# UAV ENGINES LIMITED ANNUAL REPORT FOR THE YEAR ENDED 31 DECEMBER 2014

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#### **COMPANY INFORMATION**

**Directors** Mr E Aharonson

Mr S Sarid Mr Y Baron

Secretary Mr C J Biddulph

Company number 02691211

Registered office Lynn Lane

Shenstone Lichfield Staffordshire WS14 0DT

**Auditors** Edwards

34 High Street Aldridge Walsall West Midlands

WS9 8LZ

Business address Lynn Lane

Shenstone Lichfield Staffordshire WS14 0DT

Bankers Natwest Bank plc

47 Market Street

Lichfield Staffordshire WS13 6YB

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#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 DECEMBER 2014

The directors present the strategic report and financial statements for the year ended 31 December 2014.

#### Review of the business

The principal activity of the company continued to be that of the design, manufacture and sale of high performance rotary engines for unmanned air vehicles.

As anticipated by the directors, the company reported a decrease in turnover for the year ended 31 December 2014 with a corresponding decrease in gross margin.

Despite the decrease in activity, continued close control over costs and stock reductions enabled the company to again report a healthy operating profit of £376,981. This was in line with the expectations of management and levels of gross profit achieved by the company are likely to return to those of previous years.

The results for the year and the financial position at the year end reflect current market conditions with many governments reigning in defence spend in all the company's market sectors. The company moves into 2015 with a healthy order-book and more than adequate liquidity.

#### Principal risks and uncertainties

The level of conflict in the world does have a bearing on the company's market activity, however the company has, over the years, developed strong after-sales spares and support business. This, together with its highly respected research and development capability, the company has great confidence in its ability to react positively and profitably to all market conditions.

#### Research and development

The company continues to commit significant resource and time to the development of new engines and product enhancements that reinforce the competitive edge of the company's range of engines. R&D spend for 2015 will be increased over 2014 levels.

#### **Key performance indicators**

Key performance indicators are used to measure and evaluate company performance against targets and monitor various activities throughout the company. The main key performance indicators employed by the company are:

- Turnover levels (by product and market)
- Profit levels (gross and net)
- Staff productivity
- Cash flows

On behalf of the board

Mr Y Baron **Director** 

25 February 2015

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2014

The directors present their report and financial statements for the year ended 31 December 2014.

#### Results and dividends

The results for the year are set out on page 6.

#### Directors

The following directors have held office since 1 January 2014:

Mr E Aharonson Mr S Sarid Mr Y Baron

#### Financial risk management objectives and policies

The company finances its operations through retained profits and the use of local currency operational bank accounts, where necessary.

The directors' objectives are to retain sufficient liquid funds to enable the company to meet its day to day obligations as they fall due and to maximise returns on funds.

The company's funds are held primarily short term deposits accounts. The directors believe that this gives them the flexibility to release cash resources at short notice and also allows them to take advantage of changing conditions in the finance markets as they arise.

#### **Auditors**

In accordance with the company's articles, a resolution proposing that Edwards be reappointed as auditors of the company will be put at a General Meeting.

#### Statement of directors' responsibilities

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

#### Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the board

Mr Y Baron

Director

25 February 2015

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### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF UAV ENGINES LIMITED

We have audited the financial statements of UAV Engines Limited for the year ended 31 December 2014 set out on pages 6 to 15. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on pages 2 - 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

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## INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE MEMBERS OF UAV ENGINES LIMITED

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

David Webb FCA (Senior Statutory Auditor) for and on behalf of Edwards

25 February 2015

Chartered Accountants
Statutory Auditor

34 High Street Aldridge Walsall West Midlands WS9 8LZ

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2014

·	Notes	2014 £	2013 £
Turnover	2	8,146,043	12,950,029
Cost of sales		(6,374,968)	(8,602,079)
Gross profit		1,771,075	4,347,950
Administrative expenses		(1,394,094)	(1,467,476)
Operating profit	3	376,981	2,880,474
Other interest receivable and similar income	4	41,214	171,396
Profit on ordinary activities before taxation		418,195	3,051,870
Tax on profit on ordinary activities	5	63,395	(638,038)
Profit for the year	14	481,590	2,413,832

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

# BALANCE SHEET AS AT 31 DECEMBER 2014

		20	14	20	13
	Notes	£	£	£	£
Fixed assets					
Tangible assets	7		481,559		587,620
Current assets					
Stocks	8	2,028,152		3,056,477	
Debtors	9	3,589,687		1,730,756	
Cash at bank and in hand		1,985,825		3,143,000	
		7,603,664		7,930,233	
Creditors: amounts falling due within					
one year	10	(1,783,267)		(2,655,087)	
Net current assets			5,820,397		5,275,146
Total assets less current liabilities			6,301,956		5,862,766
Provisions for liabilities	11		(4,600)		(47,000)
			6,297,356 ====================================		5,815,766 ======
Capital and reserves					
Called up share capital	13		312,500		<sup>2</sup> 312,500
Profit and loss account	14		5,984,856		5,503,266
Shareholders' funds	15		6,297,356		5,815,766

