THE SOFA PROJECT FINANCIAL STATEMENTS 31 MARCH 2010

Charity Number 287088
Company Registration Number 1697726

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FINANCIAL STATEMENTS

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REFERENCE AND ADMINISTRATIVE INFORMATION DETAILS OF THE CHARITY AND ITS ADVISORS

YEAR ENDED 31 MARCH 2010

Status

The company is a registered charity and limited by guarantee

Trustees

Colin Evans

Chair

Sarah Hedley

Vice Chair (Resigned 22 October 2010)

Peter Jameson

Chair of Finance and General Purposes Committee

Bryan Fawcett
Patrick Graves
Robin Jones
Annabel Harford
Nicholas Carter

Jonathan Fuge Gary Twinn Resigned 22 October 2009 Appointed 21 September 2009

Secretary

J L Williams CBE

Registered office

48-54 West Street

St Philips Bristol BS2 0BL

Auditor

Messrs Burton Sweet Pembroke House 15 Pembroke Road Clifton Bristol BS8 3BA

Business address

48-54 West Street St Philips

Bristol

BS2 0BL

Bankers

Lloyds TSB 102 Regent's Street Kingswood Bristol BS15 2HT

Solicitors

Osborne Clarke 2 Temple Back East Temple Quay Bristol BS1 6EG

TRUSTEES ANNUAL REPORT

YEAR ENDED 31 MARCH 2010

The trustees present their report and the audited financial statements for the year ended 31 March 2010

The legal and administrative information set out on the previous page and above forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities, 2005

Charitable objects

On 9 November 2010 the Charity Commission registered the revised Objects of the SOFA Project charity, which were approved by the Trustees on 23 September 2010 These are

The relief of poverty by renovating and supplying furniture, household goods and domestic and electrical equipment to persons who are in conditions of need, hardship or distress

To promote social inclusion for the public benefit by preventing people becoming socially excluded, relieving the needs of those people who are socially excluded and assisting them to integrate into society including but not limited to the provision of training, education, rehabilitation and employment and volunteering opportunities

To protect and preserve the environment by recycling and re-using manufactured goods and chattels

Public Benefit

The Trustees have regard to the Charity Commission guidance on Public Benefit and to the requirement to report on its observance and delivery. The public benefit generated by SOFA Project is principally the impact on families' wellbeing created by their being able to buy household goods from SOFA at prices substantially less (around 25%) than from most other retail sources in Bristol and Weston-Super-Mare, thus generating a saving which may be used to meet their other needs. But this is not the only form of public benefit delivered by SOFA Project. There is also

- · conserving the environment by diverting unwanted goods away from landfill, to re-use,
- · providing prisoners and offenders with opportunities for rehabilitation and training,
- providing unemployed people and others with opportunities for gainful use of spare time or for preparation to take up, or return to, jobs in the mainstream economy

Indeed, such have the last two of these risen in profile in the Charity's activities in recent years that the Trustees sought the revision in the Objects to that detailed above (in which the second Object is an addition to the two pre-existing Objects), to better align governance and activity

Organisational structure

SOFA Project (also known as 'SOFA') is an incorporated charity, limited by guarantee. It is overseen by a Board of Trustees, between 7 and 15 in number, a third of whom are elected in rotation annually. The Board meets every two months. Four of the Trustees serve on a Finance and General Purposes Committee which, together with the Senior Management. Team, meets at least once a month.

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 MARCH 2010

Related parties

The subsidiary Community Interest Company (CIC), known as 'SOFA Environmental Services CIC' (registered company 6437490), set up in November 2007, continued dormant through the whole of 2009/10 Plans to activate it were overtaken by events SOFA's Board carried out a strategic review during 2009/2010 which concluded that the CIC should remain dormant until any future need arises

Report on the year

SOFA Project's core activity continues to be the retailing of low-priced household goods to low-income households. During the year a retail branch was opened in Weston-Super-Mare, to extend SOFA's reach to households in need in that town. The goods SOFA sells in Bristol and Weston are sourced variously from private and commercial donations, from goods diverted from the waste stream, and second quality goods bought in from manufacturers and from other retailers.

In the course of its logistics, refurbishment, and retail operations SOFA Project gives employment, work placement and volunteering opportunities to men and women near and on the margins of society, including long term prisoners (through a close partnership with HMP Leyhill), Community Payback offenders (through a long standing arrangement with Avon and Somerset Probation Trust), unemployed young people (including 12 in 09/10 through the government's Future Jobs Fund programme, and a further 15 since), and volunteers with mental health or addiction problems

Revenue in 2009/10 was derived from Trading (67%), Employment Services (14%), Contract Services (8%), and other sources (11%)

- <u>Trading</u> in furniture and domestic appliances yielded £562,732 in gross revenue in 09/10. This was a 10% increase over 08/09.
- Employment Services brought in £113,781, the major part (£72,000) being grants provided by charitable trusts to sustain SOFA's employment programme for long-sentence prisoners nearing release, the remainder (£41,781) in payments from Bristol City Council for SOFA's employment provision under Phase 1 of the Future Jobs Fund Most of this income was in turn paid out as salaries and wages to the beneficiaries of these programmes
- <u>Contract services</u> generated £65,957 in 09/10 This was the initial year of a new contract generating fees from Bristol City Council for running a collection, storage and disposal (for re-use) service to permit faster re-letting of council properties which unexpectedly became 'void'
- Other A further £92,572 was found from other grants (£53,607), rental income (£26,221), Gift Aid (£7,214) and other sources (£5,530) None of the grants came from any statutory source

SOFA's Board of Trustees maintains a long term objective to operate profitably without unrestricted grant funding but this remains no more than an aspiration so long as the charity has to limit its retail prices to a level that its hard-pressed customers can afford. In the meantime the Trustees readily express their gratitude to all the Trusts and Foundations which generously supported SOFA during the year.

