and extraordinary items shown by the accounts are set out below:

19/3	19/2
£000	£000
432,039	374,894
22,847	18,373
8,690	10.681
1,020	10,681
	£000 432,039 22,847 8,690

The 1973 results include items relating to prior years (see Note 14 to the Accounts).

To bring the Company's pension benefits up to modern levels, a substantial pension funding charge was made during the year (see Note 17 to the Accounts).

The present and future profitability of the Company and its cash requirements should be viewed in the light of the following points.

The Company is still bearing a low charge for Research and Development because development costs in certain major contracts, including the RB211 contract, which would otherwise fall on the Company, are being borne by the Government. As these contracts come to an end the cost of Research and Development falling on the Company is likely to rise substantially.

The fixed assets acquired from the Receiver are being written off over the balance of their useful lives. By reason of inflation, the replacement cost of equivalent assets is likely to be substantially in excess of original cost, and of the depreciation accumulated by the Company.

Under the circumstances described above it is the present view of the Board that the Company needs to retain in the business the whole of the net profits after taxation and, in addition, that it will probably be necessary to raise additional capital in the future.

#### 4 RB211 Engine

Negotiation of outstanding points on the contract for the launching and production funding of the RB211-22 engine continued during the year and agreement was reached with Her Majesty's Government in March 1974. The effect of the agreed contract terms has been incorporated in these accounts.

### Report of the Directors

continued

It has always been realised that the ultimate success of the RB211 was dependent on the establishment of other versions. For some time development work has been proceeding on the RB211-524 engine of 48,000/50,000 lbs thrust needed by Lockheed Aircraft Corporation to match L1011 airframe development and suitable for application to the Boeing 747.

5 Olympus Engines for Concorde Aircraft

The Company has a substantial interest in the Concorde. Her Majesty's Government is fully funding the engine development costs and production costs of the engines for use with the sixteen aircraft so far authorised for manufacture.

6 Value of Land and Buildings

In the opinion of the directors, any difference between the market value of land and buildings and the amount at which they are included in the Balance Sheet is not of significance to the members of the Company.

7 Changes in Fixed Assets and Valuation

There were no material physical changes in fixed assets during 1973, which are now shown at the original cost to Rolls-Royce Limited, less the depreciation provided by that Company, but without deduction of Investment Grants.

8 Exports

Total exports from the United Kingdom, including sales to overseas subsidiaries, were £197,922,531, including direct exports of £176,022,787.

9 Employees and Romuneration

The weekly average number of persons employed by the Company and its subsidiaries working wholly or mainly in the United Kingdom was 61,446. Their aggregate remuneration was £130,863,562.

#### 10 Donations

No donations of a political nature were made by the Company or its subsidiaries in the United Kingdom. Charitable donations amounted to £2,861.

#### 11 Directors

Recent apparements to the Board were Sir William Nield on 1st April 1973; Mr. Arthur Knight on 30th September 1973; Mr. Dennis Head, Mr. Donald Pepper and Mr. Raymond Whitfield on 1st January 1974; Mr. John Gardner on 26th February 1974; and Sir Denis Spotswood on 31st March 1974.

Resignations from the Board were Mr. Gordon Richardson on 1st April 1973; Sir Ian Morrow and Sir Arnold Weinstock on 30th September 1973; and Lord Elworthy on 31st March 1974.

The present directors are listed on page 3.

None of the directors had any interest in any shares or debentures of the Company or any of its subsidiaries.

12 Auditors

Coopers & Lybrand continue in office in accordance with section 159 (2) of the Companies Act 1948.

