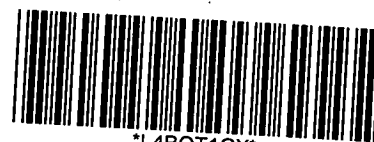


**SLOUGH MOTOR COMPANY LIMITED**  
**FINANCIAL STATEMENTS**  
**FOR**  
**30 NOVEMBER 2014**

THURSDAY



LD2

\*L4BQT1GX\*

16/07/2015

#87

COMPANIES HOUSE

**LEAMAN MATTEI**  
Chartered Accountants & Statutory Auditor  
47-57 Marylebone Lane  
London  
W1U 2NT

# **SLOUGH MOTOR COMPANY LIMITED**

## **FINANCIAL STATEMENTS**

**YEAR ENDED 30 NOVEMBER 2014**

<b>CONTENTS</b>	<b>PAGE</b>
Strategic report	<b>1</b>
Directors' report	<b>2</b>
Statement of directors' responsibilities	<b>4</b>
Independent auditor's report to the shareholders	<b>5</b>
Profit and loss account	<b>7</b>
Balance sheet	<b>8</b>
Cash flow statement	<b>9</b>
Notes to the financial statements	<b>10</b>
<b>The following pages do not form part of the financial statements</b>	
Detailed profit and loss account	<b>21</b>
Notes to the detailed profit and loss account	<b>22</b>

# **SLOUGH MOTOR COMPANY LIMITED**

## **STRATEGIC REPORT**

### **YEAR ENDED 30 NOVEMBER 2014**

The directors consider that the key financial performance indicators (KPIs) are those that communicate the financial performance and strength of the company as a whole to the members. These KPIs comprise turnover, operating profit and shareholders' funds.

The Company has had a successful year of continued growth with increased turnover of 9% on previous year. The demand for its vehicles is influenced by a variety of factors including, among other things, the growth rate of the economy, availability of credit, disposable income of consumers, interest rates, environmental policies, tax policies, safety regulations, freight rates and fuel prices.

The director's plan for the future is to continue the current policies of promoting and incentivising the salesforce as well as the other productive non-sales departments. Ongoing improvements in the management of working capital are being made. In the director's opinion, the company is well positioned to meet future challenges.

#### **FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES**

The company's principal financial instruments comprise cash balances, borrowings and various items such as trade debtors and trade creditors which arise directly from trading operations. The main purpose of these financial instruments is to provide finance for the company's operations. The existence of these financial instruments exposes the company to a number of financial risks.

#### **LIQUIDITY RISK**

The Company's main sources of liquidity are cash generated from operations and external debt. The company has sufficient facilities in place to provide short term flexibility to meet fluctuations in the amount and timing of future cashflows.

#### **CREDIT RISK**

The company has strong internal controls and procedures in place to minimise credit risk to an acceptably low level. The company has been successful in continuing to improve its risk management and historically has not suffered significant levels of bad debts.

Financing is provided to customers primarily through Ford Options for new Ford vehicles as well as Santander, Black Horse, and HSBC amongst others.

#### **CURRENCY RISK**

Currency risk is minimal due to the domestic nature of the business and has no reliance on overseas suppliers or customers.

Signed on behalf of the directors



M J Warnes

Director

Approved by the directors on 24 June 2015

# **SLOUGH MOTOR COMPANY LIMITED**

## **DIRECTORS' REPORT**

### **YEAR ENDED 30 NOVEMBER 2014**

The directors present their report and the financial statements of the company for the year ended 30 November 2014.

#### **RESULTS AND DIVIDENDS**

The profit for the year, after taxation, amounted to £243,272. The directors have not recommended a dividend.

#### **FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES**

The company's principal financial instruments comprise cash balances and bank overdrafts and loans. The main purpose of these financial instruments is to provide finance for the company's operations.

The main financial risks arising from the company's financial instruments are credit risk and liquidity risk. The company minimises its exposure to credit risk by conducting status enquiries and gate control at trading premises and by regularly reviewing the aged analysis debtors. The company minimises its exposure to liquidity risk by ensuring that sufficient funds are available for its day to day operations via use of its borrowing facility.