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 MARCH 2010

Achievements

SOFA's principal achievement in 09/10 was to assist 4,755 local clients who between them bought at low prices a total of 5,552 items, comprising 3,159 pieces of furniture and 2,393 domestic appliances. Comparing to the preceding year, this was a 10% fall in customers but a 33% fall in items sold – each, on average bought 1 6 items rather than 2 or more as in previous years. In continuation of SOFA's environmental aims, 265 tonnes of potential waste were diverted from landfill or unnecessary recycling. This was a 28% reduction over 08/09, again reflecting lower volumes overall.

2009 was a busy year for SOFA Thanks to the fact that our Chief Executive and his Senior Management Team had brought us to a period of comparative financial stability we were able to turn our attention to strategic considerations. We organised an Away Day for Trustees and Managers in January during which we were able to set aside day to day concerns and turn our thoughts to the medium and longer term.

The first decision taken was that we should redefine SOFA's charitable objectives and, thanks to the invaluable help of solicitors Osborne Clarke, this has now been achieved. In brief, we are now more expansive in regard to those in the community we can help and the activities we can carry out to generate the funds that will enable us to do so. This makes sense from a social point of view and it has removed any concerns we may have had as to whether our activities, current and prospective, were outside our charitable remit. As a result we no longer need to activate the CIC (a vehicle created to mitigate this risk) which would have been an internal encumbrance as far as our accounting systems are concerned. The CIC remains dormant pending future developments.

We also set plans in hand to professionalise our marketing and selling activity and as a direct result we opened a new shop in Knowle, south Bristol, in May 2010. We are pleased to report that results so far are in excess of our cautious expectations. As an extension to this project (which trades under the label 'Sofa PLUS'), preparatory work is under way to develop an e-commerce activity which we believe will further enhance our offering and bring in much needed revenue.

Our dialogue also highlighted the need for us to broaden the base of our trading activities, so in early 2010 we entered into negotiations with Green-works, a London based Social Enterprise who have pioneered the re-cycling of office furniture on a large scale, to set up a franchise operation. We are pleased to be able to report that this has been satisfactorily concluded and in September we took delivery of our first consignments. We anticipate that our customers for these goods will include other local charities and social enterprises so this fits in well with our social and our strengthened environmental objectives. The enterprise will largely be staffed, at the shop floor level, by prisoners from HMP Leyhill

We also have plans ready to implement to create a stronger link between Trustees and staff. This is not to repair a weakness, since we are fortunate to have a Board of very committed and involved Trustees, but it is incumbent upon us to continue to look for ways to strengthen their involvement and to show our valued employees that we share with them a commitment to SOFA's long term future.

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 MARCH 2010

These developments have increased the workload of our already busy team but we have been helped in recent weeks by a new relationship with Bristol Business School, part of the University of the West of England. Through this we have had inputs from several recently graduated students who, we hope, will have gained as much value from their involvement with us as we have from their highly professional reports and recommendations. Attachment to SOFA of an MBA student for 10 weeks this summer has been especially helpful and much appreciated.

For some time we have been less than happy with our internal accountancy capability so this year we appointed an experienced professional as 'Project Accountant' Martin Hall has ensured that we are now getting better information more quickly than hitherto and, moreover, we have more confidence in the accuracy of the performance data we need in order to deliver our overseeing responsibilities effectively. Taking this together with the appointment of Messrs Burton Sweet as our new Auditors, we believe we have resolved this important aspect of our business.

Altogether then, a year of steady progress for SOFA. We are still operating too close to break even for comfort and at times this can be uncomfortable. We still have areas of concern the shop at Weston-super-Mare is not bringing in the revenue we had hoped for and we are struggling to obtain a sufficient quantity of incoming stock to meet our expanding sales, but we have greater confidence in the future as a result of a clearer vision and the actions we have taken to generate more income whilst still managing costs with the utmost care

Plans for the Future

At year end 09/10 SOFA's Board had these plans for 2010/11

- To ensure a strong start for the new 'SOFA PLUS' shop (opened in May),
- To launch the proposed office furniture re-use enterprise in Bristol for the benefit of the voluntary, community, and social enterprise sector, in order to broaden SOFA's sources of revenue, and spread risk (achieved late September, in the form of the 'SOFA OFFICE' enterprise),
- To start preparations towards gaining the household bulky waste collections and reuse service subcontract for Bristol, which will be awarded in mid 2011
- To take all measures necessary to strengthen SOFA's financial state

Reserves

The Trustees continue to aim at accumulating reserves of £250,000, which they consider both desirable and appropriate. This remains, however, a very challenging target, but there is some indication that progress might be made during 2010/11.

Movement in Funds

The achievement of a surplus after two years in deficit is much welcomed by the Trustees, who note that the relatively substantial operating surplus of close to £45,000 was reduced through a large number of post-year adjustments (to correct previously inaccurate fixed assets values, for instance) down to the £7,564 recorded in the Statement of Financial Activities. The size of the operating surplus reflects well on measures taken during 09/10 to improve performance.

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 MARCH 2010

Risk Statement

The Trustees' Finance and General Purposes Committee keeps under review the major risks to which the charity is exposed. Capital expenditure or financial commitments are discussed by the Finance and General Purposes Committee but recommendations to Trustees are made only when it has been established that the necessary funding is available and that there is a potential return

The Trustees.