By order of the Board

H. E. Trevan-Hawke

Secretary

## Report of the Auditors to the Members

- 1 We report on the accounts set out on pages 7 to 17 which, as explained in Note 3, incorporate certain changes in the Company's capital structure since 31st December 1973.
- 2 In our opinion the accounts together give a true and fair view of the state of affairs at 31st December 1973 as adjusted to reflect the above-mentioned changes and of the profit for the year ended on that date and control by with the Companies Acts, 1948 and 1967,

COOPERS & LYBRAND
Chartered Accountants

London, 3rd September 1974

# Consolidated Profit and Loss Account for the year ended 31st December 1973

Turnover	Note 6	1973 £000 432.039	1972 £000 374,894
,	•	Procedural Association in Contract Cont	
Profit before Taxation and Extraordinary Items	3, 4 & 14	22,847	18,373
Taxation	8 & 15	14,101	7,594
	.4	8,746	10,779
Net Profit attributable to Minority Interes Subsidiary Companies	នន រា	56	98
Profit after Taxation and before Extraordinary Items	3 & 4	8,690	10,681
Extraordinary Items less taxation attributable thereto	17	7,670	B. C.
Net Profit Retained	3 <del>5</del> 4	1,020	10,681
Held by:			
Subsidiary Companies		1,552	1,964
Parent Company		(532)	8,717
		1,020	10,681

# **Consolidated Balance Sheet** at 31st December 1973

		1973		197,2
	Note	£000	£000	£000
Employment of Capital				
Property, Plass & Equipment	5 & 18		65,523	47,743
Învestments	5 & 19		146	148
			65,669	47,891
Current Assets				<u></u>
Inventories	5, 9 & 20	100,445		82,505
Accounts Receivable	13 & 21	94,682		84,584
Bank Balances & Deposits		26,262		11,209
		221,389		178,298
Current Liabilities	11 & 13	02 202		79,000
Accounts Payable & Provisions Bank Loans & Overdrafts	11 0 13	93,382 1,884		1,638
Short Term Loan		92		214
Taxation	8	33,043		9,271
		128,401		90,121
			00 000	00.477
Net Current Assets			92,908	88,177
			158,657	136,068
Deferred Liabilities	13 & 22		45,157	11,357
			113,500	124,711
Capital Employed				***************************************
Share Capital	23		60,000	30,000
Capital Reserve	24		9,389	76,613
Retained Profits	25		15,185	12,165
		1	84,574	118,778
Loan from Her Majesty's Government	26		25,264	
Debentures & Long Term Loans	27	•	2,483	3,077
Minority Interests in Subsidiary Com	panies		695	674
Fund for Future Development	25			2,000
Regional Development Grants			484	182
			113,500	124,711
			*250*********	***************************************

<b>Balance</b>	Sheet	
at 31st D	ecember	1973

	19		73	1972
	Note	£000	£000	£000
Employment of Capital				
Property, Plant & Equipment	5 & 18		62,086	43,794
Investments	5 & 19	10,239		9,083
Subsidiary Companies Unquoted Investments		131	10,370	131
Onquoteu investmenta		<u> </u>	72,456	53,008
Current Assets			12,450	
	5, 9 & 20	91,569		74,645
Accounts Receivable	13 & 21	81,064		73,665
Bank Balances & Deposits		23,048		9,346
		95,681		157.656
		189,091		
Current Liabilities		Y		11
Accounts Payable & Provisions	11 & 13	84,406	1	71,880
Taxation	8	31,322		7,797
		115,728		79,671
Net Current Assets		,	79,953	77,985
			152,409	130,993
Deferred Liabilities	13 & 22		44,571	10,921
	•		107,838	120,072
				Carrie Marie
Capital Employed	23		60,000	30,000
Share Capital	23 24		9,389	76,613
Capital Reserve Retained Profits	25		11,107	9,639
Retained Floirts			80,496	116,252
			·00,430	110,202
Loan from Her Majesty's Government	26		25,264	
Long Term Loans	27		1,594	1,638
Fund for Future Development	25			2,000
Regional Devolopment Grants			484	182
-			107,838	120,072
			-	

Kenneth Keith
John Gardner

Directors

The notes on pages 10 to 17 form part of these accounts Auditors' Report—Page 6



## Notes to the Accounts **General and Accounting Policies**

1 Comparative figures for 1972

Following the settlement with the Receiver of Rolls-Royce Limited which covered the price for the assets acquired, a number c: provisions were no longer required and were released. The interest payable under the settlement also became known.