#### **DIRECTORS**

The directors who served the company during the year were as follows:

M J Warnes  
C Redfern  
L S Mudan

#### **FIXED ASSETS**

Movements in fixed assets are set out in note 7.

#### **STRATEGIC REPORT**

In accordance with section 414C(11) of the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 the company has set out the business review and the principal risks and uncertainties in the Strategic Report on page 1 of these accounts.

#### **AUDITOR**

Leaman Mattei are deemed to be re-appointed under section 487(2) of the Companies Act 2006.

Each of the persons who is a director at the date of approval of this report confirm that:

- so far as each director is aware, there is no relevant audit information of which the company's auditor is unaware; and
- each director has taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

# **SLOUGH MOTOR COMPANY LIMITED**

## **DIRECTORS' REPORT** *(continued)*

**YEAR ENDED 30 NOVEMBER 2014**

Registered office:  
331 Long Lane  
Hillingdon  
Uxbridge  
Middlesex  
UB10 9JU

Signed on behalf of the directors

A handwritten signature in black ink, appearing to be 'M J Warnes', written over a horizontal line.

M J Warnes

Director

Approved by the directors on 24 June 2015

**SLOUGH MOTOR COMPANY LIMITED**  
**STATEMENT OF DIRECTORS' RESPONSIBILITIES**  
**YEAR ENDED 30 NOVEMBER 2014**

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**SLOUGH MOTOR COMPANY LIMITED**  
**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF**  
**SLOUGH MOTOR COMPANY LIMITED**  
**YEAR ENDED 30 NOVEMBER 2014**

We have audited the financial statements of Slough Motor Company Limited for the year ended 30 November 2014 which comprise the Profit and Loss Account, Balance Sheet, Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's shareholders, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

**RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR**

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

**SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

**OPINION ON FINANCIAL STATEMENTS**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 November 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**SLOUGH MOTOR COMPANY LIMITED**  
**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF**  
**SLOUGH MOTOR COMPANY LIMITED** *(continued)*  
**YEAR ENDED 30 NOVEMBER 2014**

**OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



P MATTEI (Senior Statutory Auditor)

For and on behalf of  
LEAMAN MATTEI  
Chartered Accountants  
& Statutory Auditor

47-57 Marylebone Lane  
London  
W1U 2NT

24 June 2015



# SLOUGH MOTOR COMPANY LIMITED

## PROFIT AND LOSS ACCOUNT

**YEAR ENDED 30 NOVEMBER 2014**

	Note	2014 £	2013 £
<b>TURNOVER</b>	<b>2</b>	<b>68,516,356</b>	62,908,202
Cost of sales		<u>59,981,576</u>	<u>55,138,529</u>
<b>GROSS PROFIT</b>		<b>8,534,780</b>	7,769,673
Distribution Costs		5,489,472	5,154,192
Administrative expenses		2,709,619	2,347,412
Other operating income		<u>(600)</u>	<u>—</u>
<b>OPERATING PROFIT</b>	<b>3</b>	<b>336,289</b>	268,069
Interest payable and similar charges	<b>5</b>	<b>66,428</b>	4,900
<b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		<u><b>269,861</b></u>	<u>263,169</u>
Tax on profit on ordinary activities	<b>6</b>	<b>26,589</b>	55,510
<b>PROFIT FOR THE FINANCIAL YEAR</b>		<u><b>243,272</b></u>	<u>207,659</u>

All of the activities of the company are classed as continuing.

The company has no recognised gains or losses other than the results for the year as set out above.

The notes on pages 10 to 19 form part of these financial statements.