The Trustees, who are also Directors for the purposes of the Companies Act 1985, who served during the year and up to the date of the approval of this report, were

Colin Evans

Chair

Sarah Hedley

Vice Chair (Resigned 22 October 2010)

Peter Jameson

Chair of Finance and General Purposes Committee

Bryan Fawcett Patrick Graves Robin Jones Annabel Harford Nicholas Carter

Jonathan Fuge

Resigned 22 October 2009

Kushan Tikkoo

Gary Twinn

Appointed 21 September 2009

The charitable company is limited by guarantee and as such does not have any share capital. No trustee has any beneficial interest in the company, nor has benefited from any transactions in the year under review, nor has any relative of any Trustee All the trustees are members of the company and guarantee to contribute £1 in the event of winding up. The number of guarantees at 31st March 2009 was 10

Responsibilities of Trustees

The trustees (who are also directors of SOFA Project for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently,
- observe the methods and principles in the Charities SORP,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 MARCH 2010

Responsibilities of Trustees (continued)

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware - there is no relevant audit information of which the charitable company's auditors are unaware, and the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information

Auditors

Messrs Burton Sweet have been appointed auditors for the 2009/10 accounts and for the ensuing two years

This report was approved by the trustees on 22 November 2010 and signed on their behalf by

COLIN EVANS
Chair of Trustees

TRUSTEES ANNUAL REPORT (CONTINUED)

YEAR ENDED 31 MARCH 2010

ACKNOWLEDGEMENTS AND THANKS

The following grants made to SOFA Project in 2009/10 by charitable trusts and foundations are gratefully acknowledged

| Henry Smith Charity | £25,000 |
|-----------------------------------|---------|
| J Paul Getty Jnr Charitable Trust | £15,000 |
| Rank Foundation | £15,000 |
| Clothworkers' Foundation | £15,000 |
| Charles Hayward Foundation | £10,000 |
| Big Lottery Fund (Awards for All) | £9,900 |
| Mercers' Company | £5,000 |
| Noel Buxton Trust | £2,000 |
| North Somerset Express Fund | £2,000 |
| | |

We thank our Patrons

Mrs Mary Prior MBE, Lord Lieutenant of Bristol Tony Robinson John Pontin OBE Chris Vacher

We thank the following who helped SOFA Project in so many ways in 2009/10

The Furniture Re-Use Network

VOSCUR Business in the Community Social Enterprise Works

Emmaus Bristol Buyology Ltd

Claire House-Norman

The Environment Agency Bristol City Council

National Probation Service

HM Prison Service

North Wessex officers Neighbourhood Services

Avon and Somerset Probation Trust

HM Prison Leyhill

The Bristol Initiative

North Somerset Housing **ROK** group

Business Link

Wincanton Group plc Osborne Clarke Solicitors

Tett Hamilton Oval Insurance

Companies and others which have supplied SOFA with surplus and graded goods

Center Parcs Holiday Village **Longleat Forest** Baumatic Ltd Reading **GDHA Group** Merseyside Fagor Group Basingstoke Caple Group Avonmouth

Our partner charities with whom we have worked closely during the year

Bristol Charities

Bath Municipal Charities

And our thanks go, equally, to all the staff, trustees and other volunteers who continue to make SOFA Project a special and successful provider of assistance to those in need in our region

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES

YEAR ENDED 31 MARCH 2010

This report is issued in respect of an audit carried out under section 495 of the Companies Act 2006

We have audited the financial statements of The SOFA Project for the year ended 31 March 2010 which comprise of the Statement of Financial Activities, the Balance Sheet, and the related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the charity's members, as a body, in accordance with Section 495 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of trustees and auditor

The trustees' (who are also the directors of the company for the purposes of company law) responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for being satisfied that the charity's financial statements give a true and fair view are set out in the Statement of Trustees' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the relevant financial reporting framework and are prepared in accordance with the Companies Act 2006. We also report to you whether in our opinion the information given in the Trustees' Annual Report is consistent with the financial statements.

In addition we report to you if, in our opinion, the charity has not kept adequate accounting records or if we have not received all the information and explanations we require for our audit or if disclosures of trustees' benefits, remuneration, pensions and compensation for loss of office specified by law are not made

We read the Trustees' Annual Report and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charity's circumstances, consistently applied and adequately disclosed

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES

YEAR ENDED 31 MARCH 2010

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion

- the financial statements give a true and fair view of the state of the charity's affairs as at 31 March 2010 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice,
- the financial statements have been prepared in accordance with the Companies Act 2006, and
- the information given in the Trustees' Annual Report is consistent with the financial statements

Burter Sweet

Edward Marsh BSc (Hons) ACA DChA
Senior Statutory Auditor
For and on behalf of Burton Sweet Chartered Accountants, Statutory Auditor

Pembroke House 15 Pembroke Road Clifton Bristol BS8 3BA

Date

22nd November 2010

THE SOFA PROJECT
STATEMENT OF FINANCIAL ACTIVITIES (Including Income & Expenditure Account)
YEAR ENDED 31 MARCH 2010

| | Note | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2010 £ | Total Funds 2009 £ |
|---|------|----------------------------|--------------------------|--------------------------|--------------------------|
| Incoming resources | | | | | |
| Incoming resources from generated funds | | | | | |
| Voluntary income | 2 | 12,740 | 167,388 | 180,128 | 54,577 |
| Investment income | 3 | 26,225 | - | 26,225 | 32,609 |
| Incoming resources from | | | | | |
| charitable activities | 4 | 628,689 | - | 628,689 | 648,504 |
| Total incoming resources | | 667,654 | 167,388 | 835,042 | 735,690 |
| Resources expended | | | | | |
| Cost of generating funds | 5 | 132,982 | - | 132,982 | 123,122 |
| Charitable activities | 6 | 528,596 | 151,375 | 679,971 | 650,163 |
| Governance costs | 7 | 14,525 | - | 14,525 | 17,149 |
| Total resources expended | | 676,103 | 151,375 | 827,478 | 790,434 |
| Net incoming/(outgoing) resources | | | | | |
| - Net ıncome | 8 | (8,449) | 16,013 | 7,564 | (54,744) |
| Total funds at 1 April 2009 | | 12,097 | 19,656 | 31,753 | 86,497 |
| Total funds at 31 March 2010 | | 3,648 | 35,669 | 39,317 | 31,753 |