As stated in Note 4 below, outstanding points on the contract for the launching and production funding of the RB211-22 project were agreed with Her Majesty's Government. This gave rise to substantial adjustments to profits of pray years, necessitating an additional provision in 1973.

With the exception of Note 18, comparative figures for 1972 have not been adjusted for the above items, but their effect on prior years is shown in Notes 14 and 17.

### 2 Purchase Price for Assets acquired and Interest thereon

On 26th June 1973 a settlement was reached with the Receiver of Rolls-Royce Limited which covered the price to be paid for the assets acquired from him on 23rd May 1971. The balance of the sum payable was paid on 23rd July 1973, together with interest thereon in accordance with the sottlement of 26th June 1973.

Transfer of all the legal titles to the properties and investments acquired from the Receiver of Rolls-Royce Limited has still to be completed.

#### 3 Capitalisation

Following settlement with the Receiver of Rolls-Royce Limited, agreement was reached with Her Majesty's Government in August 1974 as to the capitalisation appropriate to the price paid for the assets acquired. Although this agreement took place after 31st December 1973 the accounts at that date incorporate the effects of this capitalisation.

Accordingly, the Authorised Share Car ital has been increased by 50,000,000 Ordinary Shares of £1 each to a total of £100,000,000 and the Issued Sharo Capital has been increased to £60,000,000 by the issue of 30,000,000 Ordinary Shares of £1 each at par to Her Majesty's Government on 3rd September 1974 in part satisfaction of advances from Her Majesty's Government. The balance of the advances has been converted into a five year loan expiring on 23rd July 1978.

#### 4 RB211-22 Engine

Negotiation of outstanding points on the contract for the launching and production funding of this project was completed with Her Majesty's Government in March 1974. The effect of the agreed contract terms has been incorporated in the accounts for the year ended 31st December 1973 (see Note 14).

## 5 Assets and Liabilities taken over from Rolls-Royce Limited and valuation thereof

The assets acquired from the Receiver of Rolls-Royce Limited were brought into the Company's accounts on the following bases:

- (i) Inventories at the net book value in the books of Rolls-Royce Limited, other than the RB211-22 inventories at the agreed value of £1.
- (ii) Fixed assets (including those relating exclusively to the RB211-22 project, originally acquired for £1) at the gross book value, less accumulated depreciation in the books of Rolls-Royce Limited at 22nd May 1971, before deducting investment grants received by that Company.
- (iii) Investments in subsidiary and associated companies at the net book amount of the assets and liabilities at 22nd May 1971.

The difference between the above amounts and the purchase price is reflected in the Capital Reserve (see Note 24).

#### 6 Turnover

Turnover comprises:

- (i) Amounts invoiced to customers (excluding Value Added Tax) where provisional or final prices have been agreed :
  - (a) GN executed orders and completed contracts.
  - (b) On the sales value of actual deliveries for uncompleted contracts and of work done on development contracts.
- (ii) Conservatively estimated sales values, where prices have not been agreed with customers.
- (iii) Income from Royalties and Management Fees.

## Notes to the Accounts General and Accounting Policies continued

#### 7 Research and Development

Capital expenditure on research laboratories, equipment and plant is written off over its expected working life. All other research and development expenditure borne by the Company is written off in the year of expenditure. In view of this policy of writing off such expenditure as incurred, the amount of £2,000,000 set aside in 1971 for Future Development has been transferred to Retained Profits (Note 25).