# SLOUGH MOTOR COMPANY LIMITED

## BALANCE SHEET

**30 NOVEMBER 2014**

	Note	2014 £	2013 £
<b>FIXED ASSETS</b>			
Tangible assets	8	<u>2,147,421</u>	<u>2,200,029</u>
<b>CURRENT ASSETS</b>			
Stocks	9	7,534,570	7,234,150
Debtors	10	2,238,742	1,458,602
Cash at bank and in hand		<u>113,109</u>	<u>2,950</u>
		<u>9,886,421</u>	<u>8,695,702</u>
<b>CREDITORS: Amounts falling due within one year</b>	11	<u>9,560,431</u>	<u>8,898,925</u>
<b>NET CURRENT ASSETS/(LIABILITIES)</b>		<u>325,990</u>	<u>(203,223)</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>2,473,411</u>	<u>1,996,806</u>
<b>CREDITORS: Amounts falling due after more than one year</b>	12	<u>383,333</u>	<u>150,000</u>
		<u>2,090,078</u>	<u>1,846,806</u>
<b>CAPITAL AND RESERVES</b>			
Called-up equity share capital	17	50,100	50,100
Revaluation reserve	18	1,108,020	1,108,020
Profit and loss account	18	<u>931,958</u>	<u>688,686</u>
<b>SHAREHOLDERS' FUNDS</b>	19	<u>2,090,078</u>	<u>1,846,806</u>

These accounts were approved by the directors and authorised for issue on 24 June 2015, and are signed on their behalf by:



M J Warnes

Company Registration Number: 01614118

The notes on pages 10 to 19 form part of these financial statements.

# SLOUGH MOTOR COMPANY LIMITED

## CASH FLOW STATEMENT

YEAR ENDED 30 NOVEMBER 2014

	Note	2014 £	2013 £
NET CASH INFLOW FROM OPERATING ACTIVITIES	20	746,722	535,922
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE	20	(66,428)	(4,900)
TAXATION	20	(55,510)	(110,923)
CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT	20	(92,305)	(176,427)
EQUITY DIVIDENDS PAID		–	(700,000)
CASH INFLOW/(OUTFLOW) BEFORE FINANCING		<u>532,479</u>	<u>(456,328)</u>
FINANCING	20	350,000	–
INCREASE/(DECREASE) IN CASH		<u>882,479</u>	<u>(456,328)</u>

### RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

		2014 £	2013 £
Increase/(decrease) in cash in the period		882,479	(456,328)
Net cash (inflow) from bank loans		<u>(350,000)</u>	<u>–</u>
		532,479	(456,328)
Change in net debt	20	532,479	(456,328)
Net debt at 1 December 2013	20	(919,370)	(463,042)
Net debt at 30 November 2014	20	<u>(386,891)</u>	<u>(919,370)</u>

The notes on pages 10 to 19 form part of these financial statements.

# **SLOUGH MOTOR COMPANY LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS**

**YEAR ENDED 30 NOVEMBER 2014**

### **1. ACCOUNTING POLICIES**

#### **Basis of accounting**

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of certain fixed assets and in accordance with applicable accounting standards.

#### **Consolidation**

The company was, at the end of the year, a subsidiary of another company incorporated in the EEA and in accordance with Section 400 of the Companies Act 2006, is not required to produce, and has not published, consolidated accounts.

#### **Turnover**

Turnover represents the value of goods sold, services provided and commissions receivable by the company, exclusive of value added tax.

#### **Fixed assets**

All fixed assets are initially recorded at cost, comprising all expenditure that is directly attributable to bringing the asset into working condition for its intended use. Assets are then carried in the Balance Sheet using the following measurement bases:

- Freehold properties – existing use value.
- All other fixed assets – depreciated historical cost.

Assets included in the Balance Sheet at current value are revalued where there have been material changes in the value. Valuations of property assets are carried out by an external, qualified valuer, who is independent of the Company. The method of valuations is in accordance with the principles and guidance notes issued by the Royal Institute of Chartered Surveyors.

Increases as a result of revaluations are debited to the appropriate asset account, with the opposite entry going to the Revaluation Reserve to recognise unrealised gains, except to the extent where it reverses a previous revaluation loss that was charged to the Profit and Loss Account. In this case the revaluation gain will first be used to offset the previous loss and any further gain is then taken to the Revaluation Reserve.

#### **Depreciation**

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Freehold Property	- 2% to 10% per annum
Leasehold Property	- over the unexpired period of the lease
Fixtures, fittings, plant and equipment	- 10% to 33.33% per annum

# SLOUGH MOTOR COMPANY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 NOVEMBER 2014

### 1. ACCOUNTING POLICIES *(continued)*

#### Stocks

Stock is valued at the lower of cost and net realisable value. Stock held on consignment is accounted for in the balance sheet only when title has passed to the group or when the commercial risk of obsolescence rests with the company.