The Charity has no recognised gains or losses other than the results for the year as set out above

All of the activities of the charity are classed as continuing

The notes on pages 13 to 22 form part of these financial statements

BALANCE SHEET

AS AT 31 MARCH 2010

| | Note | 2010 £ | 2009 £ |
|---|------|-----------|-----------|
| Fixed Assets | | | |
| Tangible fixed assets | 11 | 30,738 | 47,724 |
| Current Assets | | | |
| Stock | | 29,981 | 27,891 |
| Debtors | 12 | 72,537 | 58,289 |
| Cash at bank and in hand | | 6,523 | 26 |
| | | 109,041 | 86,206 |
| Creditors: Amounts falling due within one year | 13 | (98,461) | (95,079) |
| Net Current Assets/(Liabilities) | | 10,580 | (8,873) |
| Creditors: Amounts falling due after more than one year | 14 | (2,001) | (7,098) |
| Net assets | | 39,317 | 31,753 |
| Funds | | | |
| Restricted funds | 15 | 35,669 | 19,656 |
| Unrestricted funds | 15 | 3,648 | 12,097 |
| | | 39,317 | 31,753 |

These financial statements have been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006

These financial statements were approved by the trustees on 22 November 2010 and are signed on their behalf by

Colin Evans

Chair of trustees

The notes on pages 13 to 22 form part of these financial statements

THE SOFA PROJECT NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2010

1 Accounting policies

- a) The financial statements have been prepared under the historical cost convention, and in accordance with applicable accounting standards, the Companies Act 2006 and the Statement of Recommended Practice, Accounting and Reporting by Charities, issued in 2005
- b) Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable. Gifts donated for resale are included as income when they are sold. Donated assets are included at the value to the charity where this can be quantified and a third party is bearing the cost. The value of services provided by volunteers has not been included as the value of these services cannot be readily quantified.

Grants, including grants for the purchase of fixed assets, are recognised in full in the Statement of Financial Activities in the year in which they are receivable. Grants received in the accounting period in respect of future accounting periods are deferred until those periods. Grants receivable are only recognised when any conditions for receipt have been complied with. All material grants are disclosed in accordance with the Statement of Recommended Practice.

Income from the charity's shops and investment income is included in the year in which it is receivable

c) Resources expended are accounted for on an accruals basis and have been classified under headings that aggregate all costs related to the category Resources expended include attributable VAT which cannot be recovered

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity

Costs are allocated between the expenditure categories of the SoFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on the basis of estimated aggregated time expended on each activity.

d) Fixed assets are initially recorded at cost less recoverable VAT

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful life of that asset as follows

Equipment
Fixtures & fittings
Motor Vehicles

20% reducing balance20% straight line15% reducing balance

THE SOFA PROJECT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2010

1 Accounting policies

- e) Stocks are valued on the following basis
 - The majority of stock is valued at sales price less mark-up. The mark-ups range from 5% to 30%
- f) Assets held under hire purchase agreements are capitalised and disclosed under tangible fixed assets at their fair value. The capital element of the future payments is treated as a liability and the interest is charged to the statement of financial activities on a straight line basis.
- g) Unrestricted funds can be used in accordance with the charitable objects at the discretion of the trustees Designated funds are funds set aside by the trustees out of unrestricted general funds for specific future purposes or projects
- h) Restricted funds can only be used for the particular restricted purposes laid down by the donor and within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes. Expenditure which meets these criteria is charged to the fund, together with a fair allocation of management, and support costs. Further explanation of the nature and purpose of each fund is included in the notes to the financial statements. Where activities are funded through a mixture of restricted and unrestricted funds, the restricted funds are deemed to have been expended first.

THE SOFA PROJECT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2010

| 2 | Voluntary income | | | | |
|---|---|-----------------------|---------------------|---------------------|---------------------|
| | · | Unrestricted Funds | Restricted Funds | Total Funds 2010 | Total Funds 2009 |
| | | £ | £ | £ | £ |
| | Donations | | | | |
| | Collections | 1,997 | - | 1,997 | 600 |
| | Miscellaneous | 3,529 | - | 3,529 | 3,291 |
| | Gift aid | 7,214 | - | 7,214 | 182 |
| | Grants receivable | | | | |
| | Garfield Weston Foundation | - | - | - | 10,000 |
| | NS Housing | - | - | - | 10,000 |
| | Norda Trust | - | - | - | 4,000 |
| | Gosling Foundation | - | - | - | 2,000 |
| | The Rank Foundation | - | 15,000 | 15,000 | 15,000 |
| | Henry Smith Charity | - | 25,000 | 25,000 | 7,500 |
| | Mercers Charitable Foundation | - | 5,000 | 5,000 | - |
| | J Paul Getty Jr Charitable Trust | - | 15,000 | 15,000 | - |
| | The Charles Hayward Foundation | - | 10,000 | 10,000 | - |
| | The Clothworkers' Foundation | - | 15,000 | 15,000 | - |
| | Future Jobs Funding | - | 41,781 | 41,781 | - |
| | Big Lottery Fund Grant | - | 9,900 | 9,900 | - |
| | Quartet Community Foundation | | | | |
| | Bristol & West Endowment Fund | - | 2,000 | 2,000 | - |
| | The Waste and Resources Action | | | | |
| | Programme (WRAP) | - | 18,750 | 18,750 | - |
| | The Noel Buxton Trust | - | 2,000 | 2,000 | - |
| | Capacity Builders | - | 7,957 | 7,957 | - |
| | Others | - | - | - | 2,004 |
| | | 12,740 | 167,388 | 180,128 | 54,577 |
| | | 12,770 | | 100,120 | 01,011 |
| 3 | Investment income | | | | |
| - | | Unrestricted | Restricted | Total Funds | Total Funds |
| | | Funds | Funds | 2010 | 2009 |
| | | £ | £ | £ | £ |
| | | ~ | ~ | ~ | ~ |
| | Rent and management fees | 26,221 | - | 26,221 | 32,486 |
| | Bank interest receivable | 4 | - | 4 | 123 |
| | | 26,225 | | 26,225 | 32,609 |