Her Majesty's Government bears, or makes contributions by way of launching aid towards, the cost of Research and Development. In such cases arrangements are made for the Company to pay levies in respect of future sales,

#### 8 Taxation

- (!) Parent Company:
  - Corporation Tax at the average rate for the year is provided on the Company's profit, adjusted for taxation rutipos 3. The deferred taxation account has been computed on the "liability method" and rap espetutax at the current rate on the difference between the book and tax written down value of fixed assets le s an adjustment for provisions charged in the accounts but only allowable for tax when and if charges are made against those provisions (Note 22).
- (ii) UK Subsidiaries:
  - UK Corporation Tax and deferred taxation accounts have been provided on the same basis as for the parent company.
- (iii) Overseas Subsidiaries:
  - Overseas taxation has been provided on the profits.

The Close Company provisions of the Income and Corporation Taxes Act 1970 do not apply to the Company.

#### 9 Inventories

inventories are valued at cost of material, labour and relevant manufacturing overheads, less provisions for obsolete and surplus items and to reduce cost to estimated realisable value where necessary.

#### 10 Depreciation of Fixed Assets

Depreciation is provided on a straight line basis related to the original cost and estimated life of the fixed assets. The original gross cost to Rolls-Royce Limited has been used as the depreciation base for assets acquired from that company at 23rd May 1971.

#### 11 Progress Payments and Deposits from Customers

Progress revyments received are deducted from inventories up to the limit of the relevant work in progress. Other advance payments and deposits are included in Accounts Payable.

#### 12 Exchange Rates

Foreign currencies have been converted to sterling at the exchange rates ruling at the year end.

#### 13 Provisions and Deferred Liabilities

- (i) Provisions have been made, on the basis of information at present available, for all anticipated future losses on current contracts and projects, and bad and doubtful debts.
- Deferred Liabilities include all amount set aside to meet possible future expenditure on warranties and guarantees (Note 22).

Notes to the	Accounts
Consolidated	<b>Profit and Loss Account</b>

14 Profit before Taxation			1973	1972
The profit is arrived at after charging (crediting):			£000	£000
Formation and acquisition expenses (provision release	ed)		(391)	450
Depreciation (Note 10)	12,928	10,819 4,473 196		
Hire of plant and machinery	4,109			
Audit fees and expenses	143			
Emoluments of directors			, . <del>.</del>	,
Fees (£375 waived by one director in 1973)			1	
Management including pension contributions			132	71
Interest payable (excluding that treated as an extraord	linary îtem – N	lote 17)		~ •
On bank overdrafts and other short term indebtedne	ss	•	2,317	580
On loans in excess of five years			267	257
Interest receivable			(3,865)	(611)
Amounts relating to prior years (other than normal pri	ee adjustment	s)	• • • • • •	47
RB211-22 project:		£000		
	1971	(1,330)		
	1972	5,384		
			4,054	
15 Taxation (Note 8)		`	1973	1972
			£000	£000
United Kingdom Corporation Tax at 49% (1972 – 40%	5)		26,091	7,134
Overseas Taxation			1,330	538
Deferred Taxation			(13,320)	(78)
			14,101	7,594

### 16 Directors' and Senior Executives' Remuneration

The remuneration of directors, and of senior executives working wholly or mainly in the United Kingdom, excluding pension contributions, fell within the ranges below:

Directors		Vumber
Nil to £2,500	1973	1972
£2,501 to £5,000	5	· 5
£7,501 to £10,000		
£10,001 to £12,500		
£12,501 to £15,000	*****	1
£15,001 to £17,500	1	
£17,501 to £20,000	3	
£22,501 to £25,000		1
£35,001 to £37,500	1	
Including:	£	
Chairmen—Lord Cole (to 5th October 1972)	ÑIL	15,000
Sir Kenneth Keith (from 5th October 1972)	4,635	NIL
Highest paid director	35,162	25,000
Senior Employees	•	Vumber
	1973	1972
£10,001 to £12,500	15	13
£12,501 to £15,000	ş	4
£15,001 to £17,500	4	2
£17,501 for £20,000 £25,001 to £27,500		1
[20]Q() (0 [27]000	7	1