#### Leased assets

Rental payments are written off in the period they are incurred.

#### Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

### 2. TURNOVER

The turnover and profit before tax are attributable to the one principal activity of the company. An analysis of turnover is given below:

	2014 £	2013 £
United Kingdom	<u>68,516,356</u>	<u>62,908,202</u>

### 3. OPERATING PROFIT

Operating profit is stated after charging/(crediting):

	2014 £	2013 £
Directors' remuneration	—	—
Depreciation of owned fixed assets	145,513	166,497
Profit on disposal of fixed assets	(600)	—
Auditor's remuneration		
- as auditor	23,004	19,004
Operating lease costs:		
- Other	<u>447,256</u>	<u>347,800</u>

# SLOUGH MOTOR COMPANY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

**YEAR ENDED 30 NOVEMBER 2014**

### 4. PARTICULARS OF EMPLOYEES

The average number of staff employed by the company during the financial year amounted to:

	2014	2013
	No	No
Number of production staff	17	16
Number of distribution staff	97	92
Number of administrative staff	27	27
	<u>141</u>	<u>135</u>

The aggregate payroll costs of the above were:

	2014	2013
	£	£
Wages and salaries	4,049,679	3,837,985
Social security costs	361,455	380,987
Other pension costs	153,699	138,914
	<u>4,564,833</u>	<u>4,357,886</u>

### 5. INTEREST PAYABLE AND SIMILAR CHARGES

	2014	2013
	£	£
Interest payable on bank borrowing	2,488	12,387
Other loans	63,940	61,877
Vehicle Stocking Allowance	–	(69,364)
	<u>66,428</u>	<u>4,900</u>

Vehicle Stocking Allowances are included as cost of sales from 2014 onwards.

### 6. TAXATION ON ORDINARY ACTIVITIES

#### (a) Analysis of charge in the year

	2014	2013
	£	£
Current tax:		
UK Corporation tax based on the results for the year at 21.67% (2013 - 22.47%)	55,432	55,510
Over/under provision in prior year	(28,843)	–
Total current tax	<u>26,589</u>	<u>55,510</u>

# SLOUGH MOTOR COMPANY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 NOVEMBER 2014

### 6. TAXATION ON ORDINARY ACTIVITIES *(continued)*

#### (b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 21.67% (2013 - 22.47%).

	2014 £	2013 £
Profit on ordinary activities before taxation	<u>269,861</u>	<u>263,169</u>
Profit on ordinary activities by rate of tax	58,479	59,134
Permanent timing differences	309	1,065
Other timing differences	(2,153)	(4,689)
Other adjustments	(1,203)	-
Adjustments to tax charge in respect of previous periods	<u>(28,843)</u>	<u>-</u>
Total current tax (note 6(a))	<u>26,589</u>	<u>55,510</u>

### 7. DIVIDENDS

#### Equity dividends

	2014 £	2013 £
Paid during the year:		
Dividends on equity shares	<u>-</u>	<u>700,000</u>

# SLOUGH MOTOR COMPANY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 NOVEMBER 2014

### 8. TANGIBLE FIXED ASSETS

	Freehold Property £	Leasehold Property £	Fixtures, fittings, plant and equipment £	Total £
<b>COST OR VALUATION</b>				
At 1 December 2013	1,950,000	45,738	1,935,801	3,931,539
Additions	—	—	92,905	92,905
Disposals	—	—	(77,351)	(77,351)
<b>At 30 November 2014</b>	<b>1,950,000</b>	<b>45,738</b>	<b>1,951,355</b>	<b>3,947,093</b>
<b>DEPRECIATION</b>				
At 1 December 2013	21,194	45,738	1,664,578	1,731,510
Charge for the year	14,968	—	130,545	145,513
On disposals	—	—	(77,351)	(77,351)
<b>At 30 November 2014</b>	<b>36,162</b>	<b>45,738</b>	<b>1,717,772</b>	<b>1,799,672</b>
<b>NET BOOK VALUE</b>				
<b>At 30 November 2014</b>	<b>1,913,838</b>	<b>—</b>	<b>233,583</b>	<b>2,147,421</b>
At 30 November 2013	1,928,806	—	271,223	2,200,029

The properties were valued by Stiles Harold Williams, Chartered Surveyors, on 17 July 2012 at a value of £1,950,000.