THE SOFA PROJECT NOTES TO THE FINANCIAL STATEMENTS

| 4 | Incoming resources from charitab | le activities | | | | |
|---|------------------------------------|---------------|--------------|----------------|-------------|-------------|
| | | | Unrestricted | Restricted | Total Funds | Total Funds |
| | | | Funds | Funds | 2010 | 2009 |
| | | | £ | £ | £ | £ |
| | Sale of donated furniture | | 136,290 | - | 136,290 | 149,691 |
| | Sale of new furniture | | 35,863 | - | 35,863 | 17,414 |
| | Sale of used domestic appliances | | 158,632 | - | 158,632 | 64,672 |
| | Sale of new domestic appliances | | 1,555 | - | 1,555 | 25,244 |
| | Sale of graded domestic appliances | | 225,365 | - | 225,365 | 248,902 |
| | Sale of furniture packs | | 5,027 | - | 5,027 | 6,253 |
| | Revenue from transport and other | | 65,957 | - | 65,957 | 136,328 |
| | | | 628,689 | | 628,689 | 648,504 |
| 5 | Cost of generating funds | | | | | |
| | 333 | | Unrestricted | Restricted | Total Funds | Total Funds |
| | | | Funds | Funds | 2010 | 2009 |
| | | | £ | £ | £ | £ |
| | | | - | - | _ | |
| | Cost of goods sold | | 132,982 | _ | 132,982 | 121,989 |
| | Other costs | | | | | 1,133 |
| | | | 132,982 | | 132,982 | 123,122 |
| 6 | Charitable activities | | | | | |
| • | Chartable addyllies | Wages and | Direct | Support | Total Funds | Total Funds |
| | | salaries | costs | costs | 2010 | 2009 |
| | | £ | £ | £ | £ | £ |
| | | - | ~ | ~ | ~ | ~ |
| | Provision of charitable services | 332,527 | 173,435 | 161,983 | 667,945 | 646,013 |
| | Loss on disposal of fixed assets | <u> </u> | 12,026 | _ _ | 12,026 | 4,150 |
| | | 332,527 | 185,461 | 161,983 | 679,971 | 650,163 |
| | _ | | | | | |
| | Support costs | | | | | |
| | | | | | Total Funds | Total Funds |
| | | | | | 2010 | 2009 |
| | | | | | £ | £ |
| | Premises costs | | | | 137,793 | |
| | Office costs | | | | 24,190 | |
| | | | | | , | |
| | | | | | 161,983 | • |
| | | | | | | |

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2010

| 7 | Governance costs | | | | |
|---|-------------------------------------|--------------|------------|--------------------|-------------|
| | | Unrestricted | Restricted | Total Funds | Total Funds |
| | | Funds | Funds | 2010 | 2009 |
| | | £ | £ | £ | £ |
| | Salaries and wages | 12,000 | - | 12,000 | 12,000 |
| | Legal and professional fees | 206 | • | 206 | 2,899 |
| | Audit fee | 2,319 | - | 2,319 | 2,250 |
| | | 14,525 | | 14,525 | 17,149 |
| 8 | Net incoming resources for the year | | | | |
| | This is stated after charging: | | | | |
| | | | | 2010 | 2009 |
| | | | | £ | £ |
| | Depreciation | | | 11,897 | 10,978 |
| | Loss on write-off of fixed assets | | | 12,026 | 4,150 |
| | Auditors' remuneration | | | 2,319 | 2,250 |
| | Trustees remuneration | | | - | - |
| | Costs of trustees expenses | | | : | |
| 9 | Staff costs and numbers | | | | |
| | The aggregate staff costs were | | | | |
| | | | | 2010 | 2009 |
| | | | | £ | £ |
| | Wages and salaries | | | 319,574 | 300,009 |
| | Social security costs | | | 24,953 | 26,161 |
| | | | | 344,527 | 326,170 |
| | | | | | |

No employee received emoluments of more than £60,000

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2010

9 Staff costs and numbers (continued)

The average weekly number of staff during the year, calculated on the basis of full time equivalents, was as follows

| | 2010 | 2009 |
|--------------------------------|------|------|
| | No. | No |
| Chief Executive | 1 | 1 |
| Administration and Supervision | 5 | 5 |
| Operations | 14 | 12 |
| | 20 | 18 |