## Notes to the Accounts Consolidated Profit and Loss Account continued

17 Extraordinary Items	1971	1972	1973	Total
•	£000	£000	£000	€000
Interest payable on purchase price of assets				
acquired on 23rd May 1971	1,547	3,322	2,581	7,450
Special pension funding		<del></del>	7,960	7,960
	1,547	3,322	10,541	15,410
Less Taxation	-	-	7,740	7,740
Total net charge for Extraordinary Items	1,547	3,322	2,801	7,670
		***************************************		

The settlement reached with the Receiver and Manager of Rolls-Royce Limited required the payment by the Company of interest on the outstanding balance of the purchase price for the period from 23rd May 1971 to the date upon which the balance was paid. This interest is unrelated either to the normal activities of the Company or to the future capital structure and has therefore been treated in the accounts as an extraordinary payment.

# **Notes to the Accounts**Balance Sheets

18 Property Plant and Equipment (Note 5)		Parent	972	1973	Consolidat	ed 97,2
	1973			13/3		
	£000	Restated £000	Original £000	£000	Restated £000	Original' £000
Cost at 1st January Additions at cost	170,822 7,870	165,831 7,449	53,479 * 449	183,635 8,541	178,109 8,109	65,327 8.109
	178,692	173,280	60,928	192,176	186,218	73,436
Disposals at cost	3,510	2,458	2,458	4,185	2,583	2,583
Cost at 31st December	175,182	170,822	58,470	187:581	183,635	70,853
Cumulative depreciation provision at 31st December	113,096	103,672	14,676	122,458	112,536	23,110
Net book value at 31st December Restatement of Property, Plant and	62,086	67,150	43,794	65,523	71,099	47,743
Equipment (Note 5)			23,356			23,356
			67,150			71,099
Net book value comprises: Land and Buildings:			(ministrations)			Section
Freehold	12,072	12.858	11,792	13,850	15,333	14,267
Long Lease (over 50 years)	1,599	1,694	1,694	1,812	1,875	1,875
Short Lease (under 50 years)	817	875	875	819	877	877
Plant and Equipment	47,598	51,723	29,433	49,042	53,014	30.724
	62,086	67,150	43,794	65,523	71,099	47,743

The gross book value of capital expenditure on assets still in use, but now fully written off, amounted to £50,000,000 at 31st December 1973 (1972 - £51,000,000).

19 Investments	P	Parent		
	1973 £000	1972 £000		
Subsidiary Companies:				
Shares (Note 5) Amounts owing from subsidiaries	38,285 9,062	37,894 8,071		
	47,347	45,965		
Less amounts owing to subsidiaries	37,108	36,882		
	10,239	9,083		
		erent		lidated
Noncond Income	1973 £000	1972 £000	1973 £000	1972 £000
Unquoted Investments: Associated Companies	67	67	71	67
Other investments	64	64	75	81
	131	131	146	148
			Conso	lidated
			1973	1972
A company to the factor of the form of the company	and the about of the comment		0000	£000
Aggregate income for year from unquoted investmer Share of aggregate profits (less losses)	nts (included in operating	à biotu)	4	3
before tex			(55)	45
ufter tax	Mark allia a a a a a a se se se s		(42)	30
Share of undistributed profits less losses accumula	tea since acquisition		14	53

The results of associated companies have not been included (except to the extent of dividends received) as neither the results nor the net assets attributable to these investments are significant.