All other tangible assets are stated at historical cost.

In respect of certain fixed assets stated at valuations, the comparable historical cost and depreciation values are as follows:

	2014 £	2013 £
<b>Historical cost</b>	<b>1,107,438</b>	<b>1,107,438</b>

### 9. STOCKS

	2014 £	2013 £
Stock	7,534,570	7,234,150



# SLOUGH MOTOR COMPANY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

**YEAR ENDED 30 NOVEMBER 2014**

### 10. DEBTORS

	2014	2013
	£	£
Trade debtors	158,461	321,411
Amounts owed by group undertakings	1,805,322	918,879
Prepayments and accrued income	274,959	218,312
	<u>2,238,742</u>	<u>1,458,602</u>

### 11. CREDITORS: Amounts falling due within one year

	2014	2013
	£	£
Bank loans and overdrafts	116,667	772,320
Trade creditors	6,338,376	5,894,403
Amounts owed to group undertakings	426,224	429,724
Corporation tax	55,432	84,353
Other taxation and social security	732,376	137,610
Accruals and deferred income	1,891,356	1,580,515
	<u>9,560,431</u>	<u>8,898,925</u>

The bank overdrafts and certain trade creditors are secured by fixed and floating charges over certain assets of the company.

The following liabilities disclosed under creditors falling due within one year are secured by the company:

	2014	2013
	£	£
Bank loans and overdrafts	116,667	772,320
Trade creditors	1,693,020	1,668,564
	<u>1,809,687</u>	<u>2,440,884</u>

### 12. CREDITORS: Amounts falling due after more than one year

	2014	2013
	£	£
Bank loans and overdrafts	233,333	—
Shareholders' loans	150,000	150,000
	<u>383,333</u>	<u>150,000</u>

### 13. PENSIONS

The parent company operates a group personal pension plan under which contributions are paid into individual policies. Contributions paid by the company are written off to the profit and loss account in the accounting period in which they are incurred.

# SLOUGH MOTOR COMPANY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 NOVEMBER 2014

### 14. COMMITMENTS UNDER OPERATING LEASES

At 30 November 2014 the company had annual commitments under non-cancellable operating leases as set out below.

	<b>Land and buildings</b>	
	<b>2014</b>	<b>2013</b>
	<b>£</b>	<b>£</b>
Operating leases which expire:		
Within 1 year	<b>11,000</b>	-
Within 2 to 5 years	<b>208,000</b>	149,677
After more than 5 years	<b>251,900</b>	227,400
	<b><u>470,900</u></b>	<b><u>377,077</u></b>

### 15. CONTINGENCIES

The company is a member of a group registration for value added tax purposes and, accordingly is jointly and severally liable for any such tax due by the representative member.

The company is part of an intercompany guarantee of £1,500,000 given to the company bankers covering Slough Motor Company Limited and Bestodeck Limited. At 30 November 2014 the amount guaranteed by the company not included on the company balance sheet was £Nil (2013 - £33,203).

The company guarantees a group stocking arrangement for the group of which it is a member. At 30 November 2014 the amount of trade creditors guaranteed by the company not included on the company balance sheet was £4,750,527 (2013 - £3,292,682).

### 16. RELATED PARTY TRANSACTIONS

The group has taken advantage of the exemptions provided by Financial Reporting Standard 8 and has not reported transactions with other group companies.

Included within other creditors (due in more than one year) is a loan of £255,000 from Bestodeck Limited, which is at present, free of interest and has been subordinated in favour of Ford Credit Europe plc in respect of any outstanding liability.

### 17. SHARE CAPITAL

Allotted, called up and fully paid:

	<b>2014</b>		<b>2013</b>	
	<b>No</b>	<b>£</b>	<b>No</b>	<b>£</b>
'A' ordinary shares of £1 each	<b>50,000</b>	<b>50,000</b>	50,000	50,000
'B' ordinary shares of £1 each	<b>100</b>	<b>100</b>	100	100
	<b><u>50,100</u></b>	<b><u>50,100</u></b>	<b><u>50,100</u></b>	<b><u>50,100</u></b>

# SLOUGH MOTOR COMPANY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 NOVEMBER 2014

### 17. SHARE CAPITAL *(continued)*

'A' ordinary shares carry the right to participate in dividends and in a distribution of assets on a liquidation or otherwise but not the right to receive notice of or to attend and vote at general meetings.