10 Taxation

The charity is exempt from corporation tax on its charitable activities

11 Tangible fixed assets

| | | Motor Ass | sets under | |
|---------------------|-----------|-------------|------------|-----------|
| | Equipment | Vehicles Co | nstruction | Total |
| | £ | £ | £ | £ |
| Cost | | | | |
| At 1 April 2009 | 209,333 | 60,739 | - | 270,072 |
| Additions | - | - | 6,937 | 6,937 |
| Disposals | (156,618) | (5,492) | - | (162,110) |
| At 31 March 2010 | 52,715 | 55,247 | 6,937 | 114,899 |
| Depreciation | | | | |
| At 1 April 2009 | 181,036 | 41,312 | - | 222,348 |
| Charge for the year | 9,279 | 2,618 | - | 11,897 |
| Disposals | (146,565) | (3,519) | - | (150,084) |
| At 31 March 2010 | 43,750 | 40,411 | | 84,161 |
| Net book value | | | | |
| At 31 March 2010 | 8,965 | 14,836 | 6,937 | 30,738 |
| At 31 March 2009 | 28,297 | 19,427 | | 47,724 |
| | | | | |

Following a review of fixed assets conducted during the year by the Trustees and management, it has been decided that a substantial number of historic assets have become surplus to requirements. These have no resale value. They have been included in the financial statements as disposals with nil proceeds and shown as a loss on write-off of fixed assets.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2010

| 12 Debtors | | |
|--|-----------|-----------|
| | 2010 | 2009 |
| | £ | £ |
| Trade debtors | 32,152 | 21,059 |
| Other debtors | 27,322 | 26,912 |
| Prepayments | 13,063 | 10,318 |
| | 72,537 | 58,289 |
| | | |
| 13 Creditors: amounts falling due within one year | 2010 | 2009 |
| | 2010 £ | 2009 £ |
| | _ | |
| Bank loans and overdrafts | 21,823 | 13,922 |
| Trade creditors | 22,817 | 37,439 |
| PAYE and social security | 14,618 | 18,754 |
| Hire purchase agreements | - | 390 |
| Other creditors | 6,645 | 8,182 |
| Accruals | 32,558_ | 16,392 |
| | 98,461 | 95,079 |
| | | |
| 14 Creditors: Amounts falling due after more than one year | | |
| | 2010 | 2009 |
| | £ | £ |
| Bank loans and overdrafts | 2,001 | 7,098 |

The fixed interest unsecured loan has been advanced by the Charities Aid Foundation. Interest is currently payable at 8% and the loan is fully repayable by 31 May 2011.

THE SOFA PROJECT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2010

| 15 | Movement in funds | | | | | |
|----|----------------------------------|-------------|---|-----------|--------------|----------|
| | | At | | | | At |
| | | 01-Apr | Incoming | Outgoing | | 31-Mar |
| | | 2009 | resources | resources | Transfers | 2010 |
| | | £ | £ | £ | £ | £ |
| | Restricted funds | | | | | |
| | Clarke Wilmot Kelso House | | | | | |
| | Dilapidations Fund | 9,656 | - | (3,595) | - | 6,061 |
| | NS Housing Fund | 10,000 | - | (3,087) | - | 6,913 |
| | The Rank Foundation | - | 15,000 | (15,000) | - | - |
| | Henry Smith Charity | - | 25,000 | (25,000) | - | - |
| | Mercers' Charitable Foundation | - | 5,000 | (5,000) | • | - |
| | J Paul Getty Jr Charitable Trust | - | 15,000 | (15,000) | - | - |
| | The Charles Hayward Foundation | - | 10,000 | (10,000) | - | - |
| | The Clothworkers' Foundation | - | 15,000 | - | - | 15,000 |
| | Future Jobs Funding | - | 41,781 | (41,781) | - | - |
| | Big Lottery Fund Grant | - | 9,900 | (2,205) | - | 7,695 |
| | Quartet Community Foundation | | | | | |
| | - Bristol & West Endowment Fund | - | 2,000 | (2,000) | - | - |
| | The Waste and Resources | | | | | |
| | Action Programme (WRAP) | - | 18,750 | (18,750) | - | - |
| | The Noel Buxton Trust | - | 2,000 | (2,000) | - | - |
| | Capacity Builders | - | 7,957 | (7,957) | - | - |
| | _ | 19,656 | 167,388 | (151,375) | | 35,669 |
| | Unrestricted funds | | 107,000 | (101,010) | | |
| | Fixed asset designated fund | 47,724 | | _ | (16,986) | 30,738 |
| | General funds | (35,627) | 667,654 | (676,103) | 16,986 | (27,090) |
| | Ceneral funds | (55,027) | 007,004 | (070,103) | 10,300 | (21,000) |
| | | 12,097 | 667,654 | (676,103) | | 3,648 |
| | Total funds | 31,753 | 835,042 | (827,478) | - | 39,317 |
| | = = | | ======================================= | | | |

The following revenue grants were made to assist SOFA Project's programme of rehabilitation through useful employment, for long-term prisoners at HMP Leyhill who are nearing the end of their sentences

The Henry Smith Charity
The Rank Foundation
The J Paul Getty Jnr Charitable Foundation
The Charles Hayward Foundation
The Mercers' Charitable Foundation
The Noel Buxton Trust

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2010

15 Movement in funds (continued)

Clarke Wilmot Kelso House Dilapidations Fund

Fund received towards the future costs of dilapidation work that will need to be undertaken upon the termination of the lease at Kelso house in 2011

NS Housing Fund

This grant was made to assist SOFA Project with premises costs at its new branch in Weston-Super-Mare, acquired in May 2009 and opened in July 2009

The Clothworkers' Foundation

This capital grant was made solely towards the purchase of a second-hand 3.5 tonne van to support SOFA Project's retail branch in Weston-Super-Mare