# Notes to the Accounts Balance Sheets

18 Property Plant and Equipment (Note 5)		Parent 1972		Consolidated 1973 1972		
	15/5	Restated	Original	1070	Restated .	Original
	£000	£000	£000	£000	£000	£000
Cost at 1st January Additions at cost	170,822 7,870	165,831 7,449	53,479 7,449	183,635 8,541	178,109 8,109	65,327 8,109
	178,692	173,280	60,928	192,176	186,218	73,436
Disposals at cost	3,510	2,458	2,458	4,195	2,583	2,583
Cost at 31st December	175,182	170,822	58,470	187,981	183,635	70,853
Cumulative depreciation provision at 31st December	113,096	103,672	14,676	122,458	112,536	23,110
Net book value at 31st December	62,086	67,150	43,794	65,623	71,099	47,743
Restatement of Property, Plant and Equipment (Note 5)			23,356			23,356
			67,150			71,099
Net book value comprises: Land and Buildings:			***************************************			
Freehold Long Lease (over 50 years) Short Lease (under 50 years) Plant and Equipment	12,072 1,599 817 47,598	12,858 1,694 875 51,723	11,792 1,694 875 29,433	13,850 1,812 819 49,042	15,333 1,875 877 53,014	14,267 1,875 877 30.724
	62,086	67,150	43,794	65,523	71,099	47,743

The gross book value of capital expenditure on assets still in use, but now fully written off, amounted to £50,000,000 at 31st December 1973 (1972 - £51,000,000).

9 Investments		Parent		
	1973	1972		
Cubafdiana Camanalana	£000	£000		
Subsidiary Companies: Shares (Note 5)	38,285	37.894		
Amounts owing from subsidiaries	9,062	8,071		
	47,347	45,965		
Less amounts owing to subsidiaries	37,108	36,882		3
	10,239	9,083		
		arent	Consolidated	
	1973 £000	1972 £000	1973 £000	1972 £000
Unquoted Investments:				-
Associated Companies Other Investments	67 64	67 64	71 75	67 81
	131	131	146	148
	<del></del>		Conso	licated
			1973	1972
			£000	£000
Aggregate income for year from unquoted investme Share of aggregate profits (less losses)	nts (included in operatin	g profit)	4	3
before tax			(55)	45
after tax			(42)	30
Share of undistributed profits less losses accumulated since acquisition		14	59	

The results of associated companies have not been included (except to the extent of dividends received) as neither the results nor the net assets attributable to these investments are significant.

# Notes to the Accounts Balance Sheets continued

20 Inventories		Parent	Con	solidated
	1973	1972	1973	1972
Stock and work in progress (Notes 5 and 9)	£000	£000	0003	£000
Less Progress payments (Note 11)	193,638 102,069	154,383 79,738	204,031 103,586	164,192 81,687
•	91,569	74,645	100,445	82,505
	***************************************		Sandaharananan III	
21 Accounts Receivable	. 1	Parent	Con:	solidated
	1973	1972	1973	1972
Amounts due from overseas customers on deferred terms	£000	£000	£090	£000
included in Accounts Receivable	5,835	1,740	6,169	1,783
	***************************************	Management and	***************************************	
22 Deferred Liabilities (Note 13)		Parent	Cons	olidated
	1973	1972	1973	1972
Deferred Tourier (No. 0)	£000	£000	£000	£000
Deferred Taxation (Note 8) Other Deferred Liabilities	7,045		7,631	390
Onto, Deleting Elabilities	37,526	10,921	37,526	10,967
	44,571	10,921	45,157	91,357
23 Share Capital (Note 3)				ent and
			1973	oiidatad
			£000	7 <i>972</i> £000
Authorised at 31st December			E0,000	50,000
Increase by Ordinary Resolution on 19th August 1974			50,000	
			100,000	50,000
Issued at 31st December 30,000,000 Ordinary Shares of £1 e	ach fully pai	id	30,000	30,000
Further Issue, on 3rd September 1974, of 30,000,000 Ordinal £1 each fully paid (Note 26)	y Shares of	· <del>-</del>		00,000
Er each rully paid (NOIA 20)			30,000	
			60,000	30,000
Of Control December 18070 Control	<del></del>	<del></del>		
24 Capital Reserve (1972 Suspense Account) (Notes 2 and 5)				nt and olidated
		19		1972
Acceptable and the second policy of the second poli		0001	£000	€000
Capital Reserve Balance at 1st January			76,813	76,917
Sundry adjustments			(940)	(304)
Deduct: Balance of £87,500,000 settlement with the Receiver of			75,673	76,613
Rolls-Royce Limited paid during the year			69,236	
water the second of the second			6,437	
Release of provisions at 23rd May 1971, no longer required Arising on restatement of fixed assets acquired (Note 6)		7,829 26,242	24 074	
			34,071	
Less Deferred Tax			40,508	
			31,119	<u></u>
Cüpital Reserve Balance at 31st December			9,389	76,613
			- interest	
				માં કંઇ