'B' ordinary shares carry only the right to receive notice of and to attend and vote at general meetings, and do not carry the right to be entitled to participate in dividends or in a distribution of assets on a liquidation or otherwise.

### 18. RESERVES

	Revaluation reserve £	Profit and loss account £
Balance brought forward	1,108,020	688,686
Profit for the year	–	243,272
Balance carried forward	<u>1,108,020</u>	<u>931,958</u>

There is no present intention to dispose of the revalued properties; accordingly no provision has been made in these financial statements for taxation of £240,108 (2013 - £254,845) which would arise in the event of such a disposal.

### 19. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2014 £	2013 £
Profit for the financial year	243,272	207,659
Equity dividends	–	(700,000)
Net addition/(reduction) to shareholders' funds	<u>243,272</u>	<u>(492,341)</u>
Opening shareholders' funds	1,846,806	2,339,147
Closing shareholders' funds	<u>2,090,078</u>	<u>1,846,806</u>

### 20. NOTES TO THE CASH FLOW STATEMENT

#### RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2014 £	2013 £
Operating profit	336,289	268,069
Depreciation	145,513	166,497
Profit on disposal of fixed assets	(600)	–
Increase in stocks	(300,420)	(1,366,174)
(Increase)/decrease in debtors	(780,140)	246,646
Increase in creditors	<u>1,346,080</u>	<u>1,220,884</u>
Net cash inflow from operating activities	<u>746,722</u>	<u>535,922</u>

# SLOUGH MOTOR COMPANY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

**YEAR ENDED 30 NOVEMBER 2014**

### 20. NOTES TO THE CASH FLOW STATEMENT *(continued)*

#### RETURNS ON INVESTMENTS AND SERVICING OF FINANCE

	2014	2013
	£	£
Interest paid	<u>(66,428)</u>	<u>(4,900)</u>
Net cash outflow from returns on investments and servicing of finance	<u>(66,428)</u>	<u>(4,900)</u>

#### TAXATION

	2014	2013
	£	£
Taxation	<u>(55,510)</u>	<u>(110,923)</u>

#### CAPITAL EXPENDITURE

	2014	2013
	£	£
Payments to acquire tangible fixed assets	<u>(92,905)</u>	<u>(176,427)</u>
Receipts from sale of fixed assets	<u>600</u>	<u>—</u>
Net cash outflow from capital expenditure	<u>(92,305)</u>	<u>(176,427)</u>

#### FINANCING

	2014	2013
	£	£
Increase in bank loans	<u>350,000</u>	<u>—</u>
Net cash inflow from financing	<u>350,000</u>	<u>—</u>

#### ANALYSIS OF CHANGES IN NET DEBT

	At 1 Dec 2013	Cash flows	At 30 Nov 2014
	£	£	£
Net cash:			
Cash in hand and at bank	2,950	110,159	113,109
Overdrafts	<u>(772,320)</u>	<u>772,320</u>	<u>—</u>
	<u>(769,370)</u>	<u>882,479</u>	<u>113,109</u>
Debt:			
Debt due within 1 year	—	(116,667)	(116,667)
Debt due after 1 year	<u>(150,000)</u>	<u>(233,333)</u>	<u>(383,333)</u>
	<u>(150,000)</u>	<u>(350,000)</u>	<u>(500,000)</u>
Net debt	<u>(919,370)</u>	<u>532,479</u>	<u>(386,891)</u>

# **SLOUGH MOTOR COMPANY LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS**

**YEAR ENDED 30 NOVEMBER 2014**

### **20. NOTES TO THE CASH FLOW STATEMENT** *(continued)*

### **21. ULTIMATE PARENT COMPANY**

The company's ultimate parent company and controlling party is Bestodeck Limited, a company registered in England.

The group has no ultimate controlling party.