Awards for All Grant

This grant was given to enable SOFA Project to improve its capacity, effectiveness and efficiency through updating its ICT hardware and software

The Waste and Resources Action Programme

This revenue grant was awarded to enable the temporary employment of a project manager to deliver the setting up of SOFA Project's branch in Weston-Super-Mare, which was launched in July 2009

Quartet Community Foundation - Bristol and West Endowment Fund

This revenue grant was provided to support marketing activity in the course of the launch of the Weston-Super-Mare branch

Future Jobs Fund

Funding provided by HM Government (Department for Work and Pensions) to cover staff costs and overheads relating to employment of previously long term unemployed young people

Capacitybuilders' Modernisation Fund

A grant provided to increase SOFA Project's capacity to deliver people-focussed programmes, by way of a report on creating an Accredited Training workstream

Designated fund

The designated fund represents the net book value of fixed assets held by the charity

THE SOFA PROJECT NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2010

| 16 Analysis of net assets between funds | Tangible | Other | |
|--|--------------|------------|----------|
| | Fixed assets | Net assets | Total |
| | £ | £ | £ |
| Restricted funds | | | |
| Clarke Wilmot Kelso House Dilapidations Fund | - | 6,061 | 6,061 |
| NS Housing Fund | - | 6,913 | 6,913 |
| The Clothworkers' Foundation | - | 15,000 | 15,000 |
| Big Lottery Fund Grant | - | 7,695 | 7,695 |
| Unrestricted funds | | | |
| Designated fund | 30,738 | - | 30,738 |
| General funds | - | (27,090) | (27,090) |
| | 30.738 | 8.579 | 39.317 |

17 Commitments under operating leases

At 31 March 2010 the company had annual commitments under non-cancellable operating leases as set out below

| as set out below | Land and Buildings | |
|-------------------------------|--------------------|--------|
| | 2010 | 2009 |
| | £ | £ |
| Operating leases which expire | | |
| Within 1 year | - | 2,750 |
| Between 2-5 years | 65,000 | 20,500 |
| After more than 5 years | - | 39,250 |
| | 65,000 | 62,500 |

18 Company limited by guarantee

The charity is a company limited by guarantee and, as such, has no issued share capital. In the event of the company being wound up the liability of the members is limited to £1 each

19 Related Party Transaction

No Trustees received any remuneration or expenses in either period

20 Going Concern

The charity has continued to trade since the year-end, and by the third quarter of 2010/11 (as this report is finalised) it is now evident that some £85,000 has been secured in grant funding so far in the year. Whilst not enabling certainty that a surplus will be achieved at end FY 2010/11, this is sufficient to be confident that the Net Assets on the Balance Sheet at 31 March 2011 will be positive, and that the charity will continue trading into 2011/12

THE SOFA PROJECT MANAGEMENT INFORMATION YEAR ENDED 31 MARCH 2010

The following pages do not form part of the statutory financial statements which are the subject of the auditor's report on pages 9 to 10.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES

| | Total Funds 2010 £ | Total Funds 2009 £ |
|--|--------------------------|--------------------------|
| Incoming resources | | |
| Donations | | |
| Collections | 1,997 | 600 |
| Miscellaneous | 3,529 | 3,291 |
| Gift aid | 7,214 | 182 |
| | 12,740 | 4,073 |
| Grants receivable | | |
| Garfield Weston Foundation | - | 10,000 |
| NS Housing | - | 10,000 |
| Norda Trust | - | 4,000 |
| Gosling Foundation | - | 2,000 |
| The Rank Foundation | 15,000 | 15,000 |
| Henry Smith Charity | 25,000 | 7,500 |
| Mercers' Charitable Foindation | 5,000 | - |
| J Paul Getty Jr Charitable Trust | 15,000 | - |
| The Charles Hayward Foundation | 10,000 | - |
| The Clothworkers' Foundation | 15,000 | - |
| Future Jobs Funding | 41,781 | - |
| Big Lottery Fund Grant | 9,900 | - |
| Quartet Community Foundation - Bristol & West Endowment Fund | 2,000 | - |
| The Waste and Resources Action Programme (WRAP) | 18,750 | - |
| The Noel Buxton Trust | 2,000 | - |
| Capacity Builders | 7,957 | - |
| Others | 407.000 | 2,004 |
| | 167,388 | 50,504 |
| Investment income | | |
| Rent and management fees | 26,221 | 32,486 |
| Bank interest receivable | 90.005 | 123 |
| | 26,225 | 32,609 |
| Incoming resources from charitable activities | | |
| Sale of donated furniture | 136,290 | 149,691 |
| Sale of new furniture | 35,863 | 17,414 |
| Sale of used domestic appliances | 158,632 | 64,672 |
| Sale of new domestic appliances | 1,555 | 25,244 |
| Sale of graded domestic appliances | 225,365 | 248,902 |
| Sale of Furniture packs | 5,027 | 6,253 |
| Revenue from transport and other | 65,957 | 136,328 |
| • | 628,689 | 648,504 |
| Total incoming resources | 835,042 | 735,690 |