## Notes to the Accounts Balance Sheets continued

25 Retained Profits	F	Parent	Consolidated	
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1973	1972	1973	1972
	£000	£000	£000	£UQO
Amount at 1st January	9,639	922	12,165	1,484
Profits (losses) retained for year	(532)	8,717	1,020	10,681
Transfer from Fund for Future Development (Note 7)	2,000		2,000	
Amount at 31st December	11,107	9,639	15,185	12,165
26 Loan from Her Majesty's Government (Note 3)	Parent		Consolidated	
	1973	1972	1973	1972
	£000	£000	£000	£000
Loan and advances from Her Majesty's Government relating to the purchase of assets acquired on 23rd May 1971 and			,	
Interest thereon	82,264		82,264	
Less amount applied as payment in full for 30,000,000	50.000		00.000	
Ordinary Shares of £1 each at par (Note 23)	30,000	_	30,000	
	52,264		52,264	
Less amount repaid by Company, but available if required	27,000		27,000	٠
	25,264	-	25,264	
OR Delice to the second	R/seriences/is			
	,	7	Mana	- 17-1-4-4
27 Debentures and Long Term Loans	•	Parent		olidated ,
27 Depentures and Long Term Loans	1973	1972	1973	1972
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments	1973 £000			1972 £000
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981	1973 £000	1972	1973	1972
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981  Mortgage fully repayable by 1981 at 9¾% interest	1973 £000	1972	1973 £000	1972 £000
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981	1973 £000	1972	1973 £000 864 25	1972 £000 962
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981  Mortgage fully repayable by 1981 at 9½% interest Mortgage (secured) on buildings repayable over 24 years wit interest averaging 9½%  Deferred purchase of equipment, payable over 20 years with	1973 £000	1972 £000	1973 £000	1972 £000 962 477
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981  Mortgage fully repayable by 1981 at 9½% interest  Mortgage (secured) on buildings repayable over 24 years wit interest averaging 9½%  Deferred purchase of equipment, payable over 20 years with interest at 10%	1973 £000	1972 £000	1973 £000 864 25	1972 £000 962 477
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981  Mortgage fully repayable by 1981 at 9½% interest Mortgage (secured) on buildings repayable over 24 years wit interest averaging 9½%  Deferred purchase of equipment, payable over 20 years with	1973 £0000 1 ———————————————————————————————	1972 £000	1973 £000 864 25 1,396	1972 £000 962 477 1,417
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981  Mortgage fully repayable by 1981 at 9½% interest Mortgage (secured) on buildings repayable over 24 years wit interest averaging 9½%  Deferred purchase of equipment, payable over 20 years with interest at 10%  Northern Ireland Government loan repayable over 20 years	1973 £000 h 1,396 171	1972 £000	1973 £000 864 25 1,396 171	1972 £000 962 477 1,417 173 48
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981  Mortgage fully repayable by 1981 at 9½% interest Mortgage (secured) on buildings repayable over 24 years wit interest averaging 9½%  Deferred purchase of equipment, payable over 20 years with interest at 10%  Northern Ireland Government loan repayable over 20 years	1973 £000 1 ————————————————————————————————	1972 £000 — — 1,417	1973 £000 864 25 1,396	1972 £000 962 477 1,417
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981  Mortgage fully repayable by 1981 at 9½% interest Mortgage (secured) on buildings repayable over 24 years wit interest averaging 9½%  Deferred purchase of equipment, payable over 20 years with interest at 10%  Northern Ireland Government loan repayable over 20 years	1973 £000 h 1,396 171 27 1,594	1972 £000	1973 £000 864 25 1,396 171 27 2,483	1972 £000 962 477 1,417 173 48
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981  Mortgage fully repayable by 1981 at 9½% interest  Mortgage (secured) on buildings repayable over 24 years wit interest averaging 9½%  Deferred purchase of equipment, payable over 20 years with interest at 10%  Northern Ireland Government loan repayable over 20 years at 7% interest	1973 £000 h 1,396 171 27 1,594	1,417 1,417 173 48 1,638 Parent 1972	1973 £000 864 25 1,396 171 27 2,483	1972 £000 962 477 1,417 173 48 3,077
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981  Mortgage fully repayable by 1981 at 9½% interest Mortgage (secured) on buildings repayable over 24 years wit interest averaging 9½%  Deferred purchase of equipment, payable over 20 years with interest at 10%  Northern Ireland Government loan repayable over 20 years at 7% interest	1973 £000 h 1,396 171 27 1,594	1,417 1,417 173 48 1,638	1973 £000 864 25 1,396 171 27 2,483	1972 £000 962 477 1,417 173 48 3,077
6½% Debenture Stock 1970/81 (secured) issued by Canadiar subsidiary, repayable at par by equal annual instalments 1970 to 1981  Mortgage fully repayable by 1981 at 9½% interest  Mortgage (secured) on buildings repayable over 24 years wit interest averaging 9½%  Deferred purchase of equipment, payable over 20 years with interest at 10%  Northern Ireland Government loan repayable over 20 years at 7% interest	1973 £000 h 1,396 171 27 1,594	1,417 1,417 173 48 1,638 Parent 1972	1973 £000 864 25 1,396 171 27 2,483	1972 £000 962 477 1,417 173 48 3,077