Approved by the Board and authorised for issue on 25 February 2015

Mr Y Baron **Director** 

Company Registration No. 02691211

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014

#### 1 Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

#### 1.2 Compliance with and departure from accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated).

The company has taken advantage of the exemption in Financial Reporting Standard No 1 (Revised 1996) from the requirement to produce a cash flow statement on the grounds that it is a subsidiary undertaking where 90 percent or more of the voting rights are controlled within the group.

#### 1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts. Sales are recognised at the point at which the company has fulfilled its contractual obligations to the customer.

#### 1.4 Research and development

Research expenditure is written off to the profit and loss account in the year in which it is incurred.

#### 1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Computer equipment
Plant and machinery

33.3% Straight line 10-20% Straight line

Fixtures, fittings & equipment

10-20% Straight line

#### 1.6 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

#### 1.7 Stock

Stock is valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Net realisable value is based on selling price less anticipated costs to completion and selling costs.

#### 1.8 Pensions

The company operates a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they are payable.

#### 1.9 Deferred taxation

Deferred taxation is provided at appropriate rates on all timing differences using the liability method only to the extent that, in the opinion of the directors, there is a reasonable probability that a liability or asset will crystallise in the foreseeable future.

#### 1.10 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

#### 1 Accounting policies

(Continued)

#### 1.11 Warranty provision

Provision is made for the estimated future cost of carrying out warranty work on engines previously sold and still under warranty.

#### 2 Turnover

Turnover is wholly attributable to the company's principal activity. Segmental analysis of turnover has not been given because the directors consider that such disclosure would be seriously prejudicial to the commercial interests of the company.

3	Operating profit	2014	2013
	, ,,	£	£
	Operating profit is stated after charging:		
	Depreciation of tangible assets	229,595	218,305
	Loss on foreign exchange transactions	22,372	469
	Research and development	260,470	287,981
	Operating lease rentals	100,989	95,258
	Auditors' remuneration (including expenses and benefits in kind)	13,500	13,100
4	Investment income	2014	2013
		£	£
	Bank interest	9,330	23,711
	Other interest	31,884	147,685
		41,214	171,396
	•		

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

5	Taxation	2014 £	2013 £
	Domestic current year tax		
	U.K. corporation tax	107,021	674,418
	Adjustment for prior years.	(128,016)	(73,380)
	Total current tax	(20,995)	601,038
	Deferred tax		
	Deferred tax (credit)/charge current year	(17,100)	35,000
	Adjustment for prior years	(25,300)	2,000
		(42,400)	37,000
		(63,395)	638,038
	Factors affecting the tax charge for the year		
	Profit on ordinary activities before taxation	418,195 ————	3,051,870
	Profit on ordinary activities before taxation multiplied by standard rate of UK		
	corporation tax of 21.50% (2013 - 23.25%)	89,912	709,560
	Effects of:		
	Non deductible expenses	2,120	294
	Depreciation add back	49,347	50,756
	Capital allowances	(21,685)	(62,944)
	Movement in warranty provision	(12,673)	(23,248)
	Adjustments for prior years	(128,016) 	(73,380)
		(110,907)	(108,522)
	Current tax charge for the year	(20,995)	601,038
6	Dividends	2014 £	2013 £
	Ordinary interim paid	, <b>-</b>	5,000,000

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

7	Tangible fixed assets				
·		Computer equipment	Plant and machinery	Fixtures, fittings & equipment	Total
		£	£	£	£
	Cost				
	At 1 January 2014	671,718	1,131,126	956,674	2,759,518
	Additions	86,141	7,391	30,002	123,534
	At 31 December 2014	757,859	1,138,517	986,676	2,883,052
	Depreciation	<del></del>		<del></del>	
	At 1 January 2014	500,098	765,654	906,146	2,171,898
	Charge for the year	92,559	94,746	42,290	229,595
	At 31 December 2014	592,657	860,400	948,436	2,401,493
	Net book value				
	At 31 December 2014	165,202	278,117	38,240	481,559
	At 31 December 2013	171,620	365,472	50,528	587,620
	•	-			
8	Stocks			2014 £	2013 £
	Raw materials and consumables			2,028,152	3,056,477
9	Debtors			2014 £	2013 £
				~	_
	Trade debtors			1,621,577	651,650
	Amounts owed by parent and fellow subsidia	ıry undertakings		1,778,004	825,000
	Corporation tax			39,998	-
	Other debtors			30,428	45,602
	Prepayments and accrued income			119,680	208,504
				3,589,687	1,730,756