DETAILED STATEMENT OF FINANCIAL ACTIVITIES

| | Total Funds 2010 £ | Total Funds 2009 £ |
|--|--------------------------|--------------------------|
| Resources expended | | |
| Cost of generating funds | | |
| Cost of goods sold | 132,982 | 121,989 |
| Other costs | | 1,133 |
| | 132,982 | 123,122 |
| Charitable activities | | |
| CoGS - purchases - reprocessing TVs etc | - | 52,072 |
| Staff costs - Wages & salaries | 307,574 | 288,009 |
| Staff costs - Employer's NIC | 24,953 | 26,161 |
| Establishment - Rent | 74,775 | 75,902 |
| Establishment - Rates and Water | 11,081 | - |
| Establishment - Light & Heat | 12,900 | 14,974 |
| Establishment - Repairs and maintenance | 16,206 | 3,905 |
| Establishment - Insurance | 11,502 | 19,188 |
| Establishment - Other | 11,330 | 16,953 |
| Motor vehicle expenses | 31,005 | 42,370 |
| Motor and travel costs -other | 2,642 | 1,045 |
| Legal & professional | 30,651 | 4,000 |
| Office expenses -Telephone and interent charges | 15,899 | 15,993 |
| Office expenses - Other | 8,290 | 6,861 |
| Depreciation | 11,897 | 10,978 |
| Direct charitable activity - Conferences and courses | 1,124 | 1,071 |
| Direct charitable activity - Advertising and publicity | 10,045 | 6,955 |
| Direct charitable activity - Computer support | 7,586 | 4,777 |
| Direct charitable activity - Workshop expenses and maintenance | 47,160 | 27,709 |
| Entertaining | - | 42 |
| Bad debts | 519 | - |
| Bank charges | 4,538 | 4,973 |
| Security, Health and Safety | 3,080 | 2,771 |
| Subscriptions | 1,974 | 1,419 |
| Volunteer expenses | 15,045 | 11,971 |
| Commission and casual wages | 2,179 | 1,975 |
| General expenses and refreshments | 3,232 | 2,743 |
| Irrecoverable VAT | - | 1,196 |
| Interest on loans and hire purchase agreements | 758 | - |
| Provision of charitable services | 667,945 | 646,013 |
| Loss on disposal of fixed assets | 12,026 | 4,150 |
| • | 679,971 | 650,163 |
| | | |

DETAILED STATEMENT OF FINANCIAL ACTIVITIES

| | Total Funds 2010 £ | Total Funds 2009 £ |
|-----------------------------------|--------------------------|--------------------------|
| Governance costs | - | |
| Salaries and wages | 12,000 | 12,000 |
| Legal and professional fees | 206 | 2,899 |
| Audit fee | 2,319 | 2,250 |
| | 14,525 | 17,149 |
| Total resources expended | 827,478 | 790,434 |
| Net incoming/(outgoing) resources | 7,562 | (54,744) |

CASH FLOW STATEMENT

| | Total Funds 2010 £ | Total Funds 2009 £ |
|--|--------------------------|--------------------------|
| Reconciliation of net incoming/(outgoing) resources before transfer to net cash inflow/(outflow) from operating activities | \$ | |
| Net incoming/(outgoing) resources before transfers | 7,565 | (54,744) |
| Income from investments | (26,221) | (32,486) |
| Interest receivable | (4) | (123) |
| Interest on loans and hire purchase agreements | 758 | - |
| Loss on disposal of fixed assets | 12,026 | 4,150 |
| Depreciation | 11,897 | 10,978 |
| Change in stock | (2,090) | 2,833 |
| Change in debtors | (14,248) | 45,822 |
| Change in creditors | (4,132) | (19,794) |
| Net cash inflow/(outflow) from operating activities | (14,449) | (43,364) |
| CASH FLOW STATEMENT | | |
| Net cash inflow/(outflow) from operating activities | (14,449) | (43,364) |
| Returns on investments and servicing of finance | | |
| Income from other fixed assets investments | 26,221 | 32,486 |
| Interest received | 4 | 123 |
| Interest on loans and hire purchase agreements | (758) | - |
| Net cash inflow/(outflow) from returns on investments and | | |
| servicing of finance | 25,467 | 32,609 |
| Capital expenditure | (0.007) | |
| Payments to acquire tangible fixed assets | (6,937) | - |
| Receipts from sale of tangible fixed assets | - (6.027) | 3,500 |
| Net cash inflow/(outflow) from returns on capital expenditure | (6,937) | 3,500 |
| Cash inflow/(outflow) before financing | 4,081 | (7,255) |
| Financing | | |
| Bank loan received/(repaid) | (5,367) | 15,000 |
| Finance lease repaid | (390) | (4,678) |
| Net cash inflow/(outflow) from financing | (5,757) | 10,322 |
| Increase/(decrease) in cash | (1,676) | 3,067 |

CASH FLOW STATEMENT

| | | | Total Funds 2010 £ | Total Funds 2009 £ |
|-------------------------------------|---------------|------------|--------------------------|--------------------------|
| Reconciliation of net cash flow to | movement in n | et debt | | |
| Increase/(decrease) in cash | | | (1,676) | 3,067 |
| Cash to reduce/(increase) liquid re | esources | | 5,367 | (15,000) |
| Cash to repay finance lease | | | 390 | 4,678 |
| Change in net debt | | | 4,081 | (7,255) |
| Net debt at 1 April 2009 | | | (21,384) | (14,129) |
| Net debt at 31 March 2010 | | | (17,303) | (21,384) |
| Analysis of change in net debt | | | | |
| | At 1 April | | | At 31 March |
| | 2009 | Cash Flows | Other | 2010 |
| | £ | £ | £ | £ |
| Cash at bank and in hand | 26 | 6,497 | - | 6,523 |
| Overdraft | (6,020) | (8,173) | - | (14,193) |
| Finance lease due within 1 year | (390) | 390 | - | • |
| Bank loan due within 1 year | (7,902) | 5,367 | (5,097) | (7,632) |
| Bank loan due after 1 year | (7,098) | - | 5,097 | (2,001) |
| • | (21,384) | 4,081 | | (17,303) |