Under the Heads of Agreement, the Company has indemnified the Receiver of Rolls-Royce Limited against liabilities under agreements (other than the RB211-22 agreements) entered into by him relating to any part of the undertaking or assets of Rolls-Royce Limited acquired by Rolls-Royce (1971) Limited. The amount of such indemnities cannot be quantified, but no substantial costs are expected to fall on the Company.

29' Future Capital Expenditure	Parent		Con	Consolidated	
Capital expenditure authorised but not spent at 31st December	1973 £000 r 18,435	1972 £000 5,858	1973 £000 18,933	1972 1000 6,100	
of which there has been committed	8,012	2,682	8,164	2,762	

## **Principal Subsidiary and Associated Companies**

Subsidiary Companies	Percentage of equity
Registered in England Bristol Engine Rentals Limited	100
Bristol Engine Services Limited	100
Rolls-Royce and Associates Limited (25% 'A' Shares 100% 'B' Shares)	43
Rolls-Royce (Far East) Limited	100
Rolls-Royce (France) Limited	100
Rolls-Royce Leasing Limited	100
Sawley Packaging Company Limited	100
Incorporated Overseas	
Australia—Rolls-Royce of Australia Pty. Limited	100
Brazil —Motores Rolls-Royce S.A.	100
Canada —Rolls-Royce Holdings North America Limited	100
Bristol Aero-Industries (Montreal) Limited	100*
—Bristol Aerospace Limited	100° (
-Rolls-Royce (Canada) Limited	100*
U.S.ARolls-Royce Aero Engines Inc.	100*
Associated Companies	
Registered in England	
Concorde Engines Support Organisation Limited (100% 'A' Shares)	50
Rolls-Royce Turbomeca Limited (100% 'B' Shares)	50
Turbo-Union Limited (40% Ordinary Shares 37.5% 'A' Shares)	40
Incorporated Overseas	
France —Rolls-Royce Turbomeca International S.A. (50% Ordinary Shares)	
Spain —Talleres Aeronauticos de Barajas S.A. (25% Ordinary Shares)	<b>25</b>

Interests in companies marked with an asterisk\* are held by Rolls-Royce Holdings North America Limited. Companies which are not material in respect of assets or profits have been omitted.

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