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

10	Creditors: amounts falling due within one year	2014 £	2013 £
	Trade creditors	497,537	333,366
	Amounts owed to parent and fellow subsidiary undertakings	-	325,689
	Corporation tax		96,450
	Other taxes and social security costs	30,051	41,164
	Other creditors	790,644	1,426,106
	Accruals and deferred income	465,035	432,312
		1,783,267	2,655,087 =======
11	Provisions for liabilities		
			Deferred tax liability
			£
	Balance at 1 January 2014		47,000
	Profit and loss account		(42,400)
	Balance at 31 December 2014		4,600
	The deferred tax liability is made up as follows:		
	•	2014	2013
		£	£
	Accelerated capital allowances	4,600	60,000
	Other timing differences	-	(13,000)
		4,600	47,000
			=====
12	Pension and other post-retirement benefit commitments		
	Defined contribution		
		2014	2013
		2014 £	2013 £
		~	
	Contributions payable by the company for the year	34,502	33,410
		<del></del> _	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

	Allotted, called up and fully paid	£	£
			-
	312,500 Ordinary shares of £1 each	312,500	312,500 =====
14	Statement of movements on profit and loss account		Profit
			and loss account £
	Balance at 1 January 2014 Profit for the year		5,503,266 481,590
	Balance at 31 December 2014		5,984,856
15	Reconciliation of movements in shareholders' funds	2014 £	2013 £
	Profit for the financial year Dividends	481,590 -	2,413,832 (5,000,000)
	Net addition to/(depletion in) shareholders' funds Opening shareholders' funds	481,590 5,815,766	(2,586,168) 8,401,934
,	Opening shareholders lunus		
(	Closing shareholders' funds	6,297,356	5,815,766

#### 16 Financial commitments

At 31 December 2014 the company was committed to making the following payments under non-cancellable operating leases in the year to 31 December 2015:

	Land and buildings		Other	
	2014	2013	2014	2013
	£	£	£	£
Operating leases which expire:			•	
Within one year	90,968	-	14,015	-
Between two and five years	-	90,968	-	` 16,144
	90,968	90,968	14,015	16,144
	<del></del>			

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

17	Capital commitments	2014 £	2013 £
	At 31 December 2014 the company had capital commitments as follows:	L	L
	Contracted for but not provided in the financial statements	-	9,060
18	Employees		
	Number of employees The average monthly number of employees (including directors) during the year was:		
	,	2014 Number	2013 Number
	Administration Manufacturing	4 31	5 32
		35	37
	Employment costs	2014 £	2013 £
	Wages and salaries Social security costs Other pension costs	1,184,481 126,999 34,502	1,251,460 141,028 33,410
		1,345,982	1,425,898

#### 19 Control

The company is a subsidiary undertaking of Elbit Systems Limited, a company incorporated in Israel, which is the ultimate parent undertaking and controlling party.

Elbit Systems Limited is the largest and smallest group for which group financial statements are prepared. The group financial statements of this group are available to the public and may be obtained from www.elbitsystems.com.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

#### 20 Related party relationships and transactions

Elbit Systems Limited ("Elbit") is the company's ultimate and immediate parent undertaking.

During the year, the company made sales amounting to £48,660 (2013: £192,597) to Elbit, made purchases amounting to £438,940 (2013: £422,065) and was re-charged overhead expenses amounting to £458,000 (2013: £458,000) from Elbit.

In addition, the company received interest of £7,134 (2013: £73,179) from Elbit, in relation to a loan advanced to them.

At 31 December 2014, included in debtors was a balance of £801,206 (2013: creditor balance: £325,689) due from Elbit.

UAV Tactical Systems Limited ("Tactical"), A-E Electronics ("A-E") and Elbit Systems UK Limited ("Elbit UK") are fellow subsidiaries of Elbit.

During the year the company made sales amounting to £1,560,483 (2013: £367,570) to Tactical and made purchases amounting to £75,601 (2013: £34,566) from A-E.

During the year the company advanced a loan to Elbit UK amounting to £nil (2013: £3,000,000) and received interest of £24,750 (2013: £66,538) from Elbit UK, in relation to this loan. The loan carries interest at a commercial rate and there is no set repayment date.

At 31 December 2014, included in debtors was a balance of £850,699 (2013: £825,000) due from Elbit UK, £126,099 (2013: £nil) due from Tactical and £nil (2013: £nil) due from A